

**AMITY REGIONAL SCHOOL DISTRICT NO. 5**

*Bethany Orange Woodbridge*  
*25 Newton Road, Woodbridge Connecticut 06525*  
*(203) 397-4811*

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*Dr. John J. Brady*

***Superintendent of Schools***

**PLEASE POST**

**PLEASE POST**

**AMITY REGIONAL BOARD OF EDUCATION**

***August 20, 2012***

A special meeting of the Amity Regional Board of Education will be held on Monday, August 20, 2012, at 6:30 p.m., in the Presentation Room at the District Offices.

**Agenda**

1. Call to Order
2. Pledge of Allegiance
3. Approval of Minutes
  - a. Special BOE Goal Setting Meeting, June 7, 2012 (Enclosure)
  - b. Regular BOE Meeting, June 11, 2012 (Enclosure)
  - c. Special BOE Meeting, June 14, 2012 (Enclosure)
  - d. Special BOE Meeting, June 18, 2012 (Enclosure)
4. Report on CAPT, CMT Scores and New State Measurement System
5. Public Comment
6. Announcements from the Board and Administration
  - a. Administrative Retreat
  - b. Teacher Only Day
7. Correspondence
  - a. Letter from State Board of Education Regarding 2010-2011 District Annual Performance Reports and Determinations (Enclosure)
8. Superintendent's Report
  - a. Personnel Report (Enclosure)
  - b. Facilities Update
9. Chairman's Report
  - a. Committee Reports
    1. ACES
    2. CABE
    3. Curriculum
    4. Facilities

5. Finance

- a. Discussion and Possible Action to Use Vanguard Index Mutual Funds in Place of iShares for the Pension, Sick & Severance, and OPEB Trust
- b. Discussion and Possible Action of Amity Fund Balance Policy
- c. Update on Bond Refinancing and Bond Sale
- d. Discussion of Forecasts
- e. Presentation of Annual Report on Reserve Fund for Capital and Nonrecurring Expenditures Fund
- f. Discussion of Monthly Financial Statements
  1. Fiscal Year 2011-2012
  2. Fiscal Year 2012-2013
- g. Director of Finance and Administration Approved Transfers Under \$3,000
  1. Fiscal Year 2011-2012
  2. Fiscal Year 2012-2013
- h. Discussion and Possible Action on Budget Transfers
- i. Update on Financial Operations
  1. Superintendent's Quarterly Report in Compliance with Board Policy 3292.1 (b), Deposit Policy for Custodial Credit Risk

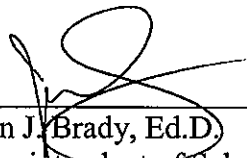
6. Policy

7. Personnel

- a. Executive Session - Negotiations
- b. Discussion and Possible Action to Approve the Contract with the Custodial Bargaining Unit.

10. Items for the Next Agenda

11. Adjournment

  
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John J. Brady, Ed.D.  
Superintendent of Schools

JJB/kfw

pc: Town Clerks: Bethany  
Orange  
Woodbridge

**PLEASE POST**

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If you require accommodations to participate because of a disability, please contact the office of the Superintendent of Schools in advance at 397-4811.

## MINUTES

**AMITY BOARD MEMBERS PRESENT:** Julie Altman, William Blake, Christopher Browe, Sue Cohen, Diane Crocco, Steven DeMaio, John A. Grasso, Jr., James Horwitz, Thomas Hurley, Tracey Lane Russo, James Stirling

**AMITY BOARD MEMBER ABSENT:** Patricia Cardozo, Rita Gedansky

**Staff Members Present:** John J. Brady, Marianne Lippard

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A special meeting of the Amity Regional Board of Education was held on Thursday, June 7, 2012 at 5:30 p.m. in the Presentation Room at the District Offices.

1. **Call to Order:** William Blake called the meeting to order at 5:52 p.m.
2. **Progress Report – 2011-2012 District Goals**

Dr. Brady said that the packet sent to the Board included a memorandum as to how his evaluation was completed in the past. The Board chair provides him with a written evaluation.

Dr. Brady said that this meeting will provide a progress report on the 2011-2012 District goals. One of the goals that the District focused on was curriculum development. Instruction and professional development were emphasized. The District examined student outcomes. A curriculum mapping process was used. The administration looked at whether the teaching was consistent with the written curriculum and whether the pacing was appropriate. Dr. Brady noted that administrators need to be able to go into any classroom and determine where the class is in terms of the curriculum. Dr. Brady addressed how this relates to the Atlas program.

Mr. DeMaio asked whether Amity would take part in a pilot program. He questioned whether Dr. Brady would like Amity to participate.

Dr. Brady said that he needs to know whether or not Amity can opt in or opt out of the pilot. By participating, Amity could help shape the State plan and get free training. Also, in participating, Amity could be sure that the plan is acceptable to the State. He noted that by not participating, the District would be working with limited information. Dr. Brady added that the scope of the pilot isn't known. He would like to collect more information prior to deciding whether to participate in the pilot. No action is needed at this time. The teacher's union must approve before the District can proceed. Amity has had Atlas for a number of years, but there hasn't been time for teachers to load information in.

Ms. Altman said that teachers are evaluated on their performance. A large percentage of the evaluation is based on student outcomes.

Dr. Brady said that common formative assessments are used throughout the year. The District doesn't want to just buy a standardized assessment, but instead develop assessments. Amity has a model system that works well. Science and math scores increased due to effective intervention. Amity went from number 18 in the DRG in math to number 4. The current system identifies students requiring help. Effective strategies are imbedded into the Common Core Standards and align courses. The standards are focused on in-depth learning. There is a broader requirement for the development of writing skills and this is seen across the curriculum. Dr. Brady noted that Amity is in good shape to adopt the Common Core Standards.

Dr. Brady said that a great deal of professional development has been provided to paraprofessionals. Every administrator has an iPad with Teachscape. When walk-through evaluations were performed in the past, data could not be used for individual teacher evaluations. Now, teachers will get an e-mail with feedback. In the future, teachers will be rated on a scale of one through five. Administrators will get into the classroom more and visits will be unannounced. The frequency and positive feedback will make teachers less fearful of the process, Dr. Brady added.

Ms. Russo questioned how many iPads are currently in use by teachers.

Dr. Brady said that about 50 iPads are in use. Some teachers use their own devices.

Mr. Stirling said that he feels that the Board should have some accountability regarding the goals. There might be a place to have an evaluation of the Board.

Dr. Brady said that areas of focus are curriculum, assessment and technology. The Board could include goals.

Ms. Russo said that she would like to visit the High School during the school day to get a better handle of what goes on there. The Board could do a self-evaluation. She questioned the results of the iPad pilot.

Dr. Brady said that more time is needed to evaluate the pilot. In some cases, students using the iPads didn't do as well as those without. Connectivity problems had to be addressed. The same teams that had the iPads last year will have them next year. The concept of having students bring their own device is being encouraged. A very small number of students don't have Smartphones. If students don't have Smartphones, resources must be provided. Students have mostly notebook computers.

Mr. Browe questioned whether printers are provided for student use.

Dr. Brady said that printers are brought into classrooms.

In the future, Dr. Brady noted that the CMT and CAPT will transform into Common Formative Assessments. Amity has shown a lot of progress on the assessments. The District has been able to identify students needing help and assist these students.

Mr. DeMaio said that the District is doing well on the assessments and should continue using teaching strategies that have worked well.

Ms. Russo said that the approach that Amity uses is very supportive.

Dr. Brady reported that the 8 Period Schedule has been a huge success and credited Dr. Charles Britton and the administrative team at the High School. Students are taking more math, science and languages. Some students are using the time for study hall.

Mr. Hurley said that more students are getting internships because of the new schedule.

Dr. Brady said that in the area of the STEM initiative, the District is attempting to get a robot for Orange. On the school climate and culture project, results from students aren't back at the High School yet. The program was formerly known as "anti-bullying." He noted that 25 percent of students reported that they didn't feel respected by teachers.

Regarding financial goals, Dr. reported that the audit went well and the move to self-insurance was a good financial decision.

Ms. Cohen asked if the oil burners would be kept in case prices change with natural gas and fuel oil.

Dr. Brady said that he would expect the burners to be kept. He will speak to Facilities Director Jim Saisa about that.

### **3. Discussion of 2012-2013 District Goals**

Dr. Brady said that a new teacher evaluation model is needed.

Mr. DeMaio questioned whether the Board could see a demonstration of Atlas. Dr. Brady said that a demonstration could be given at the next Curriculum Committee meeting.

Mr. Horwitz said that he is concerned about basic communication skills being lost with the emphasis on technology. He noted that he did not see reading listed. The emphasis is on data, assessment and technology.

Dr. Brady said that students need excellent communication skills and this is one of the objectives.

Mr. Hurley said that Amity's reading scores are first in the DRG. The goal is being met already. He noted that what Mr. Horwitz was asking for was buried in the objectives.

Mr. Blake said that every lesson was observed to see how it worked on literacy. The District is already seeing good results in this area.

Mr. Horwitz suggested some wording be included in the goals. The words "21<sup>st</sup> century knowledge" were changed to "skills to succeed in the 21<sup>st</sup> century."

Dr. Brady said that iPads are a useful tool, but they haven't replaced direct instruction. He noted that the SAT will be aligned with the Common Core Standards.

Mr. Horwitz said that he is concerned about assessments by computer.

In the area of science and technology, Dr. Brady noted that two sections of physics were added. A retired teacher was brought back in to mentor a new teacher. Robotics has been enhanced. Amity is working with the elementary schools in the District to strengthen their programs.

Ms. Russo said that it would be nice to have Board meetings in each of the towns at some point to develop connections with the three communities.

Dr. Brady said that this can be done.

Mr. Hurley said that he has not seen the Health and Safety Report lately.

Mr. Stirling said that a culture of wellness would be good for the staff.

Mr. DeMaio said that it would be helpful if the Board of Education information packets could go out earlier. Currently, the information packet is distributed on Fridays and the regular monthly meetings take place the following Monday.

Mr. Blake said that the information that goes on the agenda isn't usually ready earlier. Few people have said that they didn't have enough time to review the materials.

Dr. Brady said that the information could be put on the LISTSERV.

Mr. Hurley said that he would like to receive financial information earlier. He has very little time to look at the information between Friday and Monday. He has some time on Thursdays that he would like to use for the purpose of reading through the packet.

Mr. Blake said that the information can change and it's being used for political theater.

Dr. Brady said that he can try to get the information out on Thursday. It doesn't have to be listed in the goals. He cannot guarantee it will get out earlier due to Mr. Blake's schedule.

Mr. Horwitz questioned where civics and community service are in the goals.

Dr. Brady said that students earning 100 hours of community service have that noted on their diplomas and they can wear a gold braid at graduation. It is institutionalized.

In the arts, Dr. Brady said that he would like to see a goal to fund the Blackbox Theater project.

Mr. DeMaio said that he is concerned about financial matters and would like to consider an initiative to generate income. The community needs to see that everything possible is being done to get money into the school.

Mr. Blake said that Amity had one of the lowest budget increases in the state. Everything is being done to keep costs down.

Ms. Russo said that foundations can be explored.

Dr. Brady said that an enrollment study will be useful going forward. The District is awaiting a final report.

Mr. Hurley said that he would like to seek out a source of income. He would like to seek tuition students. If 80 students are recruited, over \$1.5 million could be raised. This is an opportunity to be encouraged. He is open to other ideas that don't involve added taxes.

Ms. Russo said that one problem with seeking tuition students is that Amity can't discriminate.

Mr. Stirling said that some districts have "pay to play."

Mr. Blake said that there isn't support for "pay to play" on the Board.

#### **4. Adjournment**

*Motion to adjourn the meeting at 7:56 p.m. (Mr. Browe, 2d Mr. Hurley).*

*Motion passed; meeting adjourned.*

Respectfully submitted,

Marianne Lippard, recording clerk

## MINUTES

**AMITY BOARD MEMBERS PRESENT:** Julie Altman, William Blake, Christopher Browe, Patricia Cardozo, Sue Cohen, Diane Crocco, Steven DeMaio, Rita Gedansky, James Horwitz, Thomas Hurley, Tracey Lane Russo, James Stirling

**AMITY BOARD MEMBER ABSENT:** John A. Grasso, Jr.

**Staff Members Present:** John Brady, Charles Britton, Deborah Day, Richard Dellinger, Deb DeMeo, Kathleen Cutler-Fuller, Kevin Keller, Jack Levine, Marianne Lippard, Mary Raiola, Ralph Schuster, Sheila Wycinowski

**Also Present:** Thomas Falcigno, Mitchell Goldblatt; other members of the Public

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A regular meeting of the Amity Regional Board of Education was held on Monday, June 11, 2012 at 6:45 p.m. in the Presentation Room at the District Offices.

1. **Call to Order:** William Blake called the meeting to order at 6:49 p.m.
2. **Pledge of Allegiance** was recited by those present.
3. **Approval of Minutes**
  - a. **Regular Board of Education Meeting, May 14, 2012**

*Motion to approve the minutes as presented* (Mr. Hurley, 2d Mr. Stirling)  
*Discussion:* Sue Cohen noted some corrections.  
*Vote in favor of approving the minutes as corrected:* unanimous  
*Motion passed.*
4. **Presentation of Awards of Excellence**

Dr. Brady invited Ralph Schuster to join him at the podium. Dr. Brady announced that Mr. Schuster was chosen from a staff of over 150 for an award. As a building maintainer, he ensures that the buildings are the best that they can be. He is an extremely valuable employee in the Amity Regional School District.

Dr. Brady invited Deborah Day to be recognized. Ms. Day, a science teacher, is Amity's Teacher of the Year. She shows commitment, dedication and perseverance. The success rate for Amity's science research program is phenomenal.



**5. Recognition of Members of Amity Creative Theater; Alli Kramer, Sloan Churchill, Rob Kennedy and Andrea Kennedy**

Dr. Brady announced that the High School's spring production of Legally Blonde was a huge success, selling out for five nights. The production was nominated for numerous awards. He congratulated Sloan Churchill and Alli Kramer, who had big roles in the production. Sloan got an award from the Connecticut High School Music Theater. Alli was recognized as outstanding female lead in the state for 2012. On June 20<sup>th</sup>, Alli will go to New York City and perform on a Broadway stage.

Andrea Kennedy and Robert Kennedy also were recognized by Dr. Brady. Ms. Kennedy handled the choreography for Legally Blonde and Robert Kennedy provided outstanding direction. Ms. Kennedy was recognized for Hair and Makeup in the show and Mr. Kennedy was nominated for Best Scene Design.

Dr. Brady also was recognized by the Board for receiving the President's Award at the Connecticut High School Musical Theater Awards for his support of the Arts.

**6. Presentation on Black Box Theater**

Dr. Brady noted that the Amity Creative Theater program has grown. A Black Box Theater would benefit Amity Creative Theater as it would provide a smaller setting for productions. The space would be well suited for material produced by students.

Mr. Kennedy showed slides of Black Box Theaters at Hamden High, Staples and Southern Connecticut State University. A Black Box Theater is a flexible space with black walls. These theaters are used for plays or performances with limited technical needs. Mr. Kennedy noted that the roof decks are approximately 25 feet above the floor.

The Black Box Theater could serve a multitude of uses. The theater can be used for debates, dances, rehearsals, speakers, art shows, plays, music, meetings, poetry readings, and more. The space can be configured so that the audience can sit on four sides, or in a number of alternative setups. Mirrors can be installed behind the black walls for dance practices.

Jonathan Furst noted that a choral room is being considered as a space for the theater. Adjacent space might provide the chance for Amity to have a radio station at the High School. Mr. Furst said that the theater has many real-world applications. He can envision history demonstrations and scientific presentations taking place in the theater using state-of-the-art technology.

*Discussion:*

Ms. Cohen asked if the room is all black. She questioned the size of the space.

Mr. Kennedy said that it would be black. A mural could be covered, but a permanent cover would not be used. The room would seat a little more than 100 people.

Mr. Stirling asked if the space could be used by Student Government.  
Mr. Kennedy said that the space is not just for the theater department. A screen could be used on any of the four walls.

Dr. Britton said that the space being considered is the choir room next to the orchestra room. The tiers would remain on the other side.

Mr. Kennedy noted that there are three exits. The room is also set up for heating and cooling.

Mr. Stirling added that the Amity Finance Committee acted on this item at an earlier meeting.

**7. First Reading of a Revision to Policy 5145.122(a) Use of Dogs to Search School Property**

Mr. Blake said that this is the first reading of the policy by the full Board. If there are suggestions, revisions can be acted on. The Policy Committee considered revisions to the policy.

Ms. Cohen summarized what the Policy Committee has been working on. A policy was adopted on May 12, 2008 allowing dogs to come into the school buildings and sniff for drugs, but the dogs would not be allowed near students. The administration would do a reasonable search. She noted that there is a movement to allow the drug sniffing dogs to sniff students. The Committee is in the process of determining whether this is legal. She noted that Mr. Hurley will represent the ideas of those in favor of a change.

Mr. Blake said that the advice from legal counsel is that reasonable suspicion needs to be reasonable "individualized" suspicion.

Mr. Hurley said that he is not in favor of running through the building with drug dogs. A dog trained for this type of work will tap its nose where drugs are detected. A minor change to the policy is being recommended. The Committee members voting in favor wanted to add "except as permitted by law" to the policy. Fourth Amendment rights would be protected. This will fill a hole in the policy. Some students will hide drugs in their clothes since they know that, according to the current policy, they are safe from this type of search. Amity does

have a search and seizure policy. This is a minor change. Under no circumstances would an aggressive dog search be permitted. The dogs used only point with their nose.

Ms. Cohen said that she isn't interested in having Amity be the first school district in the state to allow these types of searches. This should be addressed by the administration. Most kids are in school to learn. Living under the threat of searches emphasizes the negative over the positive. The negative message outweighs the positive. She would rather not see dogs policing students.

Mr. Blake said that this can be taken up again in August.

Ms. Russo said that this is an emerging area. General Counsel gave an accurate overview. The language being considered is not promoting sniffing students. She supports the change.

Mr. DeMaio said that he would like to make a motion to table this item and bring it up again in September.

Mr. Blake said that the topic isn't being voted on this evening.

Mr. Browe said that he supports Mr. DeMaio's suggestion. There are parents at this meeting who would like to speak about this topic.

Mr. Blake said that he will put this topic on the agenda for September.

Mr. Horwitz said that he would like to echo Ms. Cohen's sentiments. The officer who attended the Policy Committee said that the dog is 100 percent accurate, which cannot be true. Students would be falsely accused of having drugs. The Board hasn't been asked for a more rigorous policy. The policy that Amity has is effective and lawful. The drug problem at Amity does not call for this type of policy.

Ms. Altman said that a number of Board members weren't present for the Policy Committee meeting. There is not overwhelming support for the proposed changes.

Ms. Russo said that students are currently segregated during dog searches. The policy offers more protection than what is allowed by the statutes. A more global policy is needed.

Dr. Brady noted that the proposed change would allow a dog to search a student if a drug sniffing canine alerted on a particular vehicle. If drugs were found in a car, a student could be searched.

Mr. Browe said that there is a hole in the current policy. The best tool available is the dog. A breathalyzer is more invasive, but legal at dances. This type of search is passive and easy to do. Students would not be searched without reasonable suspicion.

Ms. Cohen said that dances are not suitable as examples for comparison, since students aren't required to attend.

**8. Public Comment**

Salvan Hines of Woodbridge said that there are concerns about drug use at the school. Decisions on this topic should be based on solid scientific research. False positives influenced by dog handlers have been documented. It is essential to base choices on science. Programs should be pursued that are backed by evidence-based research.

Sandra Wallen of Woodbridge said that she works at the Yale School of Medicine and questioned a statement made by a police officer that the drug dogs are 100 percent accurate. Based on her research, the studies seem to be in agreement that the dogs aren't 100 percent accurate. By allowing dogs to search students, the school system is telling students that they aren't respected. The money and energy that would go into this could be better spent.

Sheila McCreven of Woodbridge said that she sees problems with an officer's comment that the dogs are infallible. She feels that this statement could not possibly be true. The current policy is fine. She isn't saying that there isn't any problem, but is concerned about how the problem is addressed. When a student is exhibiting signs of drug use, mental health issues should be explored. Parents should be brought into this conversation so that the real issues can be explored. Using drug dogs isn't the best way to handle drugs at the High School.

Debbie Esposito of Orange said that she has two children attending school in the District. As a mother, she has real concerns. Children doing drugs casually at the High School is a prevalent problem. This topic needs to be discussed more. She suggested drug testing for participation in random activities.

Tom Handler of Woodbridge said that he agrees that the drug problem needs to be addressed. There will be people on both sides of this discussion. Addressing the problem will improve the goals of the District; however, the new wording being proposed for the policy will add more holes. He questioned why a dog is needed to perform a search. Some students are allergic to dogs or afraid of dogs. The change being considered isn't minor.

Mitchell Goldblatt of Orange said that he is a father of two children in the Amity schools and said the High School is supposed to be drug-free. He questioned what the rights are for the students who don't want drugs in their school. The current policy has been described by students as a joke. The students know how

to get around the policy. Maybe there are false positives, but if there is a false positive and nothing is found, then nothing would happen to the student. Students who aren't doing drugs have rights.

Elias Alexiades of Woodbridge said that, contrary to popular belief, students do have rights. The dogs should not be at Amity. A drug sniffing dog at an earlier meeting alerted to a reporter. We should not be stigmatizing students. He has concerns about false alerts.

**9. Student Report**

Thomas Falcigno said that he would like to start by addressing the revision to the policy concerning the use of dogs to search school property. He was originally going to come out in support of the policy. Students responded to an opinion poll on the topic of dog searches and the votes were split. He asked that the students' feelings be taken into consideration. He reported that the students recently held a blood drive and 76 pints of blood were collected. Last week, Senior Awards Night was held and there were many accomplishments to celebrate for the Class of 2012. Many seniors received scholarships. Recently, the Evening of the Arts took place and 35 artists were inducted into the National Art Honor Society. A Community Service Breakfast was held recently and 160 seniors will be recognized at graduation for their community service work. He noted that this week is the last week of regular classes. Several events for seniors will take place next week.

**10. Discussion and Possible Action on DRAFT 2012-2013 District Goals**

*Motion to approve the DRAFT 2012-2013 District Goals (Ms. Russo, 2d Mr. Browe).*

*Vote in favor unanimous.*

*Motion passed.*

**11. Announcements from the Board and Administration**

Mr. Blake mentioned the passing of Joseph Abbatiello, a former member of the Board. He said that Mr. Abbatiello was a steady, solid influence on the Board. A memorial service will take place on Saturday, June 16<sup>th</sup>.

**12. Correspondence**

There was no discussion.

**13. Superintendent's Report**

a. Personnel Report

Dr. Brady said that there is an addition to the Personnel Report. Special Education Teacher Megan Wilson has resigned. She is very knowledgeable about the applications of iPads. She has obtained employment working in technology.

b. Information on Preliminary Investigation of Solar Energy

Dr. Brady said that Facilities Director Jim Saisa is investigating solar technology that would be suitable for all three schools. The Facilities

Committee might want to discuss this. Mr. Hurley said that there has to be a way to get rid of snow without damaging the solar panels. The gas pipeline work is scheduled to get underway in the middle of July and more discussion will take place at a later date.

c. Information on Spring Athletics

Dr. Brady informed the Board of various athletic accomplishments. The spring season finished on a positive note for a number of Amity teams.

Dr. Brady noted that the Orange Middle School will have a moving up ceremony at 12 p.m. on June 21, 2012. The Bethany Middle School will have a ceremony at 1 p.m. the same day. The Amity Regional High School graduation will take place on June 22, 2012 at the Dr. William Sim Athletic Complex. New bleachers are almost completely installed. This year, 115 seniors had internships, which is an increase from previous years. Post interviews will be given to students. The new 8 Period schedule might have had an impact on the upward trend, which Dr. Brady said he would like to see continue.

There has been some misconception about Amity's participation in a pilot evaluation. Dr. Brady said that Amity is not considered to be a participant in this pilot, although Bethany, Orange and Woodbridge are participating. A new Director of Curriculum was hired and Dr. Brady hasn't spoken to the new employee about this topic yet. He has heard that Amity wasn't a candidate for the pilot. The District will have to develop its own model and will be fine on its own.

#### 14. Chairman's Report

Mr. Blake said that a Personnel Committee meeting and Special Board of Education meeting are scheduled to take place at 5:30 p.m. and 6:30 p.m. on Thursday, June 14<sup>th</sup>.

a. Committee Reports

1. ACES – Education goals were recently presented.
2. CABA – Mr. Stirling said that all Board members are invited to attend sessions on the various topics.
3. Curriculum – Ms. Altman said that no meeting is scheduled at this time.
4. Facilities – No meeting is scheduled at this time.
5. Finance
  - a. To Consider and Act Upon a Resolution Concerning the Authorization of Refunding Bonds for Payment of the Outstanding Principal of and Interest on All or a Portion of the District's \$5,720,000 General Obligation Bonds, Issue of 2008, and Costs Related Thereto

Mr. Levine explained that the administration was advised on refunding bonds. The 2008 bonds at four percent can be refinanced below three percent. The District would save approximately the amount for the bond for the roof. This is an opportunity to take advantage of Amity's

excellent credit rating. There would not be a substantial savings the first year, but over the life the savings would be approximately \$241,000.

*Motion to approve the following resolution (Mr. Browe, 2d Ms. Cohen):*

**RESOLUTION OF BOARD OF EDUCATION  
OF REGIONAL SCHOOL DISTRICT NUMBER 5  
AUTHORIZING THE ISSUANCE OF NOT EXCEEDING \$3,000,000  
REFUNDING BONDS FOR PAYMENT IN WHOLE OR IN PART OF THE  
OUTSTANDING PRINCIPAL OF AND INTEREST ON THE DISTRICT'S  
\$5,720,000 GENERAL OBLIGATION BONDS, ISSUE OF 2008 OF REGIONAL  
DISTRICT NUMBER 5, AND COSTS RELATED THERETO  
(June 11, 2012)**

RESOLVED,

(a) That Regional School District Number 5 issue its refunding bonds, in an amount not to exceed THREE MILLION DOLLARS (\$3,000,000), the proceeds of which are hereby appropriated: (1) to fund one or more escrows, and to apply the balance held in such escrows, together with the investment earnings thereon, to the payment in whole or in part, as to be determined by the Chairman of the Board of Education and the Treasurer of the District, of the outstanding principal of and interest on the District's \$5,720,000 General Obligation Bonds, Issue of 2008, including the payment of interest accrued on said bonds to the date of payment, and (2) to pay costs of issuance of the refunding bonds authorized hereby, including legal fees, consultants' fees, trustee or escrow agent fees, underwriters' fees, net interest and other financing costs and other costs related to the payment of the outstanding bonds described above. The refunding bonds shall be issued pursuant to Section 10-60a of the General Statutes of Connecticut, Revision of 1958, as amended, and any other enabling acts. The bonds shall be general obligations of the District and its member towns, secured by the irrevocable pledge of the full faith and credit of the District and its member towns.

(b) The Chairman of the Board of Education and the Treasurer of the District shall sign the bonds by their manual or facsimile signatures. The law firm of Day Pitney LLP is designated as bond counsel to approve the legality of the bonds. The Chairman and the Treasurer, or such other officer or body to whom the Board of Education delegates the authority to make such determinations, are authorized to determine the bonds to be redeemed and the amount, date, interest rates, maturities, redemption provisions, form and other details of the refunding bonds; to designate one or more banks or trust companies to be certifying bank, registrar, transfer agent and paying agent for the bonds; to provide for the keeping of a record of the bonds; to sell the bonds at public or private sale; to deliver the bonds; and to perform all other acts which are necessary or appropriate to issue the bonds.

(c) That the District hereby declares its official intent under Federal Income Tax Regulation Section 1.150-2 that costs of the refunding may be paid from temporary advances of available funds and that (except to the extent reimbursed from grant moneys) the District reasonably expects to reimburse any such advances from the proceeds of borrowings in an aggregate principal amount not in excess of the amount of borrowing authorized above for the refunding. The Chairman and the Treasurer, or such other officer or body to whom the Board of Education delegates such authority, are authorized to amend such declaration of official intent as they deem necessary or advisable in order to maintain the continued exemption from federal income taxation of interest on the bonds authorized by this resolution, if issued on a tax-exempt basis, including covenants to pay rebates of investment earnings to the United States in future years.

(d) That the Chairman and the Treasurer, or such other officer or body delegated by the Board, are authorized to make representations and enter into written agreements for the benefit of holders of the bonds to provide secondary market disclosure information, which agreements may include such terms as they deem advisable or appropriate in order to comply with applicable laws or rules pertaining to the sale or purchase of such bonds.

(e) That the Chairman and the Treasurer, or such other officer or body delegated by the Board, are authorized to take all other action which is necessary or desirable to enable the District to effectuate the refunding of all or a portion of the District's \$5,720,000 General Obligation Bonds, Issue of 2008, and to issue refunding bonds authorized hereby for such purposes, including, but not limited to, the entrance into agreements on behalf of the District with underwriters, trustees, escrow agents and others to facilitate the issuance of the refunding bonds, the escrow of the proceeds thereof and investment earnings thereon, and the payment of the outstanding bonds in whole or in part.

(f) That the above authorization to issue refunding bonds shall lapse on June 30, 2013.

*Vote in favor:* Julie Altman, Christopher Browe, Patricia Cardozo, Sue Cohen, Diane Crocco, Steven DeMaio, Rita Gedansky, James Horwitz, Tracey Lane Russo, James Stirling

*Vote opposed:* none

*Abstain:* Thomas Hurley

***Motion passed.***

- b. Discussion and Possible Action on Contracts of \$35,000 or More  
Mr. Levine said that a memo dated June 5, 2012 explains a proposed change for insurance.

Mr. Levine said that the Board of Education had awarded the contract to Trident Insurance for workers' compensation and liability, automobile, property (LAP) insurance. This year, Trident felt the



claims were too high for workers' compensation. The District received a Notice of Nonrenewal of Insurance for workers' compensation insurance from Trident Insurance in late April 2012. He asked the District's insurance agent, USI Connecticut, to solicit bids. The only firm to bid both the workers' compensation and liability, automobile, property (LAP) insurance was CIRMA (Connecticut Interlocal Risk Management Agency). Others submitted bids for LAP only from \$141,678 to \$200,000. CIRMA's bid for both workers' compensation and LAP insurance was a total package and cannot be split. Also, the workers' compensation and LAP insurance is a three-year contract.

Mr. Levine said that Amity has used CIRMA in the past and had excellent service. The bid price of \$149,010 for workers' compensation insurance is \$19,826 over budget. The bid price of \$148,997 for the LAP insurance is \$2,773 under budget.

Amity had four or five excellent years with workers' compensation.

*Motion to award the workers' compensation insurance for July 1, 2012 to June 30, 2013, to Connecticut Interlock Risk Management Agency (CIRMA) of New Haven, Connecticut at the bid price of \$149,010 plus the audit premium to be determined. Price increases for years two and three will be based on payroll increases and claims; and award the liability, automobile, property insurance to Connecticut Interlock Risk Management Agency (CIRMA) of New Haven, Connecticut for the bid price of \$148,997 for July 1, 2012 to June 30, 2013, with a maximum of a five-percent increase in the second and third years of the contract. This will be a three-year contract for workers' compensation and liability, automobile and property insurance (Ms. Crocco, 2d Mr. DeMaio).*

*Vote in favor:* Julie Altman, Christopher Browe, Patricia Cardozo, Sue Cohen, Diane Crocco, Steven DeMaio, Rita Gedansky, James Horwitz, Tracey Lane Russo, James Stirling

*Vote opposed:* none

*Abstain:* Thomas Hurley

Motion passed.

- c. Discussion of Monthly Financial Statements  
There was no discussion.
- d. Director of Finance and Administration Approved Transfers Under 3,000  
There was no discussion.
- e. Discussion and Possible Action on Proposed Uses of 2011-2012 Year End Balance  
Dr. Brady noted that discussion and action on this topic took place during the Amity Finance Committee held earlier this evening. A

memo from Mr. Levine to Dr. Brady, dated June 5, 2012, described potential uses for the 2011-2012 Year End Balance. The primary reason for the balance is special education transportation and tuition that will be under budget. This was due, in part, to hard work to create programs for students within the three schools so that students with out-of-district placements could be returned to the District. Also, conservation efforts and unusually warm weather resulted in lower energy costs. The memo shows Mr. Levine's recommendations for using the 2011-2012 yearend balance. Recommendations include improved wireless connectivity, technology equipment, Black Box Theater, robotics equipment, school construction grant reimbursement, early retiree reinsurance program, and self-insurance reserves.

Dr. Brady said that Amity needs to have the consistent ability to connect to the Internet during lessons. Problems with connectivity have been a limitation during the iPad pilot. At this point, the problem has been partially solved. Greater consistency would involve adding over 100 additional access points.

Ms. Russo said that this should have been in the budget for next year. She thought that everything needed had already been given.

Dr. Brady said that an incremental approach was being used earlier this year. This additional access points should be sufficient to ensure connectivity is where it needs to be.

The June 5<sup>th</sup> memo also recommended additional iPads to provide to special education teachers to use with students during classroom activities. Dr. Brady said that iPads are a real benefit to special education students, who can have textbooks read to them, increase font sizes, etc.

Mr. Hurley noted that the first request was for 210 of these units.

Mr. DeMaio said that perhaps something can be done with BOWA.

Dr. Brady noted that the District would benefit from having a robot in the Orange Middle School. He recently witnessed the work being done with the robot at the middle school in Bethany. A French company produces the robot and a rationale is needed to get to purchase one.

Mr. Hurley questioned whether a 50 percent subsidy helped with the first robot.

Mr. Levine said that the District might get a discount.

Dr. Brady told the Board that Amity might owe \$140,000 to the State. A payment schedule might be worked out.

Mr. DeMaio asked if interest is currently being paid on that money.

Dr. Brady said that interest isn't being paid. Some money also might be owed to the Federal government. Finance Manager Terry Lumas is working to learn more.

Dr. Brady noted that the Black Box Theater was discussed by the Amity Finance Committee and the Committee approved of setting aside \$150,000 for the theater. The budget for next year does not include any enhancements and this theater would help enhance the student experience at Amity. Fundraising will help make this vision a reality.

Mr. Stirling reported some of the concerns raised at the Finance Committee meeting. Some Committee members felt that money should be returned to the towns. He explained the rationale for the final decision. The Committee opted not to put any additional funds into the insurance fund. All the Committee's decisions with respect to the yearend balance were unanimous.

Dr. Brady said that as it stands currently, \$159,000 would go back to the towns.

- f. Discussion and Possible Action on Budget Transfers  
*Move to make the following budget transfer of \$7,758 to purchase a new auto scrubber for Amity High School to replace an old ServiceMaster auto scrubber (Mr. Stirling, 2d Mr. Hurley):*

<u>Account Number</u>	<u>Account Name</u>	<u>From</u>	<u>To</u>
03-14-2600-5330	Other Prof. and Tech. Svcs.	\$1,228	
03-14-2600-5715	Improvements to Building	\$4,215	
03-14-2600-5730	Equipment – New	\$2,315	
05-14-2310-5731	Equipment – Replacement		\$7,758

*Vote in favor unanimous.*

*Motion passed.*

*Move to make the following budget transfer of \$5,053 to do asphalt repairs at Orange Middle School (Ms. Altman, 2d Mr. Horwitz):*

<u>Account Number</u>	<u>Account Name</u>	<u>From</u>	<u>To</u>
01-14-2600-5720	Improvements to Sites	\$5,053	
02-14-2600-5720	Improvements to Sites		\$5,053

*Vote in favor unanimous.*

***Motion passed.***

*Move to make the following budget transfer of \$8,341 to purchase 19 iPad 2 with Wi-Fi 16GB and 19 iPad covers (Mr. Stirling, 2d Ms. Crocco):*

Account Number	Account Name	From	To
04-12-6130-5560	Tuition Expense	\$8,341	
05-14-2350-5730	Equipment – New		\$8,341

*Vote in favor unanimous.*

***Motion passed.***

*Motion to make the following budget transfer of \$12,000 to purchase a robot, software, carrying case, warranty and support (Mr. Stirling, 2d Mr. Horwitz):*

Account Number	Account Name	From	To
04-12-6130-5560	Tuition Expense	\$12,000	
02-11-1008-5730	Equipment – New		\$12,000

*Vote in favor unanimous.*

***Motion passed.***

g. Discussion and Possible Action on New Funding Requests

*Move to authorize the Superintendent of Schools to transfer \$150,000 to the Reserve Fund for Capital and Nonrecurring Expenditures for a Black Box Theater (Ms. Cardozo, 2d Ms. Cohen).*

*Discussion:*

Mr. Hurley said that he expected to see this in the 2012-2013 budget, not now. It's too soon for this. Something of this size and importance should have been presented to the voters. He was not expecting to see the Black Box Theater in this budget year.

Ms. Russo said that she went to New York University and the Black Box Theater there offered a wide variety of experiences. She asked if a decision could be put off. She would like this to have been part of the budget. It should've been presented to the towns. She questioned if this could be tabled.

Dr. Brady said that a decision is needed by June 30, 2012. The theater program at the High School has expanded, the money is there and the timing is appropriate. At this point, there isn't anything in the budget to enhance the experience in the District.

Mr. DeMaio questioned how many seats were sold in the auditorium. Parents and members of the community are working hard to raise money for a turf field. This sends the wrong message to the parents involved with the field project. They are attempting to raise money with no financial help.

Mr. Blake said that 60 seats have been sold. The Field House was just upgraded.

Mr. Horwitz said that the unanimous vote on the Amity Finance Committee was extraordinary. The three towns supported this. The timing suggested that the use of funds for this purpose should be done.

Mr. Browe said that the budget was worked on over and over again. The administration did an amazing job reducing the budget. It is a wonderful idea, but it sends a message.

Ms. Cardozo said that putting the money towards the Black Box Theater sends the message that the money goes back to the students. This sounds like a good investment.

Ms. Altman said that as elected representatives, the Board should give serious consideration to this.

Mr. Hurley said that he would like to amend the motion. No motion was made or seconded.

*Vote in favor:* Julie Altman, Patricia Cardozo, Sue Cohen, Diane Crocco, Rita Gedansky, James Horwitz, Tracey Lane Russo, James Stirling

*Vote opposed:* Chris Browe, Steven DeMaio, Thomas Hurley

*Abstain:* Tracey Lane Russo

***Motion passed.***

*Move to make the following budget transfer of \$69,334 to pay Aruba Networks for 133 access points, license, support and related items (Mr. Stirling, 2d Mr. Horwitz).*

*Vote in favor unanimous.*

***Motion passed.***

*Motion to return to towns any surplus remaining after approved expenditures (Ms. Stirling, 2d Mr. Hurley).*

*Vote in favor unanimous.*

***Motion passed.***

6. Policy

This item was discussed under Item #7

7. Personnel

a. Negotiations (Executive Session)

*Motion to enter Executive Session at 9:20 p.m.* (Ms. Cohen, 2d Ms. Altman).

*Vote in favor unanimous.*

***Motion passed.***

Executive Session ended at 9:40 p.m.

b. Discussion and Possible Action to Extend Contract for Director of Finance and Administration to June 30, 2015

*Motion to extend contract for Director of Finance and Administration to June 30, 2015* (Mr. Stirling, 2d Mr. Hurley).

*Vote in favor unanimous.*

***Motion passed.***

c. Discussion and Possible Action to Extend Contract for Superintendent to June 30, 2015

*Motion to extend contract for Superintendent to June 30, 2015* (Ms. Cohen, 2d Ms. Altman).

*Vote in favor unanimous.*

***Motion passed.***

d. Discussion and Possible Action on Salary/Wage Adjustments for Non-Unionized Employees

*Motion to recommend wage adjustments for non-unionized employees* (Ms. Crocco, 2d Ms. Cardozo).

*Vote in favor unanimous.*

***Motion passed.***

15. Items for the Next Agenda

No new items were added.

16. Adjournment

*Motion to adjourn the meeting at 9:40 p.m.* (Mr. DeMaio, 2d Mr. Hurley).

***Motion passed; meeting adjourned.***

Respectfully submitted,

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Marianne Lippard, recording clerk  
Rita Gedansky, secretary

**References/Attachments:**

**Minutes:**

Board of Education Regular Meeting, May 14, 2012  
Board of Education Finance Committee, May 14, 2012  
Board of Education Policy Committee, May 29, 2012

**Memos:**

Jack B. Levine to John J. Brady (5/30/12) re: Resolution for Refunding Bonds  
Jack B. Levine to John J. Brady (6/5/12) re: Award of Contracts of \$35,000 or More  
Jack B. Levine to John J. Brady (6/5/12) re: Potential Uses of 2011-2012 Year End Balance  
Jack B. Levine to John J. Brady (6/4/12) re: Budget Transfers of \$3,000 or More for Fiscal Year 2011-2012  
Jack B. Levine to John J. Brady (5/25/12) re: New Funding Requests for Fiscal Year 2011-2012

**Reports:**

Personnel, June 11, 2012  
Amity Regional School District No. 5 Revenues and Expenditures for FY 2011-2012  
Amity Regional School District No. 5 Budget Transfers 2011-2012

**Misc.:**

Policy 5145.122(a) Use of Dogs to Search School Property  
Policy 5145.12 Search and Seizure

MINUTES

**AMITY BOARD MEMBERS PRESENT:**

Julie Altman, William Blake, Patricia Cardozo, Sue Cohen, Diane Crocco, Rita Gedansky, Thomas Hurley, Tracey Lane Russo, James Stirling

**AMITY BOARD MEMBER ABSENT:**

Christopher Browe, Steven DeMaio, John Grasso, James Horwitz

**Staff Members Present:** John Brady, Charles Britton; Pua Ford

**Also Present:** Marie McPadden, Monica Kreuzer [krū' zer]; Mr. Britton the Younger

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A special meeting of the Amity Regional Board of Education was held on Thursday, June 14, 2012, at 6:30 p.m. in the Presentation Room at the District Offices.

1. **Call to Order:** Bill Blake called the meeting to order at 6:32 p.m. The Pledge of Allegiance was recited by those present. Bill introduced the business of the meeting and described Personnel meetings that had that had preceded tonight's. He asked John Brady to introduce the candidates.

2. **Discussion and Possible Action on Appointment of Director of Curriculum and Staff Development.**

Marie McPadden currently works in the Redding/Easton/Region 9 school district and so knows about working with interlocking districts. The interview committee of principals and teachers unanimously recommended her for this position. New state initiatives in curriculum and teacher evaluation were key in this search.

*Motion to approve the Superintendent's recommendation to appoint Marie McPadden to the position of Director of Curriculum and Staff Development with a start date of July 2, 2012 at a salary of \$133,855 (Sue Cohen, 2d Rita Gedansky).*

*Discussion:* Sue Cohen remarked on the candidate's experience and qualifications, the similarity of regional districts 9 and 5. Ms. McPadden expects to complete her doctorate in Education next year.

*Vote in favor:* Julie Altman, Patricia Cardozo, Sue Cohen, Diane Crocco, Rita Gedansky, Thomas Hurley, Tracey Lane Russo, James Stirling

*Vote opposed:* none

*Abstain:* none

***Motion passed.***

3. **Discussion and Possible Action on Appointment of High School Assistant Principal**

The search committee interviewed four internal candidates, then six external. Monica Kreuzer is currently assistant principal at Watertown High School had experience in teaching science and biology. She has a strong academic background in many areas. John said that Amity will need "all hands on deck" for the coming update of teacher evaluation. Ms. Kreuzer is equipped for the nuts and bolts of the role.

*Motion to approve the Superintendent's recommendation to appoint Monica Kreuzer to the position of Assistant Principal (200 days) at Amity High School at step 3 (\$106,340) with a start date to be determined (Rita Gedansky, 2d Thomas Hurley).*

*Discussion:* Bill Blake agreed that Ms. Kreuzer would be a strong addition to the high school. Charles Britton said she "knocked the socks off" the search committee, that she has a deep



understanding of teaching and learning, as well as how a facility is run. Sue Cohen noted her experience in the traditional disciplinary duties of an assistant principal. Tom Hurley expressed appreciation for her experience in evaluating teachers in a broad range of topics.

*Vote in favor: Julie Altman, Patricia Cardozo, Sue Cohen, Diane Crocco, Rita Gedansky, Thomas Hurley, Tracey Lane Russo, James Stirling*

*Vote opposed: none*

*Abstain: none*

***Motion passed.***

**4. Adjournment**

*Motion to adjourn the meeting at 6:40 a.m. (Thomas Hurley, 2d Patricia Cardozo).*

*Approval unanimous.*

***Motion passed; meeting adjourned.***

Respectfully submitted,

---

Rita Gedansky, secretary  
Pua Ford, recording clerk pro tem

**MINUTES**

**AMITY BOARD MEMBERS PRESENT:** Julie Altman, William Blake, Patricia Cardozo, Sue Cohen, Diane Crocco, Steven DeMaio, Rita Gedansky, James Horwitz, Thomas Hurley, Tracey Lane Russo, James Stirling

**AMITY BOARD MEMBER ABSENT:** Christopher Browe, John A. Grasso, Jr.

**Staff Members Present:** Marianne Lippard

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A special meeting of the Amity Regional Board of Education was held on Monday, June 18, 2012 at 6:00 p.m. in the Superintendent's Conference Room at the District Offices.

**1. Call to Order:** William Blake called the meeting to order at 6:08 p.m.

**2. Evaluation of Superintendent (Executive Session)**

*Motion to enter Executive Session to discuss the Superintendent's contract (Mr. Hurley, 2d Mr. Stirling).*

*Vote in favor unanimous.*

*Motion passed.*

Executive session concluded at 7:33 p.m.

**3. Discussion and Possible Action on Revisions to Superintendent's Contract**

*Motion to approve Dr. Brady's request for revisions to his contract as described in a memo dated June 13, 2012 (Mr. Horwitz, 2d Ms. Gedansky).*

*Vote in favor unanimous.*

*Motion passed.*

**4. Adjournment**

*Motion to adjourn the meeting at 7:35 p.m. (Mr. Hurley, 2d Ms. Crocco).*

*Motion passed; meeting adjourned.*

Respectfully submitted,  
Marianne Lippard, recording clerk

# Board of Education Presentation

## 2012 CAPT/CMT Results



E. Marie McPadden  
Director of Curriculum &  
Staff Development  
August 2012

# CAPT Scores Comparison 2011-2012 By DRG

## % At/Above Goal

Mathematics			
District	2011	District	2012
Granby	83.9	Madison	83
Simsbury	83.2	Avon	80.6
Glastonbury	81.8	Simsbury	79.3
<b>Region # 5</b>	<b>80.7</b>	Farmington	77.8
Farmington	80.2	Guilford	77.7
Avon	76.3	Glastonbury	76.6
Guilford	76.2	<b>Region # 5</b>	<b>76.2</b>
Region 15	75.6	Granby	76.1
Brookfield	74.2	Newtown	75.6
Cheshire	74.2	Brookfield	74.2
Monroe	72.4	Cheshire	72.3
South Windsor	72.2	Greenwich	70.9
Greenwich	71.9	Trumbull	70.7
Madison	71.8	Fairfield	70.4
Trumbull	71.7	Region 15	68.8
Fairfield	69.9	South Windsor	66.3
Newtown	68.5	Monroe	64.9
West Hartford	62.4	West Hartford	60.4
New Fairfield	61.1	New Fairfield	59.1

Reading			
District	2011	District	2012
<b>Region # 5</b>	<b>82.4</b>	Madison	83.3
Simsbury	80.7	Simsbury	82.1
Guilford	78.2	<b>Region # 5</b>	<b>81.5</b>
Farmington	76.2	Guilford	77.5
Brookfield	74.8	South Windsor	75.8
Madison	73	Fairfield	71.9
Avon	72.6	Greenwich	70.8
Granby	70.7	Brookfield	70.1
Glastonbury	68.7	Avon	69.7
West Hartford	68.4	Farmington	69.1
Greenwich	67	Newtown	69.1
Newtown	67	West Hartford	66.7
South Windsor	66	Cheshire	65.4
Cheshire	65.5	Monroe	64.6
Region 15	64.8	Glastonbury	62.7
Fairfield	63.2	Trumbull	62.4
Trumbull	61.4	Region 15	61.5
New Fairfield	59.8	Granby	60
Monroe	57.4	New Fairfield	55.3



# CAPT Scores Comparison 2011-2012 By DRG

## % At/Above Goal

Writing				
District	2011	District	2012	
Simsbury	93.7	Madison	90.2	
Brookfield	90.2	Simsbury	89.2	
Farmington	88.4	Trumbull	87.6	
Avon	88	Brookfield	87.1	
Region # 5	87.4	Avon	86.9	
Guilford	85.8	Region # 5	85.8	
Trumbull	85.4	Guilford	85.5	
Madison	84	Fairfield	85	
Cheshire	83.2	Newtown	85	
New Fairfield	82.5	Greenwich	84.2	
Fairfield	82.1	Farmington	83.9	
Greenwich	81.9	South Windsor	83.9	
Granby	81.3	Cheshire	83	
Region 15	80.8	Granby	81.6	
Monroe	79.9	Region 15	81.6	
South Windsor	79.6	New Fairfield	80.9	
West Hartford	79.6	West Hartford	78.3	
Newtown	78.1	Monroe	76.6	
Glastonbury	77.6	Glastonbury	76.1	

Science				
District	2011	District	2012	
Granby	83.9	Guilford	82	
Simsbury	78.6	Avon	76.3	
Glastonbury	77.7	Simsbury	76.2	
Guilford	77.7	Region # 5	75.9	
Brookfield	76.5	Newtown	75.4	
Region # 5	76	Madison	74.2	
Farmington	75.9	Granby	73.8	
Avon	75.2	Brookfield	73.2	
Trumbull	73.1	Region 15	73.2	
Madison	72.8	Glastonbury	73.1	
Fairfield	71.6	Farmington	72.7	
Region 15	70.8	Fairfield	71.9	
Monroe	70.2	Trumbull	71.6	
West Hartford	69.2	Cheshire	69.2	
New Fairfield	67.7	South Windsor	68.4	
Cheshire	66.9	New Fairfield	67.8	
South Windsor	65.3	Greenwich	66.6	
Greenwich	62.8	West Hartford	63	
Newtown	62.6	Monroe	60.9	

## Amity Regional School District No. 5

### Grade - to - Grade CAPT Scores Comparison 2011 vs. 2012 % of Students at Goal, % at Advanced and % at/above Goal

Region #5			
Mathematics			
	% at Goal	% at Advanced	Total at or above Goal
2011	37	43.7	80.7
2012	30.4	45.8	76.2

Region #5			
Science			
	% at Goal	% at Advanced	Total at or above Goal
2011	25.8	50.3	76.1
2012	32.1	43.8	75.9

Region #5			
Reading Across the Disciplines			
	% at Goal	% at Advanced	Total at or above Goal
2011	34.4	48	82.4
2012	30.4	51.1	81.5

Region #5			
Writing Across the Disciplines			
	% at Goal	% at Advanced	Total at or above Goal
2011	24.5	62.9	87.4
2012	33.9	51.9	85.8

# Cohort Score Comparison

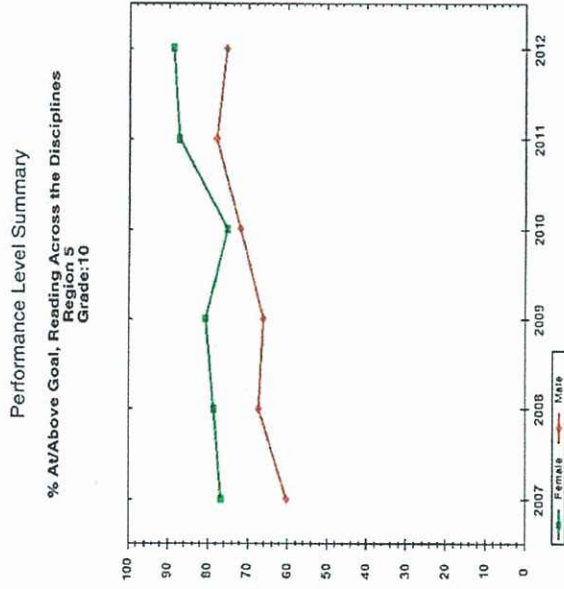
## Same Students/Class - Graduating Class of 2014

	Math		
	% at Goal	% at Advanced	Total % at or above Goal
7th grade 2008-2009	35.1	50.7	85.8
8th Grade 2009-2010	35.2	54.8	90
10th Grade 2011-2012	30.4	45.8	76.2

	Writing		
	% at Goal	% at Advanced	Total % at or above Goal
7th grade 2008-2009	35.8	46.8	82.6
8th Grade 2009-2010	37.8	48.6	86.4
10th Grade 2011-2012	33.9	51.9	85.8

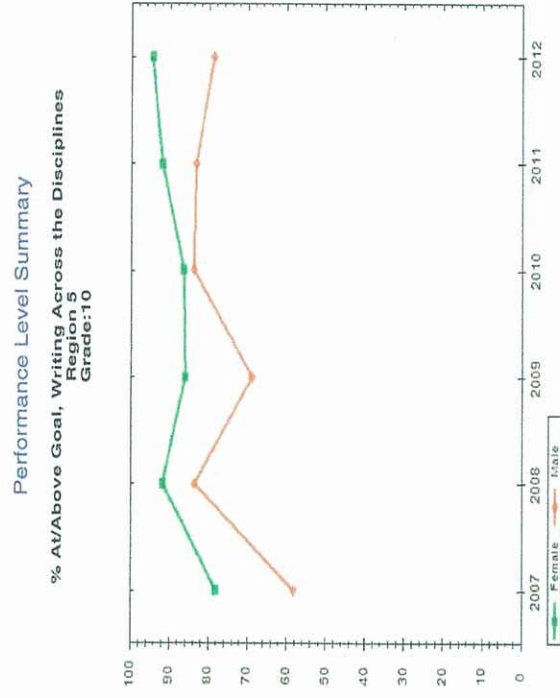
	Reading		
	% at Goal	% at Advanced	Total % at or above Goal
7th grade 2008-2009	41.7	47	88.7
8th Grade 2009-2010	38.6	49.3	87.9
10th Grade 2011-2012	30.4	51.1	81.5

	Science		
	% at Goal	% at Advanced	Total % at or above Goal
7th grade 2008-2009	N/A	N/A	N/A
8th Grade 2009-2010	61.5	21.4	82.9
10th Grade 2011-2012	32.1	43.8	75.9



Note: This report does not include ELL-exempt students.  
By federal law, race/ethnicity categories were changed in 2011.





Note: This report does not include ELL-exempt students.  
By federal law, race/ethnicity categories were changed in 2011.

# CMT Scores Comparison 2011-2012 by DRG

## Grade 7

### % At/Above Goal

Mathematics Grade 7				Reading Grade 7				Writing Grade 7			
2012 State Average - 68.3				2012 State Average - 79.9				2012 State Average - 65.6			
District	2011	District	2012	District	2011	District	2012	District	2011	District	2012
Newtown	93.8	Newtown	95.6	Newtown	97.2	Newtown	96.2	Madison	87.3	Madison	89.7
Granby	93.7	Avon	92.9	Avon	96.4	Guilford	95.7	Newtown	86.5	Newtown	88.6
Avon	93.5	Region # 05	91	Brookfield	95.6	Granby	95.4	Simsbury	86.4	Guilford	87.7
Madison	93.1	Madison	90.7	Granby	95.2	Region # 05	95.2	Region # 05	84.8	Region # 05	87.6
Brookfield	91.7	Granby	89	Simsbury	95.2	Avon	95	Brookfield	84	Avon	87.5
Simsbury	91.4	Simsbury	88.9	Guilford	94.4	Glastonbury	94.9	Trumbull	82.7	Simsbury	86.7
Farmington	90.1	Farmington	88.8	South Windsor	94.1	Simsbury	94.9	Avon	82.3	New Fairfield	85.8
Guilford	89.9	Glastonbury	88.7	Monroe	94	Monroe	94.4	New Fairfield	81.4	Trumbull	84.6
Region # 05	89.9	Brookfield	88.4	Region # 05	93.8	Trumbull	94.4	Farmington	80.8	Monroe	84.3
South Windsor	88.8	Trumbull	86.6	Glastonbury	92.8	Madison	93.4	Guilford	80.5	Glastonbury	84.1
Monroe	86.6	Guilford	85.8	Madison	92.3	South Windsor	93.3	Monroe	79.9	Cheshire	83.1
Fairfield	86.3	Monroe	85.1	Trumbull	92.2	Cheshire	92.7	South Windsor	79.9	Farmington	82.1
New Fairfield	85	New Fairfield	84.9	Farmington	91.9	Farmington	92.5	Fairfield	78	Regional Sch 15	80.6
Greenwich	84.7	Regional Sch 15	84.6	Fairfield	91	Brookfield	92.1	Cheshire	76.1	South Windsor	80.2
Glastonbury	84.5	Cheshire	84.1	New Fairfield	90	Regional Sch 15	91.7	Glastonbury	75	Fairfield	79.9
Trumbull	84.4	Fairfield	84.1	Cheshire	89.8	Fairfield	91.1	Region # 15	73.9	Brookfield	78.2
Regional # 15	84.4	South Windsor	81.9	Region #15	88.6	New Fairfield	88.4	Granby	73.1	Greenwich	77.3
Cheshire	81.6	Greenwich	81.3	Greenwich	86.9	Greenwich	87.6	West Hartford	70.7	West Hartford	76.9
West Hartford	79.7	West Hartford	76.2	West Hartford	86.6	West Hartford	87.2	Greenwich	69.5	Granby	74.4



# CMT Scores Comparison 2011-2012 by DRG

## Grade 8

### % At/Above Goal

Mathematics Grade 8 2012 State Average - 67.4				Reading Grade 8 2012 State Average - 76.8				Writing Grade 8 2012 State Average - 68.4				Science Grade 8 2012 State Average - 62.1			
District	2011	District	2012	District	2011	District	2012	District	2011	District	2012	District	2011	District	2012
Granby	92.9	Newtown	94.5	Guilford	94.9	Avon	96.4	Avon	91.9	Madison	94.2	Farmington	90.1	Simsbury	89.4
Farmington	92.6	Madison	93.4	Avon	94.5	Guilford	95.5	Brookfield	91.1	Newtown	93	Newtown	89.3	Granby	88.8
Guilford	92.5	Brookfield	92.6	Trumbull	94.1	Newtown	95.5	Region # 5	90.3	Farmington	92.8	Avon	89.2	Newtown	88.3
Avon	92.2	Granby	91.9	South Windsor	93	Brookfield	95	Madison	89.2	Avon	92.6	Region #5	88.2	Monroe	87.6
Region #5	91	Region #5	91.6	Newtown	92.3	Monroe	94.8	Farmington	88.3	Brookfield	90.5	Granby	87.5	Farmington	87.3
Madison	90.6	Avon	91.5	Simsbury	91.8	Trumbull	94.7	Newtown	87.6	Guilford	89.6	Simsbury	86.8	South Windsor	87.2
Newtown	90	Guilford	91	Madison	91.7	Madison	94.4	Guilford	86.8	Simsbury	89.1	Cheshire	86.5	Guilford	87
Simsbury	89	Simsbury	91	Cheshire	91.6	Farmington	94.2	Trumbull	86.7	Monroe	89	Glastonbury	86.4	Madison	85.1
Brookfield	88.7	Farmington	90.9	Monroe	91.6	Simsbury	93.2	Monroe	86.1	Cheshire	88.5	Guilford	86.4	Cheshire	84.8
Regional #15	88.3	Monroe	90.7	Brookfield	91.3	Cheshire	92.5	Cheshire	85.5	Region # 5	88.1	Region #15	86.4	Region 15	84.7
Glastonbury	87.7	Trumbull	88.2	Farmington	91.1	Granby	92.4	Simsbury	85	Trumbull	87.1	Madison	85.2	Avon	83.9
Monroe	87.6	Fairfield	87.6	Region #5	90.9	Fairfield	91.8	Region #15	82.3	New Fairfield	86.9	Monroe	83.6	Fairfield	83.8
Fairfield	86.8	South Windsor	87	Fairfield	90.6	South Windsor	91	Glastonbury	80.1	Region 15	85.9	Trumbull	83.6	Region# 5	83.7
Cheshire	86.3	New Fairfield	86.6	Region #15	89.9	Region 15	90.8	Granby	79.4	Fairfield	85.8	Fairfield	83	Glastonbury	83.5
Trumbull	85.7	Cheshire	84.8	Glastonbury	88.5	Region # 5	90.5	Greenwich	79.3	Greenwich	82.6	Brookfield	80.4	Trumbull	81.2
South Windsor	84.1	Glastonbury	83.1	Granby	87.3	New Fairfield	90	South Windsor	78.9	Glastonbury	82.3	South Windsor	80.2	Brookfield	80.5
Greenwich	83.9	Greenwich	82.8	Greenwich	86.2	Glastonbury	89.3	Greenwich	78.4	South Windsor	80.1	New Fairfield	76.2	Greenwich	77.6
New Fairfield	83.9	Region 15	81.9	New Fairfield	83.9	Greenwich	86.1	West Hartford	72.5	Granby	79.3	Greenwich	76.1	New Fairfield	75.8
West Hartford	79	West Hartford	76.3	West Hartford	81.8	West Hartford	85.3	New Fairfield	71.5	West Hartford	77.8	West Hartford	74.2	West Hartford	72.9

# Amity Regional School District No. 5 Grade - to - Grade CMT Scores Comparison 2011 vs. 2012 % of Students at Goal, % at Advanced and % at/above Goal

	Region #5			
	Mathematics			
Grade 7	2011	% at Goal 28.5	% at Advanced 61.4	% at or above Goal 89.9
	2012	25.4	65.5	91
Grade 8	2011	30.5	60.5	91
	2012	30.1	61.5	91.6

	Region #5			
	Reading			
Grade 7	2011	% at Goal 36.5	% at Advanced 57.3	% at or above Goal 93.8
	2012	39.4	55.8	95.2
Grade 8	2011	37.5	53.5	90.9
	2012	35.4	55	90.5

	Region #5			
	Writing			
Grade 7	2011	% at Goal 22.2	% at Advanced 62.6	% at or above Goal 84.8
	2012	32.6	55	87.6
Grade 8	2011	35.6	54.7	90.3
	2012	39.0	49.1	88.1

	Region #5			
	Science			
Grade 8	2011	% at Goal 63.1	% at Advanced 25.2	% at or above Goal 88.2
	2012	46.3	37.4	83.7



## CMT Goal Scores Cohort Comparison 2011 & 2012

Math	
7th grade 2011	8th grade 2012
89.9	91.6

Reading	
7th grade 2011	8th grade 2012
93.8	90.5

Writing	
7th grade 2011	8th grade 2012
90.3	88.1



The Overarching Goal of School Improvement:  
*Support Students in Reaching Their Highest Potential*

Amity will:

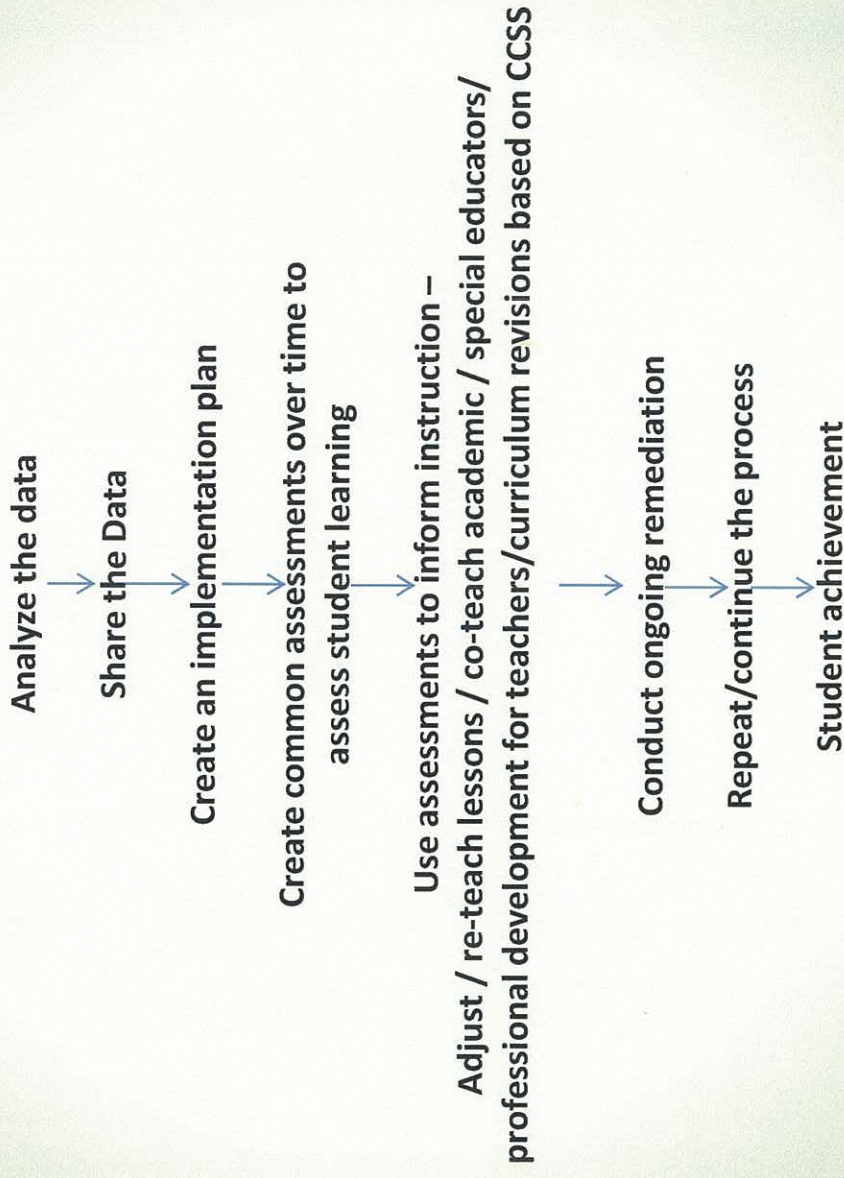
- Continue to raise the percentage of students reaching the advanced level on all tests
- Continue to move proficient students to goal range
- Continue to insure all subgroups meet Connecticut's new Accountability Annual Performance Targets
- Continue to use the data-driven decision-making process to inform instruction, curriculum and professional development

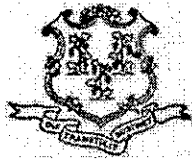


## The School Improvement Process

### Amity Region #5 2012-2013

The results will vary from year to year but the approach will be the same . . . ongoing systematic






STATE OF CONNECTICUT  
STATE BOARD OF EDUCATION



**TO:** Superintendents of Schools

**FROM:** Stefan Pryor, Commissioner of Education 

**DATE:** July 11, 2012

**SUBJECT:** 2010-11 District Annual Performance Reports and Determinations

In accordance with the Individuals with Disabilities Education Improvement Act (IDEA) 2004, each state must have in place a performance plan that evaluates the state's efforts to implement the intent and requirements of the law and describes how states will implement this law. Connecticut's State Performance Plan (SPP) is an eight-year plan that describes the state's performance on 20 indicators around special education, including targets and improvement activities for each year. The SPP was originally developed in 2005 by a broad stakeholder group consisting of parents, school district personnel and state representatives. An annual performance report of progress on SPP activities was submitted to the U.S. Department of Education on February 1, 2012.

States must also report annually to the public on the performance of each district in relation to the targets in the SPP under IDEA section 616(b)(2)(C)(ii)(1). Upon a review of that data, the states must determine the assignment of each district to one of four categories, consistent with IDEA requirements: *Meets Requirements*; *Needs Assistance*; *Needs Intervention*; or *Needs Substantial Intervention*. The Connecticut State Department of Education (CSDE) is now issuing determinations based on districts' 2010-11 data.

According to the data used from your district's Annual Performance Report (APR), the CSDE would like to acknowledge the district's efforts in being one of 127 districts to be assigned to *Meets Requirements* in the identified areas used to make the determination for 2010-11. The APR can be accessed on the CSDE's Web site at:

[http://www.csde.state.ct.us/public/help/sedac/default.aspx?sec=Annual\\_Performance\\_Reports&ss=null](http://www.csde.state.ct.us/public/help/sedac/default.aspx?sec=Annual_Performance_Reports&ss=null).

While each indicator has data displayed, only indicators 4B, 9-13, 15 and 20 were used to make the determination. The state's SPP and APR are also posted for public access on the CSDE Web site.

Finally, please share this information with your staff and parents as we work toward improving outcomes for all students, including students with disabilities. Contact Michael Tavernier in the Bureau of Special Education at 860-713-6929 or [michael.tavernier@ct.gov](mailto:michael.tavernier@ct.gov) for questions about the SPP, APR or the determination process.

SP:mtt

cc: Charlene Russell-Tucker, Chief Operating Officer  
Anne Louise Thompson, Chief, Bureau of Special Education  
Michael Tavernier, Education Consultant  
Diane Murphy, Education Consultant



**AMITY REGIONAL SCHOOL DISTRICT NO. 5**  
**Bethany Orange Woodbridge**  
**25 Newton Road, Woodbridge, Connecticut 06525**



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*John J. Brady, Ed.D.*  
*Superintendent of Schools*

*john.brady@reg5.k12.ct.us*  
*phone: (203) 392-2106*  
*Fax: (203) 397-4864*

**August 20, 2012**

**To: Members of the Board of Education**  
**From: John J. Brady, Superintendent of Schools**  
**Re: Personnel Report**

**New Hire(s):**

**Amity Reg. District Offices - Woodbridge:**

Marie McPadden – F/T Dir. of Curriculum & Staff Development (Approved June 14, 2012)  
Pamela DellaTorre – P/T Insurance Clerk

**Amity Reg. High School – Woodbridge:**

Monica Kreuzer – F/T Asst. Principal (Approved June 14, 2012)  
Vincent Lazzaro – F/T Physics/Science Research Program & Math – Amity Graduate; BA from UCONN – Major – Mechanical Engineering, Minor – Mathematics; MS from Drexel University – Mathematics.  
Jeanine McCann – F/T English – BA from Siena College – Major – English; MA from Sacred Heart University – Major – Education/Certification  
Brendan Moss – F/T Special Education – Amity Graduate; BA from Trinity College – Major – History; MA from SCSU – Major – Special Education  
Mia Malafronte – F/T - Paraprofessional  
Vugar Imanov – F/T Custodian  
Andrey Marukovich – F/T Custodian

**Amity Reg. Middle Schools – Orange – None**

**Amity Reg. Middle School – Bethany:**

Michelle Ortiz – F/T English (1-Yr Pos. Cover LOA) – BS from Monmouth University – Major – Special Education (with dual certification in Elementary Ed); MA via two universities: Georgia State (2 yrs) and Texas Women's (2 yrs) – Major – Reading, Language & Literacy  
Fred Hulley – F/T Custodian

**Coaches:**

**Amity Reg. High School – Woodbridge**

Joel Balkcom – Asst. Varsity Football (Adjustment from June – Split position)

Vincent Lazzaro – Asst. Varsity Football (Split position)

Danielle Parillo – Asst. Varsity Cheerleading (Split - Fall Only)

**Amity Reg. Middle Schools – Bethany / Orange**

Diana DiGangi – Girls' Middle School Volleyball – Amity Middle School – Orange

**Resignation(s):**

Sean Bartley – Paraprofessional – Alternative Program – Amity Reg. High School

Patricia Kielt – Scholl Counselor – Amity Reg. High School

Nicholas DaPonte – History/Social Studies Teacher – Amity Reg. Middle School - Orange

**Retirement(s):**

Wieslaw Iskra – Custodian – Amity Regional Middle School – Bethany Campus

Joseph Bevan – Custodian – Amity Regional High School - Woodbridge

**JJB/pfc**

**AMITY REGIONAL SCHOOL DISTRICT NO. 5**

**Bethany Orange Woodbridge  
25 Newton Road, Woodbridge Connecticut 06525**



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**Jack B. Levine**  
**Director of Finance and Administration**  
**jack.levine@reg5.k12.ct.us**

**Phone (203) 397-4813**  
**Fax (203) 397-4864**

To: Dr. John J. Brady, Superintendent of Schools  
From: Jack B. Levine, Director of Finance and Administration  
Re: Fiduciary Investment Advisors Recommendation  
Date: May 25, 2012

Enclosed is a letter from Michael Goss regarding his recommendation to use Vanguard index mutual funds rather than the iShares fund the Plan currently holds. This change is estimated to save \$8,000 annually.

**Recommended Motion for Amity Finance Committee:**

***Move to recommend to the Amity Board of Education that Fiduciary Investment Advisors be authorized to use Vanguard index mutual funds in place of the iShares fund for the Plan.***

**Recommended Motion for Amity Board of Education:**

***Move to authorize Fiduciary Investment Advisors to use Vanguard index mutual funds in place of the iShares fund for the Plan.***

Enclosure

May 23, 2012

**MEMORANDUM**

To: Dr. Brady, Amity Regional School District  
From: Michael Goss, Fiduciary Investment Advisors

Re: Cost Savings Opportunity to Switch to Index Mutual Funds versus ETFs

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Dear Committee Members,

As requested at the recent meeting, I've prepared this memo to illustrate the differences and benefits of switching your Plans to a line-up of Vanguard index mutual funds<sup>1</sup> versus your current index approach using ETFs.

**Background**

Amity has historically employed a low cost index-based approach to its investment pools. There is very little trading activity and with the exception of PIMCO, no active managers. Currently the index strategies are accessed through ETFs run by iShares.

Vanguard is a very large mutual fund company known for their index strategies. The return streams and strategies of the two approaches are similar, as they are index funds and not attempting to beat the market, but merely mimic the market.

**Fees**

In the attached handout, the fees for the Vanguard funds are presented next to the comparable iShares fund the Plan currently holds. As you can see, the Vanguard line-up would provide significant savings to the Plans; each Plan would save about 10 bps a year, amounting to **over \$8,000 in total savings**.

**Trading**

The iShares funds are ETFs and trade intraday like a stock, with a T+3 (trade date plus 3 days) settlement period. The Vanguard funds are mutual funds and typically have a next day settlement. Vanguard mutual funds trade at the closing price at the end of the day which is standard with mutual funds. Additionally, the Vanguard funds can be traded at an exact dollar amount, whereas the iShares funds are traded by shares, not dollars. This typically results in selling a little more (dollar wise) than you need when raising cash, because you can't trade fractions of a share to reach an exact dollar amount.

Based on Amity's historic pattern of very little trading and our view that we do not need the benefit of intraday trading for these pools, we think the potential savings of approximately \$8,000 annually makes the change to Vanguard worth considering.

Please review the attached information and please contact me if you have any questions.

<sup>1</sup>Note: We do not recommend replacing PIMCO Total Return, the active fixed income fund you hold in the Pension Plan, with an index fund.

*Ask me about the Fiduciary Trail.™*

## Amity Regional School District #5 – Proposed Line-up



Strategic thinking. Customized solutions.

### Pension

<u>Fund</u>	<u>Ticker</u>	<u>Target</u>	<u>Exp ratio</u>	<u>iShares exp ratio</u>
Vanguard Total Bond Mkt Index Signal	VBTSX	17.5%	0.10%	0.22%
PIMCO Total Return	PTTRX	17.5%	0.46%	0.46%
Vanguard 500 Index Signal	VIFSX	10.0%	0.05%	0.09%
Vanguard Value Index Signal	VVISX	15.0%	0.10%	0.20%
Vanguard Growth Index Signal	VIGSX	15.0%	0.10%	0.20%
Vanguard Mid Cap Index Signal	VMISX	5.0%	0.10%	0.21%
Vanguard Small Cap Index Signal	VSISX	5.0%	0.16%	0.26%
Vanguard Developed Markets Index Adm	VDMAX	15.0%	0.12%	0.34%
<b>Total</b>		<b>100.0%</b>	<b>0.16%</b>	<b>0.26%</b>

iShares  
expense ratio  
shown for  
comparable  
fund held in  
current line-  
up\*.

### Sick & Severance

<u>Fund</u>	<u>Ticker</u>	<u>Target</u>	<u>Exp ratio</u>	<u>iShares exp ratio</u>
Vanguard Inflation Protected Sec Inv	VIPSX	5.0%	0.20%	0.20%
Vanguard Short Term Gov Bond Signal	VSBSX	22.5%	0.14%	0.15%
Vanguard Total Bond Mkt Index Signal	VBTSX	22.5%	0.10%	0.22%
Vanguard Total Stock Mkt Index Signal	VTSSX	40.0%	0.06%	0.20%
Vanguard Developed Markets Index Adm	VDMAX	10.0%	0.12%	0.34%
<b>Total</b>		<b>100.0%</b>	<b>0.10%</b>	<b>0.21%</b>

### OPEB

<u>Fund</u>	<u>Ticker</u>	<u>Target</u>	<u>Exp ratio</u>	<u>iShares exp ratio</u>
Vanguard Inflation Protected Sec Adm	VAIPX	20%	0.11%	0.20%
Vanguard Total Bond Mkt Index Signal	VBTSX	20%	0.10%	0.22%
Vanguard 500 Index	VIFSX	30%	0.05%	0.09%
Vanguard Small Cap Index	VSISX	10%	0.16%	0.26%
Vanguard Developed Markets Index	VDMAX	20%	0.12%	0.34%
<b>Total</b>		<b>100%</b>	<b>0.10%</b>	<b>0.21%</b>

\*The expense ratio shown in the iShares column for PIMCO Total Return is that of PIMCO Total Return; no comparable fund has been used.

This fee information has been compiled solely by Fiduciary Investment Advisors, LLC, and has not been independently verified. In preparing this report, Fiduciary Investment Advisors, LLC has relied upon information provided by the investment managers and by Morningstar.

**AMITY REGIONAL SCHOOL DISTRICT NO. 5**

**Bethany Orange Woodbridge  
25 Newton Road, Woodbridge Connecticut 06525**



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**Jack B. Levine**  
**Director of Finance and Administration**  
**jack.levine@reg5.k12.ct.us**

**Phone (203) 397-4813**  
**Fax (203) 397-4864**

To: Dr. John J. Brady, Superintendent of Schools

From: Jack B. Levine, Director of Finance and Administration

Re: Proposed Fund Balance Policy

Date: May 25, 2012

Enclosed is the revised Fund Balance Policy for consideration by the Amity Finance Committee and Amity Board of Education.

**Recommended Motion for Amity Finance Committee:**

***Move to recommend to the Amity Board of Education the adoption of the proposed Fund Balance Policy, dated May 14, 2012, as presented.***

**Recommended Motion for Amity Board of Education:**

***Move to adopt the proposed Fund Balance Policy, dated May 14, 2012, as presented.***

Enclosure

## AMITY REGIONAL SCHOOL DISTRICT NO. 5 FUND BALANCE POLICY

This Fund Balance Policy establishes the procedures for reporting fund balance in governmental fund financial statements, including the General Fund financial statements. The policy also authorizes and directs the Director of Finance and Administration to prepare financial reports which accurately categorize fund balance as per Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions.

Per GASB No. 54, fund balance consists of five categories: Nonspendable, Restricted, Committed, Assigned, and Unassigned:

- ☐ **Nonspendable fund balance** consists of amounts that cannot be spent due to its form (e.g., inventories and prepaids) or amounts that legally or contractually must be maintained intact.
- ☐ **Restricted fund balance** consists of amounts that are mandated for a specific purpose by external parties, constitutional provisions or enabling legislation.
- ☐ **Committed fund balance** consists of amounts that are set aside for a specific purpose by the district's highest level of decision making authority. Formal action must be taken prior to the end of the fiscal year. The same formal action must be taken to remove or change the limitations placed on the funds.
- ☐ **Assigned fund balance** consists of amounts that are set aside with the intent to be used for a specific purpose. The Director of Finance and Administration has the authority to assign fund balance, as discussed more fully below. Assigned fund balance cannot cause a deficit in unassigned fund balance.
- ☐ **Unassigned fund balance** consists of excess funds that have not been classified in the previous four categories. All fund balance in this category is considered spendable.. The General Fund should be the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceeded the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance in the applicable fund.

### **Nonspendable and Restricted Funds**

The nonspendable fund balance classification includes amounts that cannot be spent because they are either:

- 1) Not in spendable form (e.g., inventories and prepaids)
- 2) Legally or contractually required to be maintained intact

It is the responsibility of the Director of Finance and Administration to report Nonspendable fund balance appropriately in the District's financial statements.

Restricted fund balance should be reported when constraints placed on the use of resources are either:

- 1) Externally imposed by creditors, grantors, contributors, or laws or regulations or other governments
- 2) Imposed by law through constitutional provisions or enabling legislation.

It is the responsibility of the Director of Finance and Administration to report all Restricted fund balance appropriately in the District's financial statements.

### **Classifying Fund Balance Amounts**

When both restricted and unrestricted funds are available for expenditure, restricted funds should be spent first unless legal requirements disallow it.

When committed, assigned and unassigned funds are available for expenditure, committed funds should be spent first, assigned funds second, and unassigned funds last; unless the Board of Education has provided otherwise in its commitment or assignment actions.

### **Authority to Commit Funds**

The District's Board of Education has the authority to commit funds for a specific purpose and to commit revenue sources in special revenue funds, subject to any limitations contained in Connecticut General Statutes. Any committed fund balance or revenues require the passage of a resolution by a simple majority vote. The passage of a resolution must take place prior to June 30th of the applicable fiscal year. If the actual amount of the commitment is not available by June 30th, the resolution must state the process or formula necessary to calculate the actual amount as soon as information is available. An example of committed revenues is the District's Cafeteria Fund. By committing the revenues generated by the cafeteria to be used to support the operations of the cafeteria, it is appropriate to have a separate special revenue fund that is reported in the District's financial statements. If the District's Board of Education did not commit the revenues of the cafeteria, then it would not be appropriate to have a separate special revenue fund and the cafeteria operations would be included in the General Fund.

### **Authority to Assign Funds**

Upon passage of the Fund Balance Policy, authority is given to the Director of Finance and Administration to assign fund balance for specific purposes, such as for encumbrances. Any Assigned fund balance must be reported to the Board of Education at their next regular meeting. The Board of Education has the authority to remove or change the assignment of the fund balance with a simple majority vote.



## **Unassigned Fund Balance**

Unassigned fund balance is the residual amount of fund balance in the General Fund. It represents the resources available for future appropriation.

The District is not authorized to maintain an unassigned fund balance and shall return the residual amount of fund balance in the General Fund, upon being audited, to the member towns in proportion to the allocation percentage used in the budget for the same fiscal year. The authorization to return funds to the member towns shall require the passage of a resolution by a simple majority vote of the District's Board of Education.

## Levine, Jack

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**From:** Mark Chapman [mark.chapman@ibicllc.com]  
**Sent:** Sunday, July 29, 2012 8:31 PM  
**To:** Brady, John; Levine, Jack  
**Cc:** Lumas, Terry  
**Subject:** Bond Issue Highlights

Dr. Brady & John,

I wanted to share with you a few of the highlights of the most recent new money – refunding bond issue.

### The New Money Bonds

We had been projecting an effective of 2.0% and the actual effective rate was 1.58%.

The total interest expense will be \$201,964.17.

### The Refunding Bonds

The final net savings (net of all expenses) was \$357,271.67 or 13.2% of the prior bonds. Both very strong numbers.

**The final savings will in essence pay for the interest expense of the new money bonds and along with some principal.**

I hope you are both as happy with this transaction as I am for the District.

Feel free to contact me with any questions or comments.

Mark

Mark N. Chapman, C.I.P.F.A.  
Director  
Independent Bond & Investment Consultants, LLC  
129 Samson Rock Drive, Suite A  
Madison, CT 06443  
(203)-245-7264 phone  
(203)-245-7763 fax  
[mark.chapman@ibicllc.com](mailto:mark.chapman@ibicllc.com)

# **AMITY REGIONAL SCHOOL DISTRICT NO. 5**

**Bethany Orange Woodbridge**  
**25 Newton Road, Woodbridge Connecticut 06525**



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**Jack B. Levine**  
**Director of Finance and Administration**  
**[jack.levine@reg5.k12.ct.us](mailto:jack.levine@reg5.k12.ct.us)**

**Phone (203) 397-4813**  
**Fax (203) 397-4864**

To: Dr. John J. Brady, Superintendent of Schools

From: Jack B. Levine, Director of Finance and Administration

Re: Forecasts

Date: May 25, 2012

At last month's meetings of the Amity Finance Committee and Amity Board of Education, we briefly discussed the issue of whether or not long-range forecasts were useful. I pointed out in my May 4, 2012 memorandum (enclosed) that my long-range forecasts projections have been significantly wrong, misleading and misused.

The question was raised as to what are the 'best practices' for forecasts. There are no auditing requirements. The primary uses of the short-term (annual) forecast are to identify variances from budget. This is necessary to make sure total expenditures do not exceed total budget. It is also useful in preparing the next fiscal year's budget. Long-range forecasts are not required but can be useful if they are reasonably accurate.

You indicated that the Three-Year Operating Forecasts will be refined to better reflect actual expenditures. First, I propose we modify the five-year capital improvement forecasts for facilities and technology to forecast items in the fiscal year in which you and Board are likely to budget the items. Second, I will make 'educated guesses' as to what cost savings we may realize rather than include only anticipated increases in expenditures. Third, I will project staff changes based on enrollment projections rather than assume the 'status quo'.

Enclosure

# AMITY REGIONAL SCHOOL DISTRICT NO. 5

Bethany Orange Woodbridge  
25 Newton Road, Woodbridge Connecticut 06525



Jack B. Levine  
Director of Finance and Administration  
[jack.levine@reg5.k12.ct.us](mailto:jack.levine@reg5.k12.ct.us)

Phone (203) 397-4813  
Fax (203) 397-4864

To: Dr. John J. Brady, Superintendent of Schools  
From: Jack B. Levine, Director of Finance and Administration  
Re: Forecasts  
Date: May 4, 2012

I began preparing three-year operating expenditure forecasts for the budget package over six years ago. The purpose of the long-range forecasts has always been a planning tool for you, the Amity Finance Committee and the Amity Board of Education to better understand the potential financial impact if the District were left on 'autopilot'. For example, long-range forecasts have assumed no changes in staffing notwithstanding projected enrollment changes or no new cost savings or efficiencies despite our on-going efforts to improve the District's operations. Furthermore, there are so many variables (e.g., special education; utility costs; insurance) that the longer out you try to forecast the more difficult it is.

Forecasting is an educated guess of what the future financial impact might be if certain assumptions become reality. Forecasting can help to understand the dynamics of decisions made today on the future. However, nobody should assume forecasts of two years hence can, or should be, what will be recommended by the Superintendent of Schools and adopted by the Amity Board of Education.

Enclosed are comparisons of two prior long-range forecasts compared to the adopted budgets. You will see in Exhibit I the forecast prepared in 2007 for 2009-2010 overstated the adopted budget by **\$3.5 million**; Exhibit II shows the forecast prepared in 2009 for 2011-2012 overstated the adopted budget by **\$2.2 million**. The major reasons for the significant differences are described in the attached exhibits. Without a crystal ball, nobody could have predicted two years out all of the cost savings and efficiencies realized.

The three-year forecasts in the Board Approved 2012-2013 Budget, like prior long-range forecasts, have probably overstated total operating expenditures for 2013-2014 and 2014-2015. In addition, past long-range forecasts have been significantly wrong, misleading and misused. In my opinion, we should stop producing long-range forecasts.

The monthly forecasts are appropriate and necessary to make sure we do not overspend the budget. I should continue to prepare these forecasts.

## EXHIBIT I

In 2007, my long-range forecast for 2009-2010 was \$45,613,564 compared to the adopted 2009-2010 budget of \$42,135,265, or **\$3,478,299 less than forecasted**. The long-range forecast had assumed total operating expenditures would increase by 6.12 percent in 2008-2009 and 5.37 percent in 2009-2010. The adopted budgets increased by 2.56 percent in 2008-2009 and 0.76 percent in 2009-2010.

There were a number of actions taken to significantly reduce the increase. Some of the largest are noted below:

1. **\$793,000 Savings:** Electricity expenses were significantly reduced primarily due to our participation in an electricity consortium and conservation efforts. In addition, we began to participate in the United Illuminating Load Shed Program.
2. **\$575,000 Savings:** Lower costing Health Savings Accounts became the core insurance plan for teachers and we aggressively negotiated with our insurance carrier for lower premiums.
3. **\$555,000 Savings:** In light of the tough economic times, the adopted budget deferred to later years the purchase of technology equipment and facilities projects, which had been in the five-year capital improvement forecasts and included in the long-range operating expenditures forecasts.
4. **\$502,000 Savings:** Eliminated one certified and three non-certified positions, reorganized the custodial staff to reduce overtime, negotiated increases in employee contributions for health and dental benefits, and replaced teachers who retired or resigned with new teachers at a lower salary.
5. **\$310,000 Savings:** We work hard to create appropriate programs for students within our three schools. Whenever possible, we offer parents the opportunity to bring their student to Amity instead of utilizing an out-of-district placement.
6. **\$275,000 Savings:** When conditions warrant, the District has taken advantage of a favorable bond refinancing market. (This refinancing has resulted in nearly \$2,000,000 of current and future savings to taxpayers.)
7. **\$110,000 Savings:** For the first time in years, we bid workers' compensation and general liability insurance and obtained much lower premium rates.

## EXHIBIT II

In 2009, my long-range forecast for 2011-2012 was \$45,585,678 compared to the Board of Education adopted 2011-2012 budget of \$43,408,621, or ***\$2,177,057 less than forecasted***. The long-range forecast had assumed total operating expenditures would increase by 4.13 percent in 2010-2011 and 3.90 percent in 2011-2012. The adopted budgets increased by 1.48 percent in 2010-2011 and 1.52 percent in 2011-2012.

There were a number of actions taken to significantly reduce the increase. Some of the largest are noted below:

1. **\$580,000 Savings:** The Board offered a Voluntary Early Retirement Plan to twelve teachers, seven positions were filled with teachers at a lower salary and five full-time teaching positions were eliminated.
2. **\$444,000 Savings:** The District refunded \$36,175,000 of General Obligation Bonds at a lower interest rate.
3. **\$427,000 Savings:** Special education tuition expenditures were lower than forecasted two years prior to the adopted budget. The number of out-of-district placements remained at about the same number of students, while the long-range forecast assumed there would be additional students placed out-of-district.
4. **\$250,000 Savings:** Discretionary accounts were lowered.
5. **\$225,000 Savings:** The OPEB Trust was not fully funded, only the 'implicit rate subsidy' was budgeted. This is not a true savings but rather a deferral of the District's liability. This action was taken in light of the tough economic times.
6. **\$142,000 Savings:** The administration bid and negotiated with medical insurers with the assistance of our insurance consultants to lower the District's premium rate increases.

**AMITY REGIONAL SCHOOL DISTRICT NO. 5**

**Bethany Orange Woodbridge**  
**25 Newton Road, Woodbridge Connecticut 06525**



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**Jack B. Levine**  
**Director of Finance and Administration**  
[jack.levine@reg5.k12.ct.us](mailto:jack.levine@reg5.k12.ct.us)

**Phone (203) 397-4813**  
**Fax (203) 397-4864**

To: Dr. John J. Brady, Superintendent of Schools

From: Jack B. Levine, Director of Finance and Administration

Re: Forecasts

Date: May 25, 2012

At last month's meetings of the Amity Finance Committee and Amity Board of Education, we briefly discussed the issue of whether or not long-range forecasts were useful. I pointed out in my May 4, 2012 memorandum (enclosed) that my long-range forecasts projections have been significantly wrong, misleading and misused.

The question was raised as to what are the 'best practices' for forecasts. There are no auditing requirements. The primary uses of the short-term (annual) forecast are to identify variances from budget. This is necessary to make sure total expenditures do not exceed total budget. It is also useful in preparing the next fiscal year's budget. Long-range forecasts are not required but can be useful if they are reasonably accurate.

You indicated that the Three-Year Operating Forecasts will be refined to better reflect actual expenditures. First, I propose we modify the five-year capital improvement forecasts for facilities and technology to forecast items in the fiscal year in which you and Board are likely to budget the items. Second, I will make 'educated guesses' as to what cost savings we may realize rather than include only anticipated increases in expenditures. Third, I will project staff changes based on enrollment projections rather than assume the 'status quo'.

Enclosure

# AMITY REGIONAL SCHOOL DISTRICT NO. 5

Bethany Orange Woodbridge  
25 Newton Road, Woodbridge Connecticut 06525



Jack B. Levine  
Director of Finance and Administration  
[jack.levine@reg5.k12.ct.us](mailto:jack.levine@reg5.k12.ct.us)

Phone (203) 397-4813  
Fax (203) 397-4864

To: Dr. John J. Brady, Superintendent of Schools  
From: Jack B. Levine, Director of Finance and Administration  
Re: Forecasts  
Date: May 4, 2012

I began preparing three-year operating expenditure forecasts for the budget package over six years ago. The purpose of the long-range forecasts has always been a planning tool for you, the Amity Finance Committee and the Amity Board of Education to better understand the potential financial impact if the District were left on 'autopilot'. For example, long-range forecasts have assumed no changes in staffing notwithstanding projected enrollment changes or no new cost savings or efficiencies despite our on-going efforts to improve the District's operations. Furthermore, there are so many variables (e.g., special education; utility costs; insurance) that the longer out you try to forecast the more difficult it is.

Forecasting is an educated guess of what the future financial impact might be if certain assumptions become reality. Forecasting can help to understand the dynamics of decisions made today on the future. However, nobody should assume forecasts of two years hence can, or should be, what will be recommended by the Superintendent of Schools and adopted by the Amity Board of Education.

Enclosed are comparisons of two prior long-range forecasts compared to the adopted budgets. You will see in Exhibit I the forecast prepared in 2007 for 2009-2010 overstated the adopted budget by **\$3.5 million**; Exhibit II shows the forecast prepared in 2009 for 2011-2012 overstated the adopted budget by **\$2.2 million**. The major reasons for the significant differences are described in the attached exhibits. Without a crystal ball, nobody could have predicted two years out all of the cost savings and efficiencies realized.

The three-year forecasts in the Board Approved 2012-2013 Budget, like prior long-range forecasts, have probably overstated total operating expenditures for 2013-2014 and 2014-2015. In addition, past long-range forecasts have been significantly wrong, misleading and misused. In my opinion, we should stop producing long-range forecasts.

The monthly forecasts are appropriate and necessary to make sure we do not overspend the budget. I should continue to prepare these forecasts.



## EXHIBIT I

In 2007, my long-range forecast for 2009-2010 was \$45,613,564 compared to the adopted 2009-2010 budget of \$42,135,265, or **\$3,478,299 less than forecasted**. The long-range forecast had assumed total operating expenditures would increase by 6.12 percent in 2008-2009 and 5.37 percent in 2009-2010. The adopted budgets increased by 2.56 percent in 2008-2009 and 0.76 percent in 2009-2010.

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**AMITY REGIONAL SCHOOL DISTRICT NO. 5**

**Bethany Orange Woodbridge**  
**25 Newton Road, Woodbridge Connecticut 06525**



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**Jack B. Levine**  
**Director of Finance and Administration**  
**[jack.levine@reg5.k12.ct.us](mailto:jack.levine@reg5.k12.ct.us)**

**Phone (203) 397-4813**  
**Fax (203) 397-4864**

To: Dr. John J. Brady, Superintendent of Schools

From: Jack B. Levine, Director of Finance and Administration

Re: Reserve Fund for Capital and Nonrecurring Expenditures

Date: August 7, 2012

Connecticut General Statutes Sec. 10-51(d) establishes the authority of a regional board of education to create a reserve fund to finance specific capital improvement or acquisition of any specific piece of equipment. It also states, 'The board shall annually submit a complete and detailed report on the condition of such fund to the member towns'. In compliance with this requirement, the report is attached.

Enclosure

**Reserve Fund for Capital and Nonrecurring Expenditures  
For Fiscal Year Ended June 30, 2012**

**Net Balance as of June 30, 2011** **\$660,384.27**

**Plus: 2011-2012 Appropriations:**

Re-Designated Funds Appropriated to Amity High School

Roof Restoration Project	(\$343,994.20)
Natural Gas Conversion	\$120,000.00
Re-Sod Crown of Football Field	\$ 15,000.00
Asphalt Sealing and Repairs and Sidewalk Repairs at Amity High School	\$ 27,000.00
Replacement of 105 Computers	\$ 81,501.00
Replacement of 3 Servers	\$ 27,113.20
Replacement of Visitor Bleachers for Stadium Field	\$ 73,380.00
Black Box Theatre	\$150,000.00
<b>Subtotal</b>	<b><u>\$150,000.00</u></b>

**Plus: Donation from Drama Club for Black Box Theatre** **\$ 5,000.00**

**Less: 2011-2012 Expenditures & Encumbrances:**

Replacement of Emergency Generator at Amity High School	(\$ 33,610.03)
Asphalt Sealing and Repairs and Sidewalk Repairs at Amity High School	(\$ 27,000.00)
Natural Gas Conversion	(\$ 86,701.87)
HVAC Upgrade Project at Amity High School	(\$236,999.20)
Re-Sod Crown of Football Field	(\$ 15,000.00)
Replacement of 105 Computers	(\$ 81,501.00)
Replacement of 3 Servers	(\$ 27,113.20)
Replacement of Visitor Bleachers for Stadium Field	(\$ 73,380.00)
<b>Subtotal</b>	<b><u>(\$581,305.30)</u></b>

**Net Balance as of June 30, 2012** **\$234,078.97**

**Net Balance:**

Natural Gas Conversion	\$ 33,298.13
Black Box Theatre	\$165,590.64
Amity High School Roof Restoration Project	\$ 13,799.43
HVAC Upgrade Project at Amity High School - <b>Unused</b>	\$ 5,000.00
Replacement of Emergency Generator at Amity High School - <b>Unused</b>	<u>\$ 16,390.77</u>
<b>Net Balance as of June 30, 2012</b>	<b><u>\$234,078.97</u></b>

**AMITY REGIONAL SCHOOL DISTRICT NO. 5  
REVENUES AND EXPENDITURES  
FOR FY 2011-2012**

LINE	CATEGORY	COLUMN 1 2010-2011 ACTUAL	COLUMN 2 2011-2012 BUDGET	COLUMN 3 MAY '12 FORECAST	COLUMN 4 CHANGE INCR./(DECR.)	COLUMN 5 JUN '12 FORECAST	COLUMN 6 VARIANCE OVER/(UNDER)	COL 7 FAV UNF
1	MEMBER TOWN ALLOCATIONS	40,645,362	41,199,830	41,199,830	0	41,199,830	0	FAV
2	OTHER REVENUE	252,290	196,397	201,292	1,105	202,397	6,000	FAV
3	OTHER STATE GRANTS	653,539	552,122	610,679	0	610,679	58,557	FAV
4	MISCELLANEOUS INCOME	1,182,495	982,148	1,034,706	(3,080)	1,031,626	49,478	FAV
5	BUILDING RENOVATION GRANTS	488,111	478,124	478,124	7	478,131	7	FAV
6	TOTAL REVENUES	43,221,797	43,408,621	43,524,631	(1,968)	43,522,663	114,042	FAV
7	SALARIES	21,952,932	22,831,870	22,811,687	(100,326)	22,711,361	(120,509)	FAV
8	BENEFITS	5,039,066	5,371,399	5,500,592	(2,135)	5,498,457	127,058	UNF
9	PURCHASED SERVICES	5,444,161	6,050,445	5,554,395	(63,040)	5,491,355	(559,090)	FAV
10	DEBT SERVICE	5,789,534	5,562,444	5,562,444	(0)	5,562,444	(0)	FAV
11	SUPPLIES (INCLUDING UTILITIES)	3,187,994	3,158,195	3,032,038	(31,776)	3,000,262	(157,933)	FAV
12	EQUIPMENT	257,996	108,196	281,694	38,365	320,059	211,863	UNF
13	IMPROVEMENTS / CONTINGENCY	29,249	207,000	52,785	(936)	51,849	(155,151)	FAV
14	DUES AND FEES	90,903	119,072	119,072	(12,880)	106,192	(12,880)	FAV
15	TRANSFER ACCOUNT	728,868	0	0	150,100	150,100	150,100	UNF
16	ESTIMATED UNSPENT BUDGETS	0	0	0	0	0	0	FAV
17	TOTAL EXPENDITURES	42,520,703	43,408,621	42,914,707	(22,628)	42,892,079	(516,542)	FAV
18	SUBTOTAL	701,094	0	609,924	20,660	630,584	630,584	FAV
19	PLUS: CANCELLATION OF PRIOR YEAR'S ENCUMBRANCES	37,940	0	0	76	76	76	FAV
20	DESIGNATED FOR SUBSEQUENT YEAR'S BUDGET:							
21	LESS: ASSIGNED TO NEXT YEAR'S BUDGET	(675,000)		(300,000)	0	(300,000)	(300,000)	UNF
22	LESS: COMMITTED TO ERRP -	(64,034)						
23	NET BALANCE / (DEFICIT)	0	0	309,924	20,736	330,660	330,660	FAV

Column 7: FAV=Favorable Variance  
Revenues: At or OVER budget  
Expenditures: At or UNDER budget

AMITY REGIONAL SCHOOL DISTRICT NO. 5  
REVENUES AND EXPENDITURES  
FOR FY 2011-2012

LINE	CATEGORY	COLUMN 1 2010-2011 ACTUAL	COLUMN 2 2011-2012 BUDGET	COLUMN 3 MAY '12 FORECAST	COLUMN 4 CHANGE INCR./(DECR.)	COLUMN 5 JUN '12 FORECAST	COLUMN 6 VARIANCE OVER/(UNDER)	COL 7 FAV UNF
1	BETHANY ALLOCATION	8,607,468	8,439,785	8,439,785	0	8,439,785	0	FAV
2	ORANGE ALLOCATION	19,302,889	19,944,426	19,944,426	0	19,944,426	0	FAV
3	WOODBIDGE ALLOCATION	12,735,005	12,815,619	12,815,619	0	12,815,619	0	FAV
4	MEMBER TOWN ALLOCATIONS	40,645,362	41,199,830	41,199,830	0	41,199,830	0	FAV
5	ADULT EDUCATION	3,170	3,130	3,244	0	3,244	114	FAV
6	PARKING INCOME	30,435	31,745	28,720	1,334	30,054	(1,691)	UNF
7	INVESTMENT INCOME	2,509	7,500	1,200	(223)	977	(6,523)	UNF
8	ATHLETICS	22,054	20,000	25,953	(5)	25,948	5,948	FAV
9	TUITION REVENUE	72,747	62,072	69,233	(1)	69,232	7,160	FAV
10	TRANSPORTATION INCOME	121,375	71,950	72,942	0	72,942	992	FAV
11	TRANSPORTATION BOWA AGREEMENT	0	0	0	0	0	0	FAV
12	OTHER REVENUE	252,290	196,397	201,292	1,105	202,397	6,000	FAV
13	BESB GRANT	0	0	0	0	0	0	FAV
14	SPECIAL EDUCATION GRANTS	653,539	552,122	610,679	0	610,679	58,557	FAV
15	OTHER STATE GRANTS	653,539	552,122	610,679	0	610,679	58,557	FAV
16	RENTAL INCOME	34,690	29,000	29,120	581	29,701	701	FAV
17	CAPITAL RESERVE	0	0	0	0	0	0	FAV
18	CONSTRUCTION SINKING DEBT FUND	255,000	262,000	262,000	0	262,000	0	FAV
19	DESIGNATED FROM PRIOR YEAR	800,000	675,000	675,000	0	675,000	0	FAV
20	EARLY RETIREE REINSURANCE PROGRAM	64,034	0	0	0	0	0	FAV
21	OTHER REVENUE	28,771	16,148	68,586	(3,661)	64,925	48,777	FAV
22	TRANSFER IN	0	0	0	0	0	0	FAV
23	MISCELLANEOUS INCOME	1,182,495	982,148	1,034,706	(3,080)	1,031,626	49,478	FAV
24	BUILDING RENOVATION GRANTS	488,111	478,124	478,124	7	478,131	7	FAV
25	TOTAL REVENUES	43,221,797	43,408,621	43,524,631	(1,968)	43,522,663	114,042	FAV

Column 7: FAV=Favorable Variance  
venues: At or OVER budget  
penditures: At or UNDER budget

**AMITY REGIONAL SCHOOL DISTRICT NO. 5  
REVENUES AND EXPENDITURES  
FOR FY 2011-2012**

LINE	CATEGORY	COLUMN 1 2010-2011 ACTUAL	COLUMN 2 2011-2012 BUDGET	COLUMN 3 MAY '12 FORECAST	COLUMN 4 CHANGE INCR./ (DECR.)	COLUMN 5 JUN '12 FORECAST	COLUMN 6 VARIANCE OVER/ (UNDER)	COLUMN 7 FAV UNF
1	5111-CERTIFIED SALARIES	18,621,650	19,352,371	19,286,207	(77,494)	19,208,713	(143,658)	FAV
2	5112-CLASSIFIED SALARIES	3,331,282	3,479,499	3,525,480	(22,832)	3,502,648	23,149	UNF
3	<b>SALARIES</b>	<b>21,952,932</b>	<b>22,831,870</b>	<b>22,811,687</b>	<b>(100,326)</b>	<b>22,711,361</b>	<b>(120,509)</b>	<b>FAV</b>
4	5200-MEDICARE - ER	283,691	280,907	294,808	(774)	294,034	13,127	UNF
5	5210-FICA - ER	214,362	223,673	222,762	(1,150)	221,612	(2,061)	FAV
6	5220-WORKERS' COMPENSATION	112,508	127,340	119,070	0	119,070	(8,270)	FAV
7	5231-BLUE CROSS DENTAL	257,059	229,450	256,973	2,337	259,310	29,860	UNF
8	5251-MEDICAL INSURANCE	2,881,555	3,199,158	3,267,950	4,470	3,272,420	73,262	UNF
9	5860-OPEB TRUST	373,757	376,753	376,753	0	376,753	0	FAV
10	5260-LIFE INSURANCE	42,150	43,838	45,246	110	45,356	1,518	UNF
11	5275-DISABILITY INSURANCE	9,773	10,103	9,349	(4)	9,345	(758)	FAV
12	5280-PENSION PLAN - CLASSIFIED	525,437	599,032	599,032	0	599,032	0	FAV
13	5282-RETIREMENT SICK LEAVE - CERT	133,554	113,827	113,827	0	113,827	0	FAV
14	5283-RETIREMENT SICK LEAVE - CLASS	12,165	24,093	24,093	0	24,093	0	FAV
15	5284-SEVERANCE PAY - CERTIFIED	162,905	131,225	131,225	0	131,225	0	FAV
16	5290-UNEMPLOYMENT COMPENSATION	30,150	12,000	39,504	(7,124)	32,380	20,380	UNF
17	<b>BENEFITS</b>	<b>5,039,066</b>	<b>5,371,399</b>	<b>5,500,592</b>	<b>(2,135)</b>	<b>5,498,457</b>	<b>127,058</b>	<b>UNF</b>
18	5322-INSTRUCTIONAL PROG IMPROVEMENT	7,510	10,683	10,683	(1,607)	9,076	(1,607)	FAV
19	5327-DATA PROCESSING	64,297	60,458	62,889	125	63,014	2,556	UNF
20	5330-OTHER PROFESSIONAL & TECHNICAL SRVC	890,141	916,434	1,015,674	(38,728)	976,946	60,512	UNF
21	5440-RENTALS - LAND, BLDG, EQUIPMENT	68,932	64,359	64,359	(5,492)	58,867	(5,492)	FAV
22	5510-PUPIL TRANSPORTATION	1,934,035	2,291,704	2,118,509	(9,836)	2,108,673	(183,031)	FAV
23	5521-GENERAL LIABILITY INSURANCE	152,144	173,133	158,330	(0)	158,330	(14,803)	FAV
24	5560-COMMUNICATIONS: TEL, POST, ETC.	79,989	74,026	75,526	(6,921)	68,605	(5,421)	FAV
25	5560-TUITION EXPENSE	2,185,134	2,380,616	1,969,393	2,407	1,971,800	(408,816)	FAV
26	5590-OTHER PURCHASED SERVICES	61,979	79,032	79,032	(2,988)	76,044	(2,988)	FAV
27	<b>PURCHASED SERVICES</b>	<b>5,444,161</b>	<b>6,050,445</b>	<b>5,554,395</b>	<b>(63,040)</b>	<b>5,491,355</b>	<b>(559,090)</b>	<b>FAV</b>

Column 7: FAV=Favorable Variance  
Revenues: At or OVER budget  
Expenditures: At or UNDER budget

AMITY REGIONAL SCHOOL DISTRICT NO. 5  
REVENUES AND EXPENDITURES  
FOR FY 2011-2012

LINE	CATEGORY	COLUMN 1 2010-2011 ACTUAL	COLUMN 2 2011-2012 BUDGET	COLUMN 3 MAY '12 FORECAST	COLUMN 4 CHANGE INCR./DECR.)	COLUMN 5 JUN '12 FORECAST	COLUMN 6 VARIANCE OVER/(UNDER)	COL 7 FAV UNF
28	5830-INTEREST	2,014,534	1,832,444	1,832,444	(0)	1,832,444	(0)	FAV
29	5910-REDEMPTION OF PRINCIPAL	3,775,000	3,730,000	3,730,000	0	3,730,000	0	FAV
30	DEBT SERVICE	5,789,534	5,562,444	5,562,444	(0)	5,562,444	(0)	FAV
31	5410-UTILITIES, EXCLUDING HEAT	846,082	922,583	838,707	(18,421)	820,286	(102,297)	FAV
32	5420-REPAIRS, MAINTENANCE & CLEANING	832,855	667,994	667,994	4,606	672,600	4,606	UNF
33	5611-INSTRUCTIONAL SUPPLIES	356,040	337,893	332,393	(11,029)	321,364	(16,529)	FAV
34	5613-MAINTENANCE/CUSTODIAL SUPPLIES	170,586	172,207	172,207	(848)	171,359	(848)	FAV
35	5620-OIL USED FOR HEATING	231,179	329,984	330,636	724	331,360	1,366	UNF
36	5627-TRANSPORTATION SUPPLIES	126,466	159,127	159,127	(5,829)	153,298	(5,829)	FAV
37	5641-TEXTBOOKS	120,543	72,379	72,379	(1,247)	71,132	(1,247)	FAV
38	5642-LIBRARY BOOKS & PERIODICALS	23,997	23,925	23,925	(1,487)	22,438	(1,487)	FAV
39	5690-OTHER SUPPLIES	480,246	472,093	434,670	1,755	436,425	(35,668)	FAV
40	SUPPLIES (INCLUDING UTILITIES)	3,187,994	3,158,195	3,032,038	(31,776)	3,000,262	(157,933)	FAV
41	5730-EQUIPMENT - NEW	87,590	42,423	89,226	35,260	124,486	82,063	UNF
42	5731-EQUIPMENT - REPLACEMENT	170,406	65,773	192,468	3,105	195,573	129,800	UNF
43	EQUIPMENT	257,996	108,196	281,694	38,365	320,059	211,863	UNF
44	5715-IMPROVEMENTS TO BUILDING	26,049	9,000	4,785	0	4,785	(4,215)	FAV
45	5720-IMPROVEMENTS TO SITES	3,200	48,000	48,000	(936)	47,064	(936)	FAV
46	5850-CONTINGENCY	0	150,000	150,000	0	150,000	0	FAV
46A	TRSF. FROM CONTINGENCY TO OTHER ACCTS.	0	0	(150,000)	0	(150,000)	(150,000)	FAV
47	5855-CAPITAL RESERVE	0	0	0	0	0	0	FAV
48	IMPROVEMENTS / CONTINGENCY	29,249	207,000	52,785	(936)	51,849	(155,151)	FAV
49	5580-STAFF TRAVEL	13,488	19,546	19,546	566	20,112	566	UNF
50	5581-TRAVEL - CONFERENCES	16,036	16,449	16,449	953	17,402	953	UNF
51	5810-DUES & FEES	61,379	83,077	83,077	(14,399)	68,678	(14,399)	FAV
52	DUES AND FEES	90,903	119,072	119,072	(12,880)	106,192	(12,880)	FAV
53	5856-TRANSFER ACCOUNT	728,868	0	0	150,100	150,100	150,100	UNF
54	ESTIMATED UNSPENT BUDGETS	0	0	0	0	0	0	FAV
55	TOTAL EXPENDITURES	42,520,703	43,408,621	42,914,707	(22,628)	42,892,079	(516,542)	FAV

Column 7: FAV=Favorable Variance  
eventues: At or OVER budget  
xpnditures: At or UNDER budget



AMITY REGIONAL SCHOOL DISTRICT NO. 5  
REVENUES & EXPENDITURES BY CATEGORY  
FINANCIAL ANALYSIS  
FOR THE FISCAL YEAR 2011-2012

JUNE 2012

2010-2011 ACTUAL

Post-closing adjustments reduced expenditures by \$15,785.22 FAV due to unspent encumbrances. These additional funds were transferred to Reserve Fund for Capital and Nonrecurring Expenditures and designated for the Amity High School roof restoration project. The Amity Finance Committee and Amity Board of Education had authorized the use of any unused balance for this purpose.

The cancellation of prior year's encumbrances added \$37,940, as shown on page 1, column 1, line 19.

The Adopted 2011-2012 Budget designates \$675,000 of unspent funds on page 1, column 1, line 21. There is \$64,034 committed to the Early Retiree Reinsurance Program (ERRP) under the Federal Affordable Care Act on page 1, column 1, line 22.

The net balance is \$0 on page 1, column 1, line 23. No funds will be returned to the Member Towns.

2011-2012 FORECAST

The unaudited projected net balance of revenues and expenditures for this fiscal year is \$630,584 FAV under budget (previously \$609,924 FAV under budget), which appears on page 1, column 6, line 18. *In addition, there were unspent encumbrances from 2010-2011 of \$76.38, which appears on page 1, column 6, line 19.* The proposed 2012-2013 budget assigns \$300,000 of the projected net balance from this fiscal year to lower Member Town Allocations, which appears on page 1, column 6, line 21. *The unaudited projected Net Balance is \$330,660 FAV (previously \$309,924 under budget), which appears on page 1, column 6, line 23. The audited net balance will be returned to the Member Towns based on the average daily membership (ADM) for 2011-2012 budget.*

*Based on the unaudited projected net balance of \$330,660, the distribution to the Member Towns would be, as follows:*

<u>Member Town</u>	<u>Percent</u>	<u>Est. Dollars</u>
Bethany	20.485%	\$ 67,736
Orange	48.409%	\$160,069
Woodbridge	<u>31.106%</u>	<u>\$102,855</u>
Total	100.000%	\$330,660

## **REVENUES BY CATEGORY**

The projected yearend balance of revenues is *\$114,042 FAV over budget (previously \$116,010 FAV over budget)*, which appears on page 2, column 6, line 25.

### **LINE 5 on Page 2: ADULT EDUCATION:**

The forecast is based on the State award. The reimbursement percentage is 95.47 percent.

### **LINE 6 on Page 2: PARKING INCOME:**

*The forecast is based on year-to-date receipts. Some students paid for parking in the final semester.*

### **LINE 7 on Page 2: INVESTMENT INCOME:**

The budget assumes an interest rate of 1.00 percent. The average interest rates by month for the State Treasurer's Investment Fund (STIF) are shown below:

#### **Average Interest Rates by Month**

<b><u>Month</u></b>	<b><u>Rate</u></b>
June	0.21%
July	0.18%
August	0.17%
September	0.18%
October	0.32%
November	0.16%
December	0.16%
January	0.11%
February	0.11%
March	0.10%
April	0.11%
May	0.09%
<i>June</i>	<i>0.09%</i>

Actual interest income earned in 2010-2011 is \$2,508.66. Interest income is \$977 (previously \$1,200). The budget is \$7,500. *The annual average interest rate on the State Treasurer's Investment Fund (STIF) was 0.15% compared to the budgeted interest rate of 1.00%.*

### **LINE 8 on Page 2: ATHLETICS:**

*The forecast is based on actual revenue collected.*

### **LINE 9 on Page 2: TUITION REVENUE:**

Five tuition students are anticipated compared to the budget of four tuition students.

**LINE 10 on Page 2: TRANSPORTATION INCOME:**

The forecast is based on the most current information from the State. The reimbursement percentage was 32.14 percent. Prior year adjustments offset the decrease.

**LINE 14 on page 2: SPECIAL EDUCATION GRANTS:**

The forecast is based on the most current information from the State. The reimbursement percentage was 74.69 percent compared to a budget of 75.00 percent.

**LINE 16 on Page 2: RENTAL INCOME:**

*The forecast is based on actual revenues collected.*

**LINE 21 on Page 2: OTHER REVENUE:**

The forecast includes an incentive award of \$25,725 FAV from Connecticut Energy Efficiency Fund (CEEF) for installing a solar-based water heating system with a tankless back-up for the Field House. The forecast includes \$6,000 FAV reimbursement from FEMA related to the January snow storm and \$4,000 FAV from a legal settlement with a company who illegally sold items with the Amity logo. The forecast includes a reimbursement of \$4,760.15 FAV from FEMA for the major snowstorm in October 2011. The District received \$6,332.84 FAV from the State of Connecticut for unclaimed payments to various vendors from the 1990's and early 2000's. *The projected reimbursement from FEMA related to the January snow storm is expected to be lower than previously forecasted, as FEMA will only pay 75 percent of the district's expenses.*

**LINE 24 on Page 2: BUILDING RENOVATION GRANTS:**

*The forecast is based on the actual grant.*

## **EXPENDITURES BY CATEGORY**

The **unaudited projected** yearend balance of expenditures is **\$516,542 FAV under budget (previously \$493,914 FAV under budget)**, which appears on page 4, column 6, line 55.

### **LINE 1 on Page 3: 5111-CERTIFIED SALARIES:**

'Turnover savings' from replacing teachers, who retired or resigned, and the savings from hiring lower costing certified substitutes for teachers on a leave-of-absence, were approximately \$84,000 FAV over the budgeted savings. This is partially offset by the higher pay to some teachers due to degree changes, which is about \$38,000 UNF higher than budgeted. Long-term coverage expense was increased by \$2,527 UNF over the previous forecast. An additional \$7,000 FAV in savings is projected based on a long-term leave-of-absence. The forecast includes \$7,000 UNF to pay two bench subs \$70 per day each for 50 days to allow us to maintain the tutoring which we are using as part of RTI programming and CAPT prep remediation efforts. The forecast includes \$11,000 FAV of savings due to several unpaid leaves of absence. Homebound expenditures are expected to be \$25,000 UNF over budget.

*The forecast is adjusted based on the final payroll. Estimates for unpaid leaves-of-absence, certified substitutes, coverage, and summer work were adjusted to actual.*

### **LINE 2 on Page 3: 5112-CLASSIFIED SALARIES:**

Estimated overtime was increased by \$3,028 UNF from the prior forecast. Projected substitute and overtime costs are estimated to be higher by \$26,000 UNF as a result of three custodians out on long-term absences and overtime for the technology staff to implement a server upgrade. Custodial overtime forecast was increased by \$8,500 UNF.

*The forecast is adjusted based on the final payroll. Estimates for unpaid time off and overtime were adjusted to actual.*

### **LINE 4 on Page 3: 5200-MEDICARE – ER:**

*The forecast is adjusted based on the final payroll.*

### **LINE 5 on Page 3: 5210-FICA – ER:**

*The forecast is adjusted based on the final payroll.*

### **LINE 6 on Page 3: 5220-WORKERS' COMPENSATION:**

Workers' compensation insurance budget was based on information from our carrier in December 2010. Due to the District's excellent accident loss ratio over the past five years, the actual bid from Trident Insurance of \$117,440 was under budget by \$900 FAV. The audit premium is budgeted at \$9,000. The audit premium was \$1,630, or under budget by \$7,370 FAV.

### **LINE 7 on Page 3: 5231-BLUE CROSS DENTAL:**

*The forecast is the actual year expenditures.*

**LINE 8 on Page 3: 5251-MEDICAL INSURANCE:**

The "implicit rate subsidy" was calculated at \$324,897, or \$51,856 UNF variance from budget. *The forecast is the actual year expenditures.*

**LINE 10 on Page 3: 5260-LIFE INSURANCE:**

*The forecast is the actual year expenditures.*

**LINE 11 on Page 3: 5275-DISABILITY INSURANCE:**

*The forecast is the actual year expenditures.*

**LINE 16 on Page 3: 5290-UNEMPLOYMENT COMPENSATION:**

The District received an invoice for \$17,504.00 from the State of Connecticut Department of Labor for the month ending September 30, 2011. A budget transfer of \$17,504 UNF was approved to pay for this. The forecast assumes an additional \$10,000 UNF will be incurred during the remainder of the fiscal year. *We anticipate an additional invoice of \$2,000 for the month of June 2012; however, based on the last few invoices, the forecast assumes expenditures will be lower than previously forecasted.*

**LINE 18 on Page 3: INSTRUCTIONAL PROGRAM IMPROVEMENT:**

*Actual expenditures were under budget.*

**LINE 19 on Page 3: DATA PROCESSING:**

A fee of \$500 UNF was paid to change the signatures for Accounts Payable and Payroll checks due to the change of the Board Treasurer. The Finance Office staff will be trained on advanced capabilities of the MUNIS financial reporting system. *The cost for accounts payable checks exceed budget by \$125 UNF due to the switch in banks.*

**LINE 20 on Page 3: OTHER PROFESSIONAL & TECHNICAL SERVICES:**

The Health and Welfare Benefits Consultants were selected from several bidders. Marsh & McLennan Agency was awarded the bid for \$25,000. The 2011-2012 budget for this service is \$40,000, or a favorable variance of \$15,000 FAV. The forecast includes \$20,735 UNF to pay for a Speech and Language Pathologist substitute to cover for a teacher on a leave-of-absence. The forecast includes \$15,000 UNF for consulting services to assist the Board of Education in the selection of a new Superintendent of Schools. In addition, a final payment to Day Pitney LLP of \$6,014 UNF was made for professional services rendered in connection with the IRS audit of \$20,000,000 General Obligation Bonds and \$8,190,000 Bond Anticipation Notes. The IRS has notified us of a "No-Change Determination" after completing their examination of our bonds. A budget transfer of \$11,750 UNF from the Contingency Account was made to pay for an infrared analysis to identify any trapped moisture, core tests for tensile strength, and asbestos testing on a portion of the Amity High School roof.

Legal expenditures are anticipated to be \$40,000 UNF over the budget of \$65,000 due to the upcoming negotiations in the spring with the secretaries, paraprofessionals, custodians and nurses unions.

The forecast includes \$4,219 UNF payment to PBIRx of Milford for administrative services rendered through April 5, 2012 in connection with the eligibility submission and cost reporting for the Federal Early Retiree Reinsurance Program (ERRP). A budget transfer request was made from the Contingency Account to pay for this expenditure.

The forecast includes \$6,750 UNF for interns, which were used instead of long-term substitutes.

A budget transfer of \$11,000 UNF was made to pay for extension therapy services (i.e., occupational and physical therapy services and evaluations) as mandated by an IEP.

The Facilities Department saved \$1,228 FAV by negotiating a lower price on the Safety Services Program. A budget transfer of \$1,228 was made to purchase a new auto scrubber for Amity High School.

*The forecast was adjusted to actual expenditures and estimates of final invoices for legal expenditures and other services.*

**LINE 21 on Page 3: 5440-RENTALS – LAND, BLDG., EQUIPMENT:**

*Bethany Middle School budgeted funds to pay for rental of costumes, body microphones, royalties, and other expenditures for their school play. However, the school play was run by an outside company, Magic Storybook, which used proceeds from the play to pay all related costs. Several budget transfers, totaling \$4,185 FAV, were made out of this account during the fiscal year. These funds were used to purchase step risers (\$2,805) and repair the stage curtain (\$809) at Bethany Middle School.*

**LINE 22 on Page 3: 5510-PUPIL TRANSPORTATION:**

The forecast projects special education transportation to be \$180,985 FAV under budget (previously \$173,195 FAV under budget).

**LINE 23 on Page 3: 5521-GENERAL LIABILITY INSURANCE:**

The budget was based on an estimate provided by our insurance carrier for liability-automobile-property (LAP) insurance in December 2010. The LAP insurance was \$142,060, or \$16,073 FAV under budget. Student Accident Insurance premium was \$10,629, or \$1,371 FAV under budget. Other insurance exceeded budget by \$2,641 UNF.

**LINE 24 on Page 3: 5550-COMMUNICATIONS: TELEPHONE, POSTAGE:**

The forecast includes a budget transfer of \$1,500 from this account to certified salaries to pay two bench subs \$70 per day each for 50 days to allow us to maintain the tutoring which we are using as part of RTI programming and CAPT prep remediation efforts.

*Postage expenses were under budget by primarily due to the district using electronic communications whenever possible. Additional savings were realized from the E-Rate credit.*

**LINE 25 on Page 3: 5560-TUITION EXPENSE:**

These figures are subject to change on a monthly basis.

Tuition for the vo-ag schools is projected at \$67,007 FAV under budget.

	FY07-08 ACTUAL	FY08-09 ACTUAL	FY09-10 ACTUAL	FY10-11 ACTUAL	FY11-12 BUDGET	FY11-12 ENROLLED
Sound	5	9	9	7	7	6
Trumbull	1	1	2	4	4	3
Nonnewaug	2	4	5	5	6	3
Totals	8	14	16	16	17	12

Public (ACES) and private out-of-district placements are projected at \$401,209 FAV under budget (previously \$403,616 FAV under budget).

	FY07-08 ACTUAL	FY08-09 ACTUAL	FY09-10 ACTUAL	FY10-11 ACTUAL	FY11-12 BUDGET	FY11-12 ENROLLED
Public SPED	8.25	9	7	6	7	6
Private SPED	18	21	20.5	21	22	24
Totals	26.25	30	27.5	27	29	30

Note: 0.5 is a part-time student.

The forecast includes 24 students at ACES Educational Center for the Arts. The projected tuition is \$59,400 UNF over budget.

**LINE 26 on Page 3: 5590-OTHER PURCHASED SERVICES:**

*The district spent less on legal advertisements than budgeted.*

**LINE 31 on Page 4: 5410-UTILITIES, EXCLUDING HEAT:**

*Electricity usage is projected at 3,910,565 kilowatt hours (previously based on a three-year average of 4,733,252 kilowatt hours) compared to a budgeted usage of 4,771,558 kilowatt hours. (Last fiscal year's usage was 4,656,641 kilowatt hours.) The forecasted price is \$0.179 per kilowatt hour (previously \$0.181 per kilowatt hour) compared to a budgeted price of \$0.1767 per kilowatt hour. The distribution side was increased by DPUC. (Last fiscal year's price was \$0.177 per kilowatt hour.) The Amity High School lighting retrofit project lowered the kilowatt hour usage by about 21 percent (previously 20 percent). Estimated electricity expenses are \$771,246, or \$71,892 FAV under budget (previously \$52,000 FAV under budget).*

The load shed numbers from participating in the program during last fiscal year is \$23,916 FAV.

Propane usage is *5,241 gallons (previously 6,000 gallons)* at \$2.89 per gallon. The budget is 11,000 gallons at \$3.00 per gallon. (Last fiscal year's usage was 8,346 gallons.) We anticipate the new, more efficient Field House hot water system will lower our usage. This will be partially offset by the extra lunch wave at the high school due to the eight-period schedule. *Estimated propane costs are \$17,873, or \$15,127 FAV under budget (previously \$15,660 FAV under budget).*

Sewer expenses are projected at \$25,700, or \$7,700 UNF over budget.

*Water expenses are projected at \$29,383, or \$938 UNF over budget.*

**LINE 32 on page 4: 5420-REPAIRS, MAINTENANCE & CLEANING:**

A lightning strike occurred on July 31, 2011 at Bethany Middle School. Multiple vendors were needed to repair extensive damage to the Building Management and Life Safety systems. We have been paying vendors out of the Bethany Middle School repair account. The insurance company paid \$44,955.55 (total cost of \$45,955.55 less \$1,000 deductible), which was credited to the expense account.

Total expenditures related to Tropical Storm Irene were \$7,182.49. Our insurance agent informed us that only \$1,155 for roof repairs qualifies for insurance coverage. With a \$1,000 deductible, we expect an insurance check for \$155. The insurance company paid \$731.00 related to wind damage caused by the storm, which has been credited to the expense account.

The budget for snow removal and sanding is \$47,000. Total expenses have been \$16,950 as of March 1, 2012. We plan to use whatever funds may be available to do some needed repair projects.

*A number of repairs were done throughout the school district, which caused this account to exceed budget.*

**LINE 33 on Page 4: 5611-INSTRUCTIONAL SUPPLIES:**

The forecast includes a budget transfer of \$5,500 FAV from this account to certified salaries to pay two bench subs \$70 per day each for 50 days to allow us to maintain the tutoring which we are using as part of RTI programming and CAPT prep remediation efforts. *The forecast reflects actual expenditures.*

**LINE 34 on Page 4: 5613-MAINTENANCE/CUSTODIAL SUPPLIES:**

*Some savings were realized through bulk purchasing and competitive pricing.*

**LINE 35 on Page 4: 5620-OIL USED FOR HEATING:**

Fuel was purchased for the generator at Bethany Middle School during Tropical Storm Irene. Additional fuel was purchased for the generator at Bethany Middle School during the power outage in October 2011. The cost of the fuel for the generators was \$1,366 UNF (previously \$642 UNF).



The number of degree days for the fiscal year is 4,091 with a normal of 5,114. The actual number of degree days is about 20 percent lower than normal.

With the warmer weather and the potential of converting to natural gas at Amity High School, we are projecting a surplus of 30,000 gallons of unused heating oil. We are committed to purchase these gallons; however, we are discussing what it will cost to 'store' these gallons for next fiscal year.

**LINE 36 on Page 4: 5627-TRANSPORTATION SUPPLIES:**

*The gallons of diesel oil used of 55,100.77 were lower than the budgeted gallons of 58,000.*

**LINE 37 on Page 4: 5641-TEXBOOKS:**

*The forecast reflects actual expenditures.*

**LINE 38 on Page 4: 5642-LIBRARY BOOKS & PERIODICALS:**

*The forecast reflects actual expenditures.*

**LINE 39 on Page 4: 5690-OTHER SUPPLIES:**

The Microsoft licensing fee is \$12,749 FAV under budget. The District has problems with its wireless infrastructure. We purchased a M6000 wireless controller and 8 high density access points for \$32,000. To pay for this, we have found savings of \$24,674 FAV in the Technology Department budget. A budget transfer request has been made to move these funds to the Equipment – Replacement account. *The forecast reflects actual expenditures.*

**LINE 41 on Page 4: 5730-EQUIPMENT-NEW:**

Budget transfers under \$3,000 were approved in October to purchase an ADA compliant cafeteria table and some iPads / iPods. The District has problems with its wireless infrastructure. We purchased a M6000 wireless controller and 8 high density access points for \$32,000. To pay for this, we have found savings of \$7,326 FAV in the Technology Department budget. A budget transfer request has been made to move these funds to the Equipment – Replacement account. A budget transfer of \$5,000 UNF was approved from the Contingency Account to purchase a robot, software, carrying case, warranty and support. A budget transfer of \$15,514 UNF was approved from the Contingency Account for the equipment necessary to program the cablecasting of video content on E-TV for the town of Orange.

The Facilities Department saved \$2,315 FAV from rebates secured from United Illuminating for the installation of energy efficient air handler equipment in the Amity High School Science Wing. A budget transfer was made to use these funds for the purchase of a new auto scrubber for Amity High School.

The Director of Pupil Services requested the purchase of 19 iPad 2 with Wi-Fi 16GB with 19 iPad covers for \$8,341 UNF. The iPads will be provided to each of the Special Education Teachers to use with students during classroom activities. A budget transfer was made for this purchase.

A budget transfer of \$12,000 UNF was made to purchase a robot, software, carrying case, warranty and support for Orange Middle School.

*The forecast reflects actual expenditures and encumbered amounts including purchases of iPads and other technology equipment, and shredder for high school.*

**LINE 42 on Page 4: 5731-EQUIPMENT-REPLACEMENT:**

The forecast includes the purchase of a replacement server for \$12,650 UNF. The District has problems with its wireless infrastructure. We purchased a M6000 wireless controller and 8 high density access points for \$32,000 UNF. A budget transfer request has been made to pay for these items. The forecast includes replacement of some iPads, which were damaged.

A budget transfer of \$7,758 UNF was made to purchase a new auto scrubber for Amity High School to replace an old ServiceMaster auto scrubber, which is over twelve years old and cannot be repaired.

A budget transfer of \$69,334 UNF was made to purchase 133 access points, license, support and related items to provide the necessary infrastructure for the many devices used during the school day.

*The forecast reflects actual expenditures and encumbered amounts.*

**LINE 44 on Page 4: 5715-IMPROVEMENTS TO BUILDING:**

The Facilities Department saved \$4,215 FAV for the replacement of Variable Frequency Drives. Facilities Director Jim Saisa secured discounts through United Illuminating Energy Efficiency Fund so the project was less expensive than budgeted. A budget transfer of these funds was made to purchase a new scrubber for Amity High School.

**LINE 45 on Page 4: 5720-IMPROVEMENTS TO SITES:**

*Paving and sealing costs for the parking lots was less than budgeted.*

**LINE 46 and LINE 46A on Page 4: 5850-CONTINGENCY:**

The Contingency Account of \$150,000 was spent. The balance is \$0.

**July (voted in June): \$67,411 UNF** – Pay the full tuition for 27 students at ACES Educational Center for the Arts. All Superintendents of Schools were informed of the requirement to pay for the full tuition costs, less any applicable grants, for all students enrolled in the inter-district magnet school program. The ACES Governing Board has set the tuition at \$8,746.00. After subtracting the anticipated funding from each student from the CSDE Inter-district Magnet School grant, the remaining balance of tuition to be paid would be approximately \$3,793.00 per student. Boards of Education in Connecticut are required to pay tuition for the three-year average student enrollment, which is 27 students for Amity. We must pay \$102,411. The 2011-2012 Adopted Budget has \$35,000 for ECA tuition payments. Thus, we have a shortfall of \$67,411 is being covered by using the Contingency Account.

**October: \$3,793 FAV** - Actual enrollment is 26 students at ACES Educational Center for the Arts. A budget transfer of \$3,793 from Tuition to Contingency Account was approved.

**December: \$15,000 UNF** – (The budget transfer request of \$20,000 was changed by the Amity Board of Education to \$15,000.) A budget transfer was made to pay for consulting services to assist the Board of Education in the selection of a new Superintendent of Schools.

**December: \$4,218 FAV** – A budget transfer of \$4,218 from Tuition to Contingency Account was made based on the actual enrollment of 25 students at ACES Educational Center for the Arts and the actual tuition of \$3,776 per student.

**February: \$11,750 UNF** – An infrared analysis is needed to identify any trapped moisture, core test for tensile strength, and asbestos testing on a portion of the Amity High School roof.

**April: \$5,000 UNF** – A budget transfer was made to purchase a robot, software, carrying case, warranty and support. The other funding of \$3,200 will come from available funds from the Bethany Middle School budget and a generous PTO contribution. The total cost is \$8,200.

**April: \$15,514 UNF** – A budget transfer was made for the equipment necessary to program the cablecasting of video content on E-TV for the town of Orange.

**May: \$4,219 UNF** – A budget transfer was made to pay a consultant for administrative services rendered through April 5, 2012 in connection with the eligibility submission and cost reporting for the Early Retiree Reinsurance Program.

**June:**        **\$39,117 UNF** – A budget transfer was made to solve the connectivity problems with the District's wireless network. These funds, along with a budget transfer of \$30,217 from Tuition Expense, will pay Aruba Networks for 133 access points, license, support and related items.

**LINE 49 on Page 4: 5580-STAFF TRAVEL:**

*The forecast reflects actual expenditures.*

**LINE 50 on Page 4: 5581-TRAVEL – CONFERENCES:**

*The forecast reflects actual expenditures.*

**LINE 51 on Page 4: 5810-DUES & FEES:**

*The high school interscholastic account was under budget. The primary reason was an unspent balance in the Girls Ice Hockey budget of \$5,257 FAV. This was due to the coach of the team from North Haven not scheduling adequate practice ice time and this led to a surplus of \$5,257.*

**LINE 53 on Page 4: 5856-TRANSFER ACCOUNT:**

*The Amity Board of Education approved a budget transfer of \$150,000 to the Reserve Fund for Capital and Nonrecurring Expenditures for a Black Box Theatre. In addition, \$100 was transferred out of the General Fund to open new bank accounts for the Self-Insurance Fund and Special Projects (Turf Field) Fund.*

**AMITY REGIONAL SCHOOL DISTRICT NO. 5  
REVENUES AND EXPENDITURES  
FOR FY 2012-2013**

LINE	CATEGORY	COLUMN 1 2011-2012 UNAUDITED	COLUMN 2 2012-2013 BUDGET	COLUMN 3 JUL '12 FORECAST	COLUMN 4 CHANGE INCR.//(DECR.)	COLUMN 5 JUL '12 FORECAST	COLUMN 6 VARIANCE OVER/(UNDER)	COL 7 FAV UNF
1	MEMBER TOWN ALLOCATIONS	41,199,830	41,664,551	41,664,551	0	41,664,551	0	FAV
2	OTHER REVENUE	202,397	209,505	209,505	10,146	219,651	10,146	FAV
3	OTHER STATE GRANTS	610,679	1,043,577	1,043,577	0	1,043,577	0	FAV
4	MISCELLANEOUS INCOME	1,031,626	409,182	409,182	(78)	409,104	(78)	UNF
5	BUILDING RENOVATION GRANTS	478,131	286,347	286,347	0	286,347	0	FAV
6	TOTAL REVENUES	43,522,663	43,613,162	43,613,162	10,068	43,623,230	10,068	FAV
7	SALARIES	22,711,361	22,926,055	22,926,055	0	22,926,055	0	FAV
8	BENEFITS	5,498,457	5,035,918	5,035,918	19,826	5,055,744	19,826	UNF
9	PURCHASED SERVICES	5,491,355	6,923,720	6,923,720	(4,009)	6,919,711	(4,009)	FAV
10	DEBT SERVICE	5,562,444	5,364,858	5,364,858	(21,962)	5,342,896	(21,962)	FAV
11	SUPPLIES (INCLUDING UTILITIES)	3,000,262	3,040,193	3,040,193	(47,687)	2,992,506	(47,687)	FAV
12	EQUIPMENT	320,059	56,887	56,887	0	56,887	0	FAV
13	IMPROVEMENTS / CONTINGENCY	51,849	150,000	150,000	0	150,000	0	FAV
14	DUES AND FEES	106,192	115,531	115,531	0	115,531	0	FAV
15	TRANSFER ACCOUNT	150,100	0	0	0	0	0	FAV
16	ESTIMATED UNSPENT BUDGETS	0	0	0	0	0	0	FAV
17	TOTAL EXPENDITURES	42,892,079	43,613,162	43,613,162	(53,832)	43,559,330	(53,832)	FAV
18	SUBTOTAL	630,584	0	0	63,900	63,900	63,900	FAV
19	PLUS: CANCELLATION OF PRIOR YEAR'S ENCUMBRANCES	76	0	0	0	0	0	FAV
20	DESIGNATED FOR SUBSEQUENT YEAR'S BUDGET:							
21	LESS: ASSIGNED TO NEXT YEAR'S BUDGET	(300,000)		0	0	0	0	FAV
22	LESS: COMMITTED TO ERRP	0	0	0	0	0	0	FAV
23	NET BALANCE / (DEFICIT)	330,660	0	0	63,900	63,900	63,900	FAV

Column 7: FAV=Favorable Variance  
Revenues: At or OVER budget  
Expenditures: At or UNDER budget

AMITY REGIONAL SCHOOL DISTRICT NO. 5  
REVENUES AND EXPENDITURES  
FOR FY 2012-2013

LINE	CATEGORY	COLUMN 1 2011-2012 UNAUDITED	COLUMN 2 2012-2013 BUDGET	COLUMN 3 JUL '12 FORECAST	COLUMN 4 CHANGE INCR./(DECR.)	COLUMN 5 JUL '12 FORECAST	COLUMN 6 VARIANCE OVER/(UNDER)	COL 7 FAV UNF
1	BETHANY ALLOCATION	8,439,785	8,591,647	8,591,647	0	8,591,647	0	FAV
2	ORANGE ALLOCATION	19,944,426	20,687,700	20,687,700	0	20,687,700	0	FAV
3	WOODBRIIDGE ALLOCATION	12,815,619	12,385,204	12,385,204	0	12,385,204	0	FAV
4	MEMBER TOWN ALLOCATIONS	41,199,830	41,664,551	41,664,551	0	41,664,551	0	FAV
5	ADULT EDUCATION	3,244	3,307	3,307	(208)	3,099	(208)	UNF
6	PARKING INCOME	30,054	30,000	30,000	0	30,000	0	FAV
7	INVESTMENT INCOME	977	2,500	2,500	0	2,500	0	FAV
8	ATHLETICS	25,948	22,000	22,000	0	22,000	0	FAV
9	TUITION REVENUE	69,232	76,028	76,028	10,354	86,382	10,354	FAV
10	TRANSPORTATION INCOME	72,942	75,670	75,670	0	75,670	0	FAV
11	TRANSPORTATION BOWA AGREEMENT	0	0	0	0	0	0	FAV
12	OTHER REVENUE	202,397	209,505	209,505	10,146	219,651	10,146	FAV
13	BESB GRANT	0	0	0	0	0	0	FAV
14	SPECIAL EDUCATION GRANTS	610,679	1,043,577	1,043,577	0	1,043,577	0	FAV
15	OTHER STATE GRANTS	610,679	1,043,577	1,043,577	0	1,043,577	0	FAV
16	RENTAL INCOME	29,701	29,000	29,000	0	29,000	0	FAV
17	CAPITAL RESERVE	0	0	0	0	0	0	FAV
18	CONSTRUCTION SINKING DEBT FUND	262,000	0	0	0	0	0	FAV
19	DESIGNATED FROM PRIOR YEAR	675,000	300,000	300,000	0	300,000	0	FAV
20	EARLY RETIREE REINSURANCE PROGRAM	0	64,034	64,034	(78)	63,956	(78)	UNF
21	OTHER REVENUE	64,925	16,148	16,148	0	16,148	0	FAV
22	TRANSFER IN	0	0	0	0	0	0	FAV
23	MISCELLANEOUS INCOME	1,031,626	409,182	409,182	(78)	409,104	(78)	UNF
24	BUILDING RENOVATION GRANTS	478,131	286,347	286,347	0	286,347	0	FAV
25	TOTAL REVENUES	43,522,663	43,613,162	43,613,162	10,068	43,623,230	10,068	FAV

Column 7: FAV=Favorable Variance  
Revenues: At or OVER budget  
Expenditures: At or UNDER budget

AMITY REGIONAL SCHOOL DISTRICT NO. 5  
REVENUES AND EXPENDITURES  
FOR FY 2012-2013

LINE	CATEGORY	COLUMN 1 2011-2012 UNAUDITED	COLUMN 2 2012-2013 BUDGET	COLUMN 3 JUL '12 FORECAST	COLUMN 4 CHANGE INCR./(DECR.)	COLUMN 5 JUL '12 FORECAST	COLUMN 6 VARIANCE OVER/(UNDER)	COL 7 FAV UNF
1	5111-CERTIFIED SALARIES	19,208,713	19,326,825	19,326,825	0	19,326,825	0	FAV
2	5112-CLASSIFIED SALARIES	3,502,648	3,599,230	3,599,230	0	3,599,230	0	FAV
3	SALARIES	22,711,361	22,926,055	22,926,055	0	22,926,055	0	FAV
4	5200-MEDICARE - ER	294,034	298,468	298,468	0	298,468	0	FAV
5	5210-FICA - ER	221,612	229,591	229,591	0	229,591	0	FAV
6	5220-WORKERS' COMPENSATION	119,070	134,184	134,184	19,826	154,010	19,826	UNF
7	5231-BLUE CROSS DENTAL	259,310	247,121	247,121	0	247,121	0	FAV
8	5251-MEDICAL INSURANCE	3,272,420	2,799,458	2,799,458	0	2,799,458	0	FAV
9	5860-OPEB TRUST	376,753	394,346	394,346	0	394,346	0	FAV
10	5260-LIFE INSURANCE	45,356	44,438	44,438	0	44,438	0	FAV
11	5275-DISABILITY INSURANCE	9,345	9,582	9,582	0	9,582	0	FAV
12	5280-PENSION PLAN - CLASSIFIED	599,032	663,791	663,791	0	663,791	0	FAV
13	5282-RETIREMENT SICK LEAVE - CERT	113,827	87,264	87,264	0	87,264	0	FAV
14	5283-RETIREMENT SICK LEAVE - CLASS	24,093	8,118	8,118	0	8,118	0	FAV
15	5284-SEVERANCE PAY - CERTIFIED	131,225	107,557	107,557	0	107,557	0	FAV
16	5290-UNEMPLOYMENT COMPENSATION	32,380	12,000	12,000	0	12,000	0	FAV
17	BENEFITS	5,498,457	5,035,918	5,035,918	19,826	5,055,744	19,826	UNF
18	5322-INSTRUCTIONAL PROG IMPROVEMENT	9,076	11,564	11,564	0	11,564	0	FAV
19	5327-DATA PROCESSING	63,014	69,140	69,140	0	69,140	0	FAV
20	5330-OTHER PROFESSIONAL & TECHNICAL SRVC	976,946	930,829	930,829	0	930,829	0	FAV
21	5440-RENTALS - LAND, BLDG, EQUIPMENT	58,867	71,487	71,487	0	71,487	0	FAV
22	5510-PUPIL TRANSPORTATION	2,108,673	2,524,305	2,524,305	0	2,524,305	0	FAV
23	5521-GENERAL LIABILITY INSURANCE	158,330	166,770	166,770	(4,009)	162,761	(4,009)	FAV
24	5550-COMMUNICATIONS: TEL, POST, ETC.	68,605	73,748	73,748	0	73,748	0	FAV
25	5560-TUITION EXPENSE	1,971,800	2,984,225	2,984,225	0	2,984,225	0	FAV
26	5590-OTHER PURCHASED SERVICES	76,044	91,652	91,652	0	91,652	0	FAV
27	PURCHASED SERVICES	5,491,355	6,923,720	6,923,720	(4,009)	6,919,711	(4,009)	FAV

Column 7: FAV=Favorable Variance  
Revenues: At or OVER budget  
Expenditures: At or UNDER budget

AMITY REGIONAL SCHOOL DISTRICT NO. 5  
REVENUES AND EXPENDITURES  
FOR FY 2012-2013

LINE	CATEGORY	COLUMN 1 2011-2012 UNAUDITED	COLUMN 2 2012-2013 BUDGET	COLUMN 3 JUL '12 FORECAST	COLUMN 4 CHANGE INCR./(DECR.)	COLUMN 5 JUL '12 FORECAST	COLUMN 6 VARIANCE OVER/(UNDER)	COL 7 FAV UNF
28	5830-INTEREST	1,832,444	1,679,858	1,679,858	(21,962)	1,657,896	(21,962)	FAV
29	5910-REDEMPTION OF PRINCIPAL	3,730,000	3,685,000	3,685,000	0	3,685,000	0	FAV
30	DEBT SERVICE	5,562,444	5,364,858	5,364,858	(21,962)	5,342,896	(21,962)	FAV
31	5410-UTILITIES, EXCLUDING HEAT	820,286	812,299	812,299	(17,000)	795,299	(17,000)	FAV
32	5420-REPAIRS, MAINTENANCE & CLEANING	672,600	672,721	672,721	0	672,721	0	FAV
33	5611-INSTRUCTIONAL SUPPLIES	321,364	359,292	359,292	(4,800)	354,492	(4,800)	FAV
34	5613-MAINTENANCE/CUSTODIAL SUPPLIES	171,359	179,208	179,208	0	179,208	0	FAV
35	5620-OIL USED FOR HEATING	331,360	217,839	217,839	(180,182)	37,657	(180,182)	FAV
36	5621-NATURAL GAS	0	0	0	149,495	149,495	149,495	UNF
37	5627-TRANSPORTATION SUPPLIES	153,298	204,967	204,967	0	204,967	0	FAV
38	5641-TEXTBOOKS	71,132	106,331	106,331	4,800	111,131	4,800	UNF
39	5642-LIBRARY BOOKS & PERIODICALS	22,438	21,607	21,607	0	21,607	0	FAV
40	5690-OTHER SUPPLIES	436,425	465,929	465,929	0	465,929	0	FAV
41	SUPPLIES (INCLUDING UTILITIES)	3,000,262	3,040,193	3,040,193	(47,687)	2,992,506	(47,687)	FAV
42	5730-EQUIPMENT - NEW	124,486	28,671	28,671	0	28,671	0	FAV
43	5731-EQUIPMENT - REPLACEMENT	195,573	28,216	28,216	0	28,216	0	FAV
44	EQUIPMENT	320,059	56,887	56,887	0	56,887	0	FAV
45	5715-IMPROVEMENTS TO BUILDING	4,785	0	0	0	0	0	FAV
46	5720-IMPROVEMENTS TO SITES	47,064	0	0	0	0	0	FAV
47	5850-CONTINGENCY	150,000	150,000	150,000	0	150,000	0	FAV
48	TRSF. FROM CONTINGENCY TO OTHER ACCTS.	(150,000)	0	0	0	0	0	FAV
49	5855-CAPITAL RESERVE	0	0	0	0	0	0	FAV
50	IMPROVEMENTS / CONTINGENCY	51,849	150,000	150,000	0	150,000	0	FAV
51	5580-STAFF TRAVEL	20,112	19,476	19,476	0	19,476	0	FAV
52	5581-TRAVEL - CONFERENCES	17,402	15,339	15,339	0	15,339	0	FAV
53	5810-DUES & FEES	68,678	80,716	80,716	0	80,716	0	FAV
54	DUES AND FEES	106,192	115,531	115,531	0	115,531	0	FAV
55	5856-TRANSFER ACCOUNT	150,100	0	0	0	0	0	FAV
56	ESTIMATED UNSPENT BUDGETS	0	0	0	0	0	0	FAV
57	TOTAL EXPENDITURES	42,892,079	43,613,162	43,613,162	(53,832)	43,559,330	(53,832)	FAV

Column 7: FAV=Favorable Variance  
Revenues: At or OVER budget  
Expenditures: At or UNDER budget



AMITY REGIONAL SCHOOL DISTRICT NO. 5  
REVENUES & EXPENDITURES BY CATEGORY  
FINANCIAL ANALYSIS  
FOR THE FISCAL YEAR 2012-2013

JULY 2012

SUMMARY OF COST SAVINGS AND EFFICIENCIES

*Below is a list of the cost savings and efficiencies implemented for the current fiscal year:*

- *We have implemented the self funded insurance program for medical and dental benefits. The target savings is \$525,000, which is included in the 2012-2013 budget.*
- *Amity High School heating equipment and cafeteria kitchen, culinary kitchen, garage and field house will use natural gas rather than fuel oil and propane. The target savings is \$120,000, which is included in the 2012-2013 budget.*
- *The District is working with our insurance provider (CIRMA) to institute a 'budget stabilization program' for Liability-Automobile-Property (LAP) coverages, which includes enhanced risk control services, and a multiple-year coverage period with stabilized rates applicable to annual contributions. Thus, we will be identifying and implementing risk control initiatives. This will cap premium increases to 5 percent over the prior year for the next two fiscal years.*
- *The Cable Advisory Council Area 2 (CAC) awarded \$18,325 on the government grant application for the October 1, 2011 to September 2012. This grant had been submitted by the high school administration.*
- *The District has switched its third-party agent for reviewing State unemployment compensation. This should reduce costs.*
- *We negotiated a 'storage fee' for the unused heating oil from last fiscal year down to 10 cents per gallon per month from the initial proposal of 15 cents per gallon per month, which saved \$10,607.*
- *The District refinanced 2008 bonds. Moody's Investor Service reviewed and assigned a rating of Aa1 to the District. Due to the District and Member Towns' high bond ratings and timing in the market, we obtained total savings of \$357,271.67. These savings will offset the interest cost of \$201,964.17 on the bonds for the high school roof restoration, air handling unit replacement in the high school boys' and girls' locker rooms including the piping of the new cooling coils, and repaving at Orange Middle School.*

## SUMMARY OF COST SAVINGS AND EFFICIENCIES

(Continued)

- *The Finance Office implemented several efficiencies, including:*
  - ✓ *Most of the collection of fees (over \$200,000) for Student Activity Accounts and Special Revenue Accounts are being done on-line by using MyPaymentsPlus. This has greatly reduced processing time in the schools and improved audit controls.*
  - ✓ *Staff reimbursements for mileage and other business expenses will begin to be made by direct deposit. In addition, many of the high used vendors will be paid by direct deposit.*
  - ✓ *Remote deposit of checks into various bank accounts is saving time in preparing bank bags for each deposit and limiting the number of courier transactions required.*
  
- *The Technology Department has instituted a number of cost savings, including:*
  - ✓ *We are purchasing the iPad 2 in quantities of 10 and saving \$20 per iPad.*
  - ✓ *The department has used its staff rather than an outside contractor to install smart boards and projectors. To-date, we have saved \$2,400.*
  - ✓ *Apps are being purchased through the volume purchasing program at half price.*
  - ✓ *We are now participating in Microsoft's new Open Licensing Program, which is based on current full-time equivalent employees rather than the number of computers and servers. This saved approximately \$11,000, which is included in the 2012-2013 budget.*

## 2012-2013 FORECAST

The projected net balance of revenues and expenditures for this fiscal year is **\$63,900 FAV**, which appears on page 1, column 6, line 18.

### REVENUES BY CATEGORY

The projected yearend balance of revenues is **\$10,068 FAV**, which appears on page 2, column 6, line 25.

#### LINE 5 on Page 2: ADULT EDUCATION:

*The forecast is based on the current State award.*

#### LINE 7 on Page 2: INVESTMENT INCOME:

*The average interest rates by month for the State Treasurer's Investment Fund (STIF) are shown below:*

#### Average Interest Rates by Month

<u>Month</u>	<u>Rate</u>
<i>June</i>	<i>0.09%</i>
<i>July</i>	<i>0.21%</i>

#### LINE 9 on Page 2: TUITION REVENUE:

*The forecast includes one more tuition student than budgeted.*

#### LINE 20 on Page 2: EARLY RETIREE REINSURANCE PROGRAM:

*The District was notified we must return \$78.32, which has been deemed 'an overpayment' of the Early Retiree Reinsurance Program grant.*

## EXPENDITURES BY CATEGORY

The projected yearend balance of expenditures is \$53,832 FAV, which appears on page 4, column 6, line 57.

### SELF INSURANCE:

*During July, total paid claims were \$173,646 and administration fees were \$39,708, or a total cost of \$213,354.*

### LINE 6 on Page 3: 5220-WORKERS' COMPENSATION:

*Workers' compensation insurance budget was based on information from our insurance carrier in December 2011. The premium increase was budgeted at 10 percent. Unfortunately, the District's claims experience was significantly higher than expected in the second half of the fiscal year, which resulted in the premiums rising 26.9 percent over last fiscal year's actual premiums. Our insurance carrier (Trident Insurance) and several other carriers refused to provide a bid. Connecticut Interlocal Risk Management Agency (CIRMA) submitted the only bid of \$149,010, or \$19,826 UNF over budget. The payroll audit is budgeted at \$5,000 and will be done later in the fiscal year.*

### LINE 16 on Page 3: 5290-UNEMPLOYMENT COMPENSATION:

*The District has switched its third-party agent for reviewing State unemployment compensation. We believe this will enhance the review of claims and payments.*

### LINE 23 on Page 3: 5521-GENERAL LIABILITY INSURANCE:

*The budget was based on an estimate provided by our insurance carrier for liability-automobile-property (LAP) insurance in December 2011. The LAP insurance was awarded to Connecticut Interlock Risk Management Agency (CIRMA) at the bid price of \$148,997, or \$2,773 FAV under budget. In addition, the Student Accident Insurance premium of \$13,764 is \$1,236 FAV under budget.*

### LINE 28 on Page 4: 5830-INTEREST:

*The District refinanced 2008 bonds on July 26, 2012. Total savings are \$357,271.67. The savings for this fiscal year will be \$21,961.67.*

### LINE 31 on Page 4: 5410-UTILITIES, EXCLUDING HEAT:

*If approved by the Amity Finance Committee and Amity Board of Education, the budget of \$17,000 FAV for propane to heat the field house and facilities garage and provide gas to the kitchen facilities will be moved to a new account, 5621-Natural Gas.*

**LINE 33 on Page 4: 5611-INSTRUCTIONAL SUPPLIES:**

*A budget transfer of \$4,800 FAV is requested to move funds into the Textbooks account to purchase additional Chinese and Spanish textbooks due to higher than expected enrollment.*

**LINE 35 on Page 4: 5620-OIL USED FOR HEATING:**

*If approved by the Amity Finance Committee and Amity Board of Education, the budget of \$132,495 FAV for natural gas to heat the high school will be moved to a new account, 5621-Natural Gas.*

*Due to the warm weather, there were 34,886 gallons of unused heating oil from 2011-2012. The 'storage fee' for these gallons of heating oil is \$21,943, or \$10,607 FAV under budget. The 'storage fee' was initially proposed at 15 cents per gallon per month, but we negotiated it down to 10 cents per gallon per month. The budget assumed the purchase of 10,000 gallons of heating oil at \$3.50 per gallon for the middle schools. With the large carryover of unused heating oil, the forecast assumes the purchase of 5,000 gallons at \$3.1429 per gallon, or an estimated savings of \$19,285 FAV.*

**LINE 36 on Page 4: 5621-NATURAL GAS:**

*The Finance Office set up a new account for natural gas expenditures.*

*The budget for natural gas at the high school is \$132,495 (12,045 MBTU at \$11 each MBTU). The number of MBTU (million British thermal units) is calculated by dividing the estimated heating oil usage of 86,000 gallons by 7.14. This is included in the adopted 2012-2013 budget under 5620-Oil Used for Heating. A budget transfer is requested to move \$132,495 into this new account.*

*The budget for propane to heat the field house and facilities garage and provide gas to the kitchen facilities is \$17,000. This is included in the adopted 2012-2013 budget under 5410-Utilities-Excluding Heat. A budget transfer is requested to move \$17,000 into this new account.*

*At this time, the forecast projects expenditures for this new account will be \$149,495. Since these expenditures were budgeted in other accounts, the forecast shows an unfavorable variance of \$149,495 UNF. This is offset by the favorable variances of \$17,000 in 5410-Utilities, Excluding Heat and \$132,495 in 5620-Oil Used for Heating.*

**LINE 38 on Page 4: 5641-TEXTBOOKS:**

*A budget transfer of \$4,800 UNF is requested to purchase additional Chinese and Spanish textbooks due to higher than expected enrollment.*

**LINE 46 and LINE 46A on Page 4: 5850-CONTINGENCY:**

*The forecast assumes the entire Contingency Account of \$150,000 will be spent by year end.*

Amity Regional School District No. 5 - Budget Transfers 2011-2012

<u>MONTH/YR</u>	<u>JNL#</u>	<u>ACCOUNT NUMBER &amp; DESCRIPTION</u>			<u>AMOUNT</u>	<u>DESCRIPTION</u>
July 2011	28	03111010	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 1,700.00	AllState & NE Sound Costs
July 2011	28	03111010	5611	INSTRUCTIONAL SUPPLIES	\$ -1,700.00	AllState & NE Sound Costs
August 2011	13	02111014	5611	INSTRUCTIONAL SUPPLIES	\$ 920.00	Additional Supplies Needed
August 2011	13	02111014	5641	TEXTBOOKS	\$ -920.00	Additional Supplies Needed
August 2011	16	02111007	5611	INSTRUCTIONAL SUPPLIES	\$ 78.00	Price increase
August 2011	16	02142219	5611	INSTRUCTIONAL SUPPLIES	\$ -78.00	Price increase
August 2011	25	02111014	5611	INSTRUCTIONAL SUPPLIES	\$ 94.00	Price Increase
August 2011	25	02111014	5810	DUES & FEES	\$ -94.00	Price Increase
August 2011	39	02111001	5611	INSTRUCTIONAL SUPPLIES	\$ -100.00	shipping charges
August 2011	39	02111001	5731	EQUIPMENT - REPLACEMENT	\$ 150.00	shipping charges
August 2011	39	02142219	5611	INSTRUCTIONAL SUPPLIES	\$ -50.00	shipping charges
August 2011	57	03111006	5611	INSTRUCTIONAL SUPPLIES	\$ -2,907.00	Inc enrollment-language course
August 2011	57	03111006	5641	TEXTBOOKS	\$ 2,907.00	Inc enrollment-language course
August 2011	161	01132220	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 500.00	Author visit for school
August 2011	161	01132220	5611	INSTRUCTIONAL SUPPLIES	\$ -500.00	Author visit for school
August 2011	118	05142350	5690	OTHER SUPPLIES	\$ 1,423.00	Apps-Pages, Notes,keynote,etc
August 2011	118	05142320	5810	DUES & FEES	\$ -1,423.00	Apps-Pages, Notes,keynote,etc
August 2011	136	05152512	5220	WORKER'S COMPENSATION	\$ -2,801.00	CAPSS Membership
August 2011	136	05142310	5810	DUES & FEES	\$ 2,801.00	CAPSS Membership
September 2011	65	01132400	5590	OTHER PURCHASED SERVICES	\$ -116.00	RETURN OF ITEMS SHIPPING CHARG
September 2011	65	01132400	5590	OTHER PURCHASED SERVICES	\$ -315.00	POSTAGE METER SHORTAGE
September 2011	65	01132400	5550	COMMUNICATIONS: TEL,POST,ETC.	\$ 315.00	POSTAGE METER SHORTAGE
September 2011	65	01132400	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 116.00	RETURN OF ITEMS SHIPPING CHARG
September 2011	87	03111013	5611	INSTRUCTIONAL SUPPLIES	\$ -2,200.00	additonal textbooks needed
September 2011	87	03111013	5641	TEXTBOOKS	\$ 2,200.00	additonal textbooks needed
September 2011	88	03132220	5690	OTHER SUPPLIES	\$ 750.00	purchase whiteboard
September 2011	88	03132220	5611	INSTRUCTIONAL SUPPLIES	\$ -750.00	purchase whiteboard
September 2011	132	03111008	5611	INSTRUCTIONAL SUPPLIES	\$ -51.00	TEXTBOOKS/INCREASED ENROLLMENT
September 2011	132	03111008	5641	TEXTBOOKS	\$ 51.00	TEXTBOOKS/INCREASED ENROLLMENT
September 2011	159	05152512	5220	WORKER'S COMPENSATION	\$ -398.00	Generator Fuel - Hurrican
September 2011	159	01142600	5620	OIL USED FOR HEATING	\$ 398.00	Generator Fuel - Hurrican
September 2011	209	03111013	5641	TEXTBOOKS	\$ 120.00	INCREASED COST OF TEXTBOOKS
September 2011	209	03111013	5611	INSTRUCTIONAL SUPPLIES	\$ -120.00	INCREASED COST OF TEXTBOOKS
September 2011	227	01111006	5611	INSTRUCTIONAL SUPPLIES	\$ -140.00	LANGUAGE TEACHER WORKSHOP
September 2011	227	01111006	5810	DUES & FEES	\$ 140.00	LANGUAGE TEACHER WORKSHOP
September 2011	273	01132220	5611	INSTRUCTIONAL SUPPLIES	\$ -100.00	Author visit
September 2011	273	01132220	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 100.00	Author visit
October 2011	2	01111011	5611	INSTRUCTIONAL SUPPLIES	\$ -155.00	TOA ATTEND CONFERENCE
October 2011	2	01132400	5581	TRAVEL - CONFERENCES	\$ 155.00	TO ATTEND CONFERENCE
October 2011	16	04121200	5581	TRAVEL - CONFERENCES	\$ 469.00	Apple conference
October 2011	16	05132212	5581	TRAVEL - CONFERENCES	\$ 468.00	Apple conference
October 2011	16	05142510	5521	GENERAL LIABILITY INSURANCE	\$ -937.00	Apple conference
October 2011	22	01132400	5581	TRAVEL - CONFERENCES	\$ 150.00	
October 2011	22	01111013	5611	INSTRUCTIONAL SUPPLIES	\$ -150.00	
October 2011	26	04132190	5581	TRAVEL - CONFERENCES	\$ 210.00	CONFERENCE FEE
October 2011	26	04121200	5611	INSTRUCTIONAL SUPPLIES	\$ -210.00	CONFERENCE FEE
October 2011	54	02111005	5611	INSTRUCTIONAL SUPPLIES	\$ -1,732.00	PURCHASE IPAD/IPODS
October 2011	54	05142350	5730	EQUIPMENT - NEW	\$ 1,732.00	PURCHASE IPAD/IPODS
October 2011	56	03132400	5730	EQUIPMENT - NEW	\$ 1,570.00	Cafe Table, ADA Compliant
October 2011	56	05152512	5220	WORKER'S COMPENSATION	\$ -1,570.00	Cafe Table, ADA Compliant
October 2011	160	01111010	5730	EQUIPMENT - NEW	\$ 2,805.00	PURCHASE STEP RISERS & HARDWAR
October 2011	160	01111010	5440	RENTALS-LAND,BLDG,EQUIPMENT	\$ -2,805.00	PURCHASE STEP RISERS & HARDWAR

<u>MONTH/YR</u>	<u>JNL#</u>	<u>ACCOUNT NUMBER &amp; DESCRIPTION</u>			<u>AMOUNT</u>	<u>DESCRIPTION</u>
October 2011	165	01111010	5440	RENTALS-LAND,BLDG,EQUIPMENT	\$ -421.00	TO BUY TEXTBOOKS
October 2011	165	01111010	5641	TEXTBOOKS	\$ 421.00	TO BUY TEXTBOOKS
October 2011	167	01142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 483.50	replace bulbs outside REQ16116
October 2011	167	02142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -483.50	replace bulbs outside
October 2011	196	02142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -550.00	concrete repair at Bethany
October 2011	196	01142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 550.00	concrete repair at Bethany
October 2011	208	01142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 1,071.00	lightning damage REQ31438
October 2011	208	02142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -1,071.00	lightning damage REQ31438
November 2011	38	02142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -350.00	Fire pump pit flooded REQ31497
November 2011	38	01142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 350.00	Fire pump pit flooded REQ31497
November 2011	64	01142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 310.00	lightning damage IEC
November 2011	64	02142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -310.00	lightning damage IEC
November 2011	106	01142600	5620	OIL USED FOR HEATING	\$ 244.00	generator fuel Bethany
November 2011	106	05152512	5220	WORKER'S COMPENSATION	\$ -244.00	generator fuel Bethany
November 2011	117	02111006	5611	INSTRUCTIONAL SUPPLIES	\$ -500.00	IPAD PURCHASE
November 2011	117	05142350	5730	EQUIPMENT - NEW	\$ 500.00	IPAD PURCHASE
November 2011	118	05142350	5730	EQUIPMENT - NEW	\$ 500.00	IPAD PURCHASE
November 2011	118	02111005	5611	INSTRUCTIONAL SUPPLIES	\$ -500.00	IPAD PURCHASE
November 2011	126	05142350	5730	EQUIPMENT - NEW	\$ 500.00	iPad-Director of Finance
November 2011	126	05142350	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -500.00	iPad-Director of Finance
December 2011	68	05142310	5810	DUES & FEES	\$ 45.00	BOE Conf 3 members
December 2011	68	05142310	5690	OTHER SUPPLIES	\$ -45.00	BOE Conf 3 members
December 2011	81	05142350	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -500.00	ipad for backup in technology
December 2011	81	05142350	5730	EQUIPMENT - NEW	\$ 500.00	ipad for backup in technology
December 2011	82	05142350	5690	OTHER SUPPLIES	\$ 2,000.00	for amazon fire trial program
December 2011	82	05142350	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -2,000.00	for amazon fire trial program
December 2011	141	01132220	5642	LIBRARY BOOKS & PERIODICALS	\$ 222.00	Money used to purchase books
December 2011	141	01132220	5611	INSTRUCTIONAL SUPPLIES	\$ -222.00	Money used to purchase books
January 2012	7	05142510	5690	OTHER SUPPLIES	\$ -1,000.00	iPad purchase
January 2012	7	05142350	5730	EQUIPMENT - NEW	\$ 1,000.00	iPad purchase
January 2012	36	03142600	5620	OIL USED FOR HEATING	\$ 726.00	fuel for Generator
January 2012	36	03142600	5613	MAINTENANCE/CUSTODIAL SUPPLIES	\$ -726.00	fuel for Generator
January 2012	59	03132220	5611	INSTRUCTIONAL SUPPLIES	\$ -350.00	CAPT bench subs
January 2012	59	03132120	5611	INSTRUCTIONAL SUPPLIES	\$ -1,000.00	CAPT bench subs
January 2012	59	03142219	5611	INSTRUCTIONAL SUPPLIES	\$ -1,000.00	CAPT bench subs
January 2012	59	03132400	5550	COMMUNICATIONS: TEL,POST,ETC.	\$ -1,500.00	CAPT bench subs
January 2012	59	03111008	5611	INSTRUCTIONAL SUPPLIES	\$ -300.00	CAPT bench subs
January 2012	59	03111010	5611	INSTRUCTIONAL SUPPLIES	\$ -400.00	CAPT bench subs
January 2012	59	03111009	5611	INSTRUCTIONAL SUPPLIES	\$ -900.00	CAPT bench subs
January 2012	59	03111013	5611	INSTRUCTIONAL SUPPLIES	\$ -900.00	CAPT bench subs
January 2012	59	03111014	5611	INSTRUCTIONAL SUPPLIES	\$ -150.00	CAPT bench subs
January 2012	59	03111001	5611	INSTRUCTIONAL SUPPLIES	\$ -500.00	CAPT bench subs
January 2012	61	05142350	5730	EQUIPMENT - NEW	\$ 500.00	IPAD PURCHASE
January 2012	61	02111008	5611	INSTRUCTIONAL SUPPLIES	\$ -500.00	IPAD PURCHASE
January 2012	82	03111001	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 1,000.00	Kiln repair
January 2012	82	05142320	5580	STAFF TRAVEL	\$ -1,000.00	Kiln repair
January 2012	123	05142350	5730	EQUIPMENT - NEW	\$ 438.00	IPAD AND CASE
January 2012	123	05142350	5730	EQUIPMENT - NEW	\$ 416.00	IPAD AND CASE
January 2012	123	05142350	5730	EQUIPMENT - NEW	\$ 196.00	IPAD AND CASE
January 2012	123	01132400	5590	OTHER PURCHASED SERVICES	\$ -196.00	IPAD AND CASE
January 2012	123	01111011	5611	INSTRUCTIONAL SUPPLIES	\$ -416.00	IPAD AND CASE
January 2012	123	01132130	5690	OTHER SUPPLIES	\$ -438.00	IPAD AND CASE
January 2012	151	01132220	5690	OTHER SUPPLIES	\$ -47.00	book covers needed. A large
January 2012	151	01132220	5611	INSTRUCTIONAL SUPPLIES	\$ 47.00	book covers needed. A large
January 2012	207	01111010	5440	RENTALS-LAND,BLDG,EQUIPMENT	\$ -809.00	REPAIRS STAGE CURTAIN & LIGHTS
January 2012	207	01111010	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 1,273.00	REPAIRS STAGE CURTAIN & LIGHTS

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January 2012	207	01111010	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 809.00 REPAIRS STAGE CURTAIN & LIGHTS
January 2012	207	01111010	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -1,273.00 REPAIRS STAGE CURTAIN & LIGHTS
January 2012	225	05142510	5521	GENERAL LIABILITY INSURANCE	\$ -606.00 Copier charges
January 2012	225	05142510	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 606.00 Copier charges
January 2012	264	01142600	5730	EQUIPMENT - NEW	\$ -915.00 Straddler purchase
January 2012	264	03142600	5730	EQUIPMENT - NEW	\$ 915.00 Straddler purchase
January 2012	264	03142600	5730	EQUIPMENT - NEW	\$ 1,400.00 Straddler purchase
January 2012	264	03142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -1,400.00 Straddler purchase
February 2012	11	01132400	5590	OTHER PURCHASED SERVICES	\$ -152.00 REPAIR IPAD EILEEN KAZDAN
February 2012	11	01132400	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 152.00 REPAIR IPAD EILEEN KAZDAN
February 2012	10	01111016	5642	LIBRARY BOOKS & PERIODICALS	\$ -18.00 ADDITIONAL READING WKBKS NEEDE
February 2012	10	01111016	5611	INSTRUCTIONAL SUPPLIES	\$ 18.00 ADDITIONAL READING WKBK NEEDE
February 2012	10	01111016	5611	INSTRUCTIONAL SUPPLIES	\$ 25.00 ADDITIONAL READING WKBK NEEDED
February 2012	10	01111016	5690	OTHER SUPPLIES	\$ -25.00 ADDITIONAL READING WKBK NEEDED
February 2012	21	03113202	5440	RENTALS-LAND,BLDG,EQUIPMENT	\$ 1,446.00 Increased cost for ice time
February 2012	21	05142510	5521	GENERAL LIABILITY INSURANCE	\$ -1,446.00 Increased cost for ice time
February 2012	119	01111010	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 700.00 REPAIR STAGE CURTAIN & LIGHTS
February 2012	119	01111010	5611	INSTRUCTIONAL SUPPLIES	\$ -700.00 REPAIR STAGE CURTAIN & LIGHTS
February 2012	178	03113202	5690	OTHER SUPPLIES	\$ -540.00 iPad and case
February 2012	178	05142350	5730	EQUIPMENT - NEW	\$ 540.00 iPad and case
February 2012	182	05142510	5521	GENERAL LIABILITY INSURANCE	\$ 2,989.00 Conf/Copier
February 2012	182	03142600	5410	UTILITIES, EXCLUDING HEAT	\$ -1,543.00 Apple conference
February 2012	182	03142600	5410	UTILITIES, EXCLUDING HEAT	\$ -1,446.00 Copier charges
February 2012	185	05142510	5521	GENERAL LIABILITY INSURANCE	\$ 1,211.00 Additional charges
February 2012	185	03142600	5410	UTILITIES, EXCLUDING HEAT	\$ -1,211.00 Additional charges
February 2012	214	02113202	5440	RENTALS-LAND,BLDG,EQUIPMENT	\$ 300.00 TRAILER RENTAL
February 2012	214	03142600	5410	UTILITIES, EXCLUDING HEAT	\$ -300.00 TRAILER RENTAL
February 2012	219	03111013	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -700.00 SCIENCE FAIR/TABLE RENTALS
February 2012	219	03111013	5611	INSTRUCTIONAL SUPPLIES	\$ 700.00 SCIENCE FAIR/TABLE RENTALS
February 2012	237	03132400	5730	EQUIPMENT - NEW	\$ 494.00 SMOKE DETECTORS
February 2012	237	03111009	5641	TEXTBOOKS	\$ -494.00 SMOKE DETECTORS
February 2012	237	03132400	5550	COMMUNICATIONS: TEL,POST,ETC.	\$ -2,498.00 SMOKE DETECTORS
February 2012	237	03132400	5730	EQUIPMENT - NEW	\$ 2,498.00 SMOKE DETECTORS
March 2012	20	01142600	5410	UTILITIES, EXCLUDING HEAT	\$ 497.00 to cover propane bal
March 2012	20	03142600	5410	UTILITIES, EXCLUDING HEAT	\$ -497.00 to cover propane bal 160056
March 2012	34	03132220	5642	LIBRARY BOOKS & PERIODICALS	\$ -498.00 link crew training
March 2012	34	03132220	5642	LIBRARY BOOKS & PERIODICALS	\$ -442.00 link crew training
March 2012	34	03132400	5590	OTHER PURCHASED SERVICES	\$ 1,940.00 link crew training
March 2012	34	03111014	5641	TEXTBOOKS	\$ -1,000.00 link crew training
March 2012	40	03132400	5590	OTHER PURCHASED SERVICES	\$ -450.00 Design & build picnic tables
March 2012	40	03111008	5611	INSTRUCTIONAL SUPPLIES	\$ 450.00 Design & build picnic tables
March 2012	74	05142350	5730	EQUIPMENT - NEW	\$ 1,312.00 3 I-PADS & CASES FOR TEACHERS
March 2012	74	01142700	5510	PUPIL TRANSPORTATION	\$ -1,312.00 3 I-PADS & CASES FOR TEACHERS
March 2012	100	03111016	5641	TEXTBOOKS	\$ -42.00 instructional ipads
March 2012	100	03111016	5611	INSTRUCTIONAL SUPPLIES	\$ 762.00 instructional ipads
March 2012	100	03111016	5810	DUES & FEES	\$ -394.00 instructional ipads
March 2012	100	03111016	5690	OTHER SUPPLIES	\$ -326.00 instructional ipads
March 2012	147	01111013	5611	INSTRUCTIONAL SUPPLIES	\$ 513.00 SCIENCE TESLA COIL WIND KIT
March 2012	147	01111013	5611	INSTRUCTIONAL SUPPLIES	\$ 55.00 SCIENCE TESLA COIL WIND KIT
March 2012	147	01111013	5810	DUES & FEES	\$ -55.00 SCIENCE TESLA COIL WIND KIT
March 2012	147	01111013	5690	OTHER SUPPLIES	\$ -513.00 SCIENCE TESLA COIL WIND KIT
March 2012	168	01111014	5611	INSTRUCTIONAL SUPPLIES	\$ 26.00 S.S. CHARSET PHOTOPAK
March 2012	168	01111014	5611	INSTRUCTIONAL SUPPLIES	\$ 10.00 S.S. CHARSET PHOTOPAK
March 2012	168	01111014	5641	TEXTBOOKS	\$ -26.00 S.S. CHARTSET PHOTOPAK



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March 2012	168	01111014	5810	DUES & FEES	\$ -10.00	S.S. CHARSET PHOTOPAK
March 2012	175	05132213	5590	OTHER PURCHASED SERVICES	\$ 1,500.00	STAFF DEVEL. DAY - CHARTWELLS
March 2012	175	05132213	5322	INSTRUCTIONAL PROG IMPROVEMENT	\$ -1,500.00	STAFF DEVEL. DAY - CHARTWELLS
March 2012	182	05142700	5512	VO-AG/VO-TECH REG ED	\$ -1,657.00	TRANSPORTATION REIMBURSEMENT
March 2012	182	05142700	5513	IN DISTRICT PRIVATE REG ED	\$ 1,657.00	TRANSPORTATION REIMBURSEMENT
March 2012	183	04151204	5111	CERTIFIED SALARIES	\$ 2,900.00	HOMEBOUND TUTORS
March 2012	183	04126111	5560	TUITION EXPENSE	\$ -2,900.00	HOMEBOUND TUTORS
March 2012	188	01132130	5690	OTHER SUPPLIES	\$ 115.00	EPIPEN BATTERIES EYEWASH
March 2012	188	01132130	5581	TRAVEL - CONFERENCES	\$ -115.00	EPIPEN BATTERIES EYEWASH
March 2012	272	03132400	5690	OTHER SUPPLIES	\$ 150.00	shipping charges
March 2012	272	03132400	5550	COMMUNICATIONS: TEL,POST,ETC.	\$ -150.00	shipping charges
March 2012	279	03132220	5611	INSTRUCTIONAL SUPPLIES	\$ 2,644.00	VIDEO PROGRAM SUPPLIES
March 2012	279	03132220	5642	LIBRARY BOOKS & PERIODICALS	\$ -1,273.00	VIDEO PROGRAM SUPPLIES
March 2012	279	03132220	5690	OTHER SUPPLIES	\$ -958.00	VIDEO PROGRAM SUPPLIES
March 2012	279	03132220	5810	DUES & FEES	\$ -413.00	VIDEO PROGRAM SUPPLIES
March 2012	280	03111001	5810	DUES & FEES	\$ -180.00	VIDEO PROGRAM SUPPLIES
March 2012	280	03111001	5611	INSTRUCTIONAL SUPPLIES	\$ 180.00	VIDEO PROGRAM SUPPLIES
March 2012	281	03111010	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -1,473.00	VIDEO PROGRAM SUPPLIES
March 2012	281	03111010	5611	INSTRUCTIONAL SUPPLIES	\$ 2,124.00	VIDEO PROGRAM SUPPLIES
March 2012	281	03111010	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -651.00	VIDEO PROGRAM SUPPLIES
March 2012	282	03111011	5611	INSTRUCTIONAL SUPPLIES	\$ -362.00	UPHOLSTERY REPAIRS FITNS EQP
March 2012	282	03113202	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 362.00	UPHOLSTERY REPAIRS FITNS EQP
March 2012	290	01111009	5611	INSTRUCTIONAL SUPPLIES	\$ -1,501.00	ART MODEL WHEEL SPASHPAN
March 2012	290	01111001	5730	EQUIPMENT - NEW	\$ 1,501.00	ART MODEL WHEEL SPASHPAN
March 2012	308	02111005	5690	OTHER SUPPLIES	\$ -25.00	LITERATURE BOOKS
March 2012	308	02111005	5611	INSTRUCTIONAL SUPPLIES	\$ -122.00	LITERATURE BOOKS
March 2012	308	02142219	5611	INSTRUCTIONAL SUPPLIES	\$ 147.00	LITERATURE BOOKS
April 2012	2	01111009	5611	INSTRUCTIONAL SUPPLIES	\$ -1,020.00	FACULTY MAILBOXES
April 2012	2	01132400	5730	EQUIPMENT - NEW	\$ 1,020.00	FACULTY MAILBOXES
April 2012	9	03113202	5810	DUES & FEES	\$ -500.00	for Pool Rental
April 2012	9	03113202	5440	RENTALS-LAND,BLDG,EQUIPMENT	\$ 500.00	for Pool Rental
April 2012	10	04132140	5611	INSTRUCTIONAL SUPPLIES	\$ -39.00	shipping costs
April 2012	10	04132140	5690	OTHER SUPPLIES	\$ 39.00	shipping costs
April 2012	11	04132190	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 2,900.00	INC. COST FOR CONSULTANTS
April 2012	11	04121203	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -2,900.00	INC. COST FOR CONSULTANTS
April 2012	25	03111010	5810	DUES & FEES	\$ -799.00	cameras (media)
April 2012	25	03132220	5611	INSTRUCTIONAL SUPPLIES	\$ 799.00	cameras (media)
April 2012	37	05142320	5550	COMMUNICATIONS: TEL,POST,ETC.	\$ 500.00	Envelopes-Referendum
April 2012	37	05142320	5550	COMMUNICATIONS: TEL,POST,ETC.	\$ 1,385.00	Mailing-Referendum
April 2012	37	05152512	5220	WORKER'S COMPENSATION	\$ -1,885.00	Mailing-Referendum
April 2012	42	03132120	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 416.00	caterin for internship recepti
April 2012	42	03132120	5581	TRAVEL - CONFERENCES	\$ -416.00	caterin for internship recepti
April 2012	48	02132220	5810	DUES & FEES	\$ -81.00	PURCHASE KINDLE BOOKS
April 2012	48	02132220	5642	LIBRARY BOOKS & PERIODICALS	\$ 231.00	PURCHASE KINDLE BOOKS
April 2012	48	02132220	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -150.00	PURCHASE KINDLE BOOKS
April 2012	49	02111006	5611	INSTRUCTIONAL SUPPLIES	\$ -6.00	COVER CONFERENCE COSTS
April 2012	49	02111006	5581	TRAVEL - CONFERENCES	\$ 6.00	COVER CONFERENCE COSTS
April 2012	53	03111008	5611	INSTRUCTIONAL SUPPLIES	\$ 200.00	automotive lab supplies
April 2012	53	03111003	5611	INSTRUCTIONAL SUPPLIES	\$ -200.00	automotive lab supplies
April 2012	58	03111009	5690	OTHER SUPPLIES	\$ 250.00	broken teacher chair
April 2012	58	03111009	5611	INSTRUCTIONAL SUPPLIES	\$ -250.00	broken teacher chair
April 2012	78	04122150	5690	OTHER SUPPLIES	\$ 420.00	TESTING MATERIALS
April 2012	78	04122151	5690	OTHER SUPPLIES	\$ -420.00	TESTING MATERIALS
April 2012	79	01132120	5810	DUES & FEES	\$ -124.00	Anti-Defamation League Program
April 2012	79	01132120	5590	OTHER PURCHASED SERVICES	\$ 256.00	Anti-Defamation League Program

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April 2012	79	01132120	5611	INSTRUCTIONAL SUPPLIES	\$ -256.00	Anti-Defamation League Program
April 2012	79	01132120	5590	OTHER PURCHASED SERVICES	\$ 124.00	Anti-Defamation League Program
April 2012	80	01132120	5590	OTHER PURCHASED SERVICES	\$ 26.00	Anti-Defamation League
April 2012	80	01132120	5690	OTHER SUPPLIES	\$ -26.00	Anti-Defamation League
April 2012	89	03111009	5611	INSTRUCTIONAL SUPPLIES	\$ -1,100.00	stapler/culinary supplies
April 2012	89	03111007	5611	INSTRUCTIONAL SUPPLIES	\$ 1,200.00	culinary food supplies
April 2012	89	03111008	5611	INSTRUCTIONAL SUPPLIES	\$ 350.00	pound tracker stapler
April 2012	89	03132400	5590	OTHER PURCHASED SERVICES	\$ -450.00	stapler/culinary supplies
April 2012	90	01111005	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 350.00	ATTICUS PERFORMANCE 5-8-12
April 2012	90	01111005	5641	TEXTBOOKS	\$ -350.00	ATTICUS PERFORMANCE 5-8-12
April 2012	91	05132212	5581	TRAVEL - CONFERENCES	\$ 2,700.00	TAFT AP CONFERENCES
April 2012	91	05132212	5690	OTHER SUPPLIES	\$ -2,700.00	TAFT AP CONFERENCES
April 2012	92	01111009	5810	DUES & FEES	\$ 14.00	Price increase
April 2012	92	01111008	5611	INSTRUCTIONAL SUPPLIES	\$ -14.00	Price increase
April 2012	92	01132400	5590	OTHER PURCHASED SERVICES	\$ -1,000.00	Additional mileage costs
April 2012	92	01132400	5580	STAFF TRAVEL	\$ 1,000.00	Additional mileage costs
April 2012	93	04122151	5690	OTHER SUPPLIES	\$ -545.00	READING MATERIALS
April 2012	93	04121200	5611	INSTRUCTIONAL SUPPLIES	\$ 545.00	READING MATERIALS
April 2012	94	02111014	5611	INSTRUCTIONAL SUPPLIES	\$ 88.00	Shipping costs
April 2012	94	02111013	5611	INSTRUCTIONAL SUPPLIES	\$ -88.00	Shipping costs
April 2012	95	03113202	5590	OTHER PURCHASED SERVICES	\$ 14.00	CPR materials
April 2012	95	03113202	5690	OTHER SUPPLIES	\$ -14.00	CPR materials
April 2012	96	03132220	5642	LIBRARY BOOKS & PERIODICALS	\$ 197.00	Video Program Supplies
April 2012	96	03132120	5590	OTHER PURCHASED SERVICES	\$ 76.00	College Night Materials
April 2012	96	03132120	5581	TRAVEL - CONFERENCES	\$ -76.00	College Night Materials
April 2012	96	03132400	5550	COMMUNICATIONS: TEL,POST,ETC.	\$ -197.00	Video Program Supplies
April 2012	97	04122150	5690	OTHER SUPPLIES	\$ -1.00	Shipping costs
April 2012	97	04122150	5611	INSTRUCTIONAL SUPPLIES	\$ 1.00	Shipping costs
April 2012	100	03111014	5641	TEXTBOOKS	\$ -1,300.00	composition paper, label divid
April 2012	100	03142219	5611	INSTRUCTIONAL SUPPLIES	\$ 1,300.00	composition paper, label divid
April 2012	101	05142350	5581	TRAVEL - CONFERENCES	\$ -2,500.00	replacement printer Orange
April 2012	101	05142350	5731	EQUIPMENT - REPLACEMENT	\$ 2,500.00	replacement printer OMS
April 2012	102	05142350	5731	EQUIPMENT - REPLACEMENT	\$ 1,500.00	replacement access pts in AHS
April 2012	102	05142350	5580	STAFF TRAVEL	\$ -1,500.00	replacement access pts in AHS
April 2012	103	05142350	5550	COMMUNICATIONS: TEL,POST,ETC.	\$ -556.00	backup replacement swithes BMS
April 2012	103	05142350	5731	EQUIPMENT - REPLACEMENT	\$ 556.00	back up switches BMS
April 2012	104	05142350	5731	EQUIPMENT - REPLACEMENT	\$ 112.00	replacement switches
April 2012	104	05142350	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -112.00	back up replacement switches
April 2012	105	05142350	5731	EQUIPMENT - REPLACEMENT	\$ 10.00	support for Aruba network
April 2012	105	05142350	5590	OTHER PURCHASED SERVICES	\$ -10.00	support for Aruba network
April 2012	106	05142350	5690	OTHER SUPPLIES	\$ -109.00	aruba license for added APs
April 2012	106	05142350	5731	EQUIPMENT - REPLACEMENT	\$ 109.00	Aruba license
April 2012	107	05142350	5731	EQUIPMENT - REPLACEMENT	\$ 16.00	added access pts AHS
April 2012	107	05142350	5730	EQUIPMENT - NEW	\$ -16.00	added access pts - AHS
April 2012	118	05132213	5810	DUES & FEES	\$ -300.00	CONFERENCES
April 2012	118	05132213	5581	TRAVEL - CONFERENCES	\$ 300.00	CONFERENCES
April 2012	85	03132400	5590	OTHER PURCHASED SERVICES	\$ -1,550.00	INDIGO PAINT FOR ART CLASS
April 2012	85	03111001	5611	INSTRUCTIONAL SUPPLIES	\$ 1,550.00	INDIGO PAINT FOR ART CLASS
April 2012	125	01142700	5510	PUPIL TRANSPORTATION	\$ -105.00	MARINE SCIENCE DAY CONFERENCE
April 2012	125	01132400	5581	TRAVEL - CONFERENCES	\$ 105.00	MARINE SCIENCE DAY CONFERENCE
April 2012	133	02132120	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -800.00	SPEAKER-ASSEMBLY
April 2012	133	02132400	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 800.00	SPEAKER-ASSEMBLY
April 2012	140	02142219	5611	INSTRUCTIONAL SUPPLIES	\$ 1,479.00	IPAD PURCHASE
April 2012	140	02111009	5611	INSTRUCTIONAL SUPPLIES	\$ -1,056.00	IPAD
April 2012	140	02111009	5690	OTHER SUPPLIES	\$ -423.00	IPAD PURCHASE

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April 2012	142	05142510	5327	DATA PROCESSING	\$ 82.00 EFT form creation
April 2012	142	05152512	5220	WORKER'S COMPENSATION	\$ -82.00 EFT form creation
April 2012	159	05142350	5730	EQUIPMENT - NEW	\$ 400.00 IPADS
April 2012	159	02111001	5611	INSTRUCTIONAL SUPPLIES	\$ -400.00 IPADS
April 2012	161	02132400	5581	TRAVEL - CONFERENCES	\$ -1,652.00 COVER MILEAGE
April 2012	161	02132400	5580	STAFF TRAVEL	\$ 1,652.00 COVER MILEAGE
April 2012	162	02142219	5611	INSTRUCTIONAL SUPPLIES	\$ -2,650.00 IPADS
April 2012	162	05142350	5730	EQUIPMENT - NEW	\$ 2,650.00 IPADS
April 2012	212	03142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -1,724.66 Bethany pump house
April 2012	212	01142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 1,724.66 Bethany pump house
April 2012	213	01142600	5613	MAINTENANCE/CUSTODIAL SUPPLIES	\$ -550.00 fire extinguishers for AHS
April 2012	213	03142600	5613	MAINTENANCE/CUSTODIAL SUPPLIES	\$ 550.00 fire extinguishers for AHS
April 2012	242	01132400	5590	OTHER PURCHASED SERVICES	\$ -910.00 HUMANOID ROBOT MODEL BLUE
April 2012	242	01111008	5730	EQUIPMENT - NEW	\$ 2,370.00 HUMANOID ROBOT MODEL BLUE
April 2012	242	01111008	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -500.00 HUMANOID ROBOT MODEL BLUE
April 2012	242	01111008	5611	INSTRUCTIONAL SUPPLIES	\$ -960.00 HUMANOID ROBOT MODEL BLUE
April 2012	251	03142600	5410	UTILITIES, EXCLUDING HEAT	\$ -2,000.00 Mileage
April 2012	251	05142600	5580	STAFF TRAVEL	\$ 2,000.00 Mileage
April 2012	253	02132400	5581	TRAVEL - CONFERENCES	\$ 600.00 CONFERENCE REGISTRATION
April 2012	253	02132400	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -600.00 CONFERENCE REGISTRATION
May 2012	25	03132400	5730	EQUIPMENT - NEW	\$ 2,000.00 NEED LARGE OFFICE SHREDDER
May 2012	25	03132400	5590	OTHER PURCHASED SERVICES	\$ -2,000.00 NEED LARGE OFFICE SHREDDER
May 2012	38	03142600	5613	MAINTENANCE/CUSTODIAL SUPPLIES	\$ 2,500.00 custodial supplies
May 2012	38	01142600	5613	MAINTENANCE/CUSTODIAL SUPPLIES	\$ -2,500.00 custodial supplies
May 2012	39	05132213	5810	DUES & FEES	\$ -270.00 TEACHER OF THE YEAR TROPHY
May 2012	39	05132213	5690	OTHER SUPPLIES	\$ 270.00 TEACHER OF THE YEAR TROPHY
May 2012	97	03142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -800.00 Roof repairs in Orange
May 2012	97	02142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 800.00 Roof repairs in Orange
May 2012	130	03132220	5690	OTHER SUPPLIES	\$ 57.00 REPAIR BROKEN FRAME
May 2012	130	03132220	5642	LIBRARY BOOKS & PERIODICALS	\$ -57.00 REPAIR BROKEN FRAME
May 2012	135	01132400	5590	OTHER PURCHASED SERVICES	\$ 720.00 SPEAKERS & BRACKETS
May 2012	135	01111005	5611	INSTRUCTIONAL SUPPLIES	\$ -720.00 SPEAKERS & BRACKETS
May 2012	160	05132212	5690	OTHER SUPPLIES	\$ 100.00 NEW TEACHER ORIENTATION SUPPLY
May 2012	160	05132212	5550	COMMUNICATIONS: TEL,POST,ETC.	\$ -100.00 NEW TEACHER ORIENTATION SUPPLY
May 2012	185	02132400	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -1,320.00 IPADS
May 2012	185	05142350	5730	EQUIPMENT - NEW	\$ 1,320.00 IPADS
May 2012	189	03111005	5641	TEXTBOOKS	\$ -74.00 writing lab furniture
May 2012	189	03111003	5611	INSTRUCTIONAL SUPPLIES	\$ -27.00 writing lab furniture
May 2012	189	03111005	5611	INSTRUCTIONAL SUPPLIES	\$ -42.00 writing lab furniture
May 2012	189	03111009	5611	INSTRUCTIONAL SUPPLIES	\$ -118.00 writing lab furniture
May 2012	189	03111009	5690	OTHER SUPPLIES	\$ -19.00 writing lab furniture
May 2012	189	03111010	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -53.00 writing lab furniture
May 2012	189	03111010	5611	INSTRUCTIONAL SUPPLIES	\$ -33.00 writing lab furniture
May 2012	189	03132400	5730	EQUIPMENT - NEW	\$ 366.00 writing lab furniture
May 2012	190	03132400	5730	EQUIPMENT - NEW	\$ 2,405.00 writing lab furniture
May 2012	190	03111005	5611	INSTRUCTIONAL SUPPLIES	\$ -42.00 writing lab furniture
May 2012	190	03111005	5641	TEXTBOOKS	\$ -74.00 writing lab furniture
May 2012	190	03111003	5611	INSTRUCTIONAL SUPPLIES	\$ -27.00 writing lab furniture
May 2012	190	03111008	5641	TEXTBOOKS	\$ -10.00 writing lab furniture
May 2012	190	03111010	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -53.00 writing lab furniture
May 2012	190	03111010	5611	INSTRUCTIONAL SUPPLIES	\$ -33.00 writing lab furniture
May 2012	190	03111009	5690	OTHER SUPPLIES	\$ -19.00 writing lab furniture
May 2012	190	03111009	5611	INSTRUCTIONAL SUPPLIES	\$ -118.00 writing lab furniture
May 2012	190	03111013	5590	OTHER PURCHASED SERVICES	\$ -125.00 writing lab furniture
May 2012	190	03111013	5611	INSTRUCTIONAL SUPPLIES	\$ -231.00 writing lab furniture

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May 2012	190	03111013	5611	INSTRUCTIONAL SUPPLIES	\$ -141.00	writing lab furniture
May 2012	190	03111011	5611	INSTRUCTIONAL SUPPLIES	\$ -317.00	writing lab furniture
May 2012	190	03111013	5810	DUES & FEES	\$ -1,190.00	writing lab furniture
May 2012	190	03111013	5810	DUES & FEES	\$ -25.00	writing lab furniture
May 2012	192	03111013	5810	DUES & FEES	\$ -1,345.00	writing lab furniture
May 2012	192	03132400	5730	EQUIPMENT - NEW	\$ 1,345.00	writing lab furniture
May 2012	194	03111014	5611	INSTRUCTIONAL SUPPLIES	\$ -11.00	new writing lab computers
May 2012	194	03111014	5641	TEXTBOOKS	\$ -93.00	new writing lab computers
May 2012	194	03111014	5810	DUES & FEES	\$ -11.00	new writing lab computers
May 2012	194	03111017	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -79.00	new writing lab computers
May 2012	194	03111018	5690	OTHER SUPPLIES	\$ -68.00	new writing lab computers
May 2012	194	03132400	5550	COMMUNICATIONS: TEL,POST,ETC.	\$ -1,700.00	new writing lab computers
May 2012	194	03132400	5810	DUES & FEES	\$ -270.00	new writing lab computers
May 2012	194	03132400	5611	INSTRUCTIONAL SUPPLIES	\$ -278.00	new writing lab computers
May 2012	194	03132400	5690	OTHER SUPPLIES	\$ -18.00	new writing lab computers
May 2012	194	03132130	5690	OTHER SUPPLIES	\$ -21.00	new writing lab computers
May 2012	194	03132220	5642	LIBRARY BOOKS & PERIODICALS	\$ -60.00	new writing lab computers
May 2012	194	03132120	5581	TRAVEL - CONFERENCES	\$ -344.00	new writing lab computers
May 2012	194	05142350	5730	EQUIPMENT - NEW	\$ 2,953.00	new writing lab computers
May 2012	213	03113202	5510	PUPIL TRANSPORTATION	\$ -2,850.00	to cover trans. costs for MS
May 2012	213	02113202	5510	PUPIL TRANSPORTATION	\$ 2,850.00	to cover trans. costs for MS
May 2012	223	01111005	5641	TEXTBOOKS	\$ -349.00	LCD PROJECTOR RM 33
May 2012	223	01111005	5611	INSTRUCTIONAL SUPPLIES	\$ -1,134.00	LCD PROJECTOR RM 33
May 2012	223	05142350	5730	EQUIPMENT - NEW	\$ 1,483.00	LCD PROJECTOR RM 33
May 2012	224	01132400	5590	OTHER PURCHASED SERVICES	\$ 968.00	AMP APEAKER CABLES, PLUGS
May 2012	224	01142219	5611	INSTRUCTIONAL SUPPLIES	\$ -968.00	AMP APEAKER CABLES, PLUGS
May 2012	225	01111006	5641	TEXTBOOKS	\$ -110.00	SHIPPING
May 2012	225	01111001	5730	EQUIPMENT - NEW	\$ 110.00	SHIPPING
May 2012	247	02132400	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -1,500.00	ITUNES GIFT CARDS
May 2012	247	05142350	5690	OTHER SUPPLIES	\$ 1,500.00	ITUNES GIFT CARDS
May 2012	254	03113202	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -76.00	Improve conf rm air quality
May 2012	254	03132400	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -450.00	Improve conf rm air quality
May 2012	254	04122151	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -259.00	Improve conf rm air quality
May 2012	254	03111013	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -540.00	Improve conf rm air quality
May 2012	254	02142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 1,811.00	Improve conf rm-air quality
May 2012	254	01111010	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -89.00	Improve conf rm air quality
May 2012	254	02111011	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -372.00	Improve conf rm air quality
May 2012	254	02111010	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -25.00	Improve conf rm air quality
May 2012	255	05132212	5581	TRAVEL - CONFERENCES	\$ 780.00	CECA CONFERENCE
May 2012	255	05132212	5322	INSTRUCTIONAL PROG IMPROVEMENT	\$ -780.00	CECA CONFERENCE
May 2012	257	02132220	5611	INSTRUCTIONAL SUPPLIES	\$ -104.00	transfer for common core books
May 2012	257	02132220	5642	LIBRARY BOOKS & PERIODICALS	\$ 350.00	buy common core books
May 2012	257	02132220	5810	DUES & FEES	\$ -234.00	transfer for common core books
May 2012	257	02132220	5690	OTHER SUPPLIES	\$ -12.00	transfer for common core books
May 2012	262	05132212	5581	TRAVEL - CONFERENCES	\$ 120.00	CECA CONFERENCE
May 2012	262	05132212	5590	OTHER PURCHASED SERVICES	\$ -120.00	CECA CONFERENCE
May 2012	267	05142510	5327	DATA PROCESSING	\$ 2,350.00	Setup, forms, webinars
May 2012	267	05142320	5590	OTHER PURCHASED SERVICES	\$ -2,350.00	Setup, forms, webinars
May 2012	268	05142350	5730	EQUIPMENT - NEW	\$ 2,888.00	Orange iPad additions
May 2012	268	02132400	5590	OTHER PURCHASED SERVICES	\$ -1,300.00	Orange iPad additions
May 2012	268	02132400	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -500.00	Orange iPad additions
May 2012	268	02132400	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -300.00	Orange iPad additions
May 2012	268	02132130	5810	DUES & FEES	\$ -200.00	Orange iPad additions
May 2012	268	02132130	5690	OTHER SUPPLIES	\$ -588.00	Orange iPad additions
May 2012	269	04122151	5690	OTHER SUPPLIES	\$ 259.00	SCRIBE FOR HEARING IMPAIRED
May 2012	269	04122151	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -259.00	SCRIBE FOR HEARING IMPAIRED

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May 2012	272	04132140	5810	DUES & FEES	\$ -335.00	CLASSROOM SUPPLIES
May 2012	272	04132190	5810	DUES & FEES	\$ -168.00	CLASSROOM SUPPLIES
May 2012	272	04132190	5642	LIBRARY BOOKS & PERIODICALS	\$ -65.50	CLASSROOM SUPPLIES
May 2012	272	04121200	5641	TEXTBOOKS	\$ -23.60	CLASSROOM SUPPLIES
May 2012	272	04122150	5690	OTHER SUPPLIES	\$ -31.23	CLASSROOM SUPPLIES
May 2012	272	04121203	5611	INSTRUCTIONAL SUPPLIES	\$ -19.21	CLASSROOM SUPPLIES
May 2012	272	04121200	5810	DUES & FEES	\$ -11.00	CLASSROOM SUPPLIES
May 2012	272	04121200	5611	INSTRUCTIONAL SUPPLIES	\$ 653.54	CLASSROOM SUPPLIES
May 2012	274	04132140	5690	OTHER SUPPLIES	\$ 2,900.00	AUTISM DIAGNOSTIC OBS. SCHEDUL
May 2012	274	04132140	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -2,900.00	AUTISM DIAGNOSTIC OBS. SCHEDUL
June 2012	3	05132212	5550	COMMUNICATIONS: TEL,POST,ETC.	\$ -25.00	CECA CONFERENCE
June 2012	3	05132212	5581	TRAVEL - CONFERENCES	\$ 25.00	CECA CONFERENCE
June 2012	4	05132212	5581	TRAVEL - CONFERENCES	\$ 50.00	CECA CONFERENCE
June 2012	4	05132213	5322	INSTRUCTIONAL PROG IMPROVEMENT	\$ -50.00	CECA CONFERENCE
June 2012	5	05132213	5322	INSTRUCTIONAL PROG IMPROVEMENT	\$ -170.00	BOOKS
June 2012	5	05132213	5611	INSTRUCTIONAL SUPPLIES	\$ 170.00	BOOKS
June 2012	7	03111013	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -540.00	NEW VI-WHISPER KILN WHEEL
June 2012	7	03111013	5641	TEXTBOOKS	\$ -140.00	NEW VI-WHISPER KILN WHEEL
June 2012	7	03132130	5690	OTHER SUPPLIES	\$ -150.00	NEW VI-WHISPER KILN WHEEL
June 2012	7	03111001	5611	INSTRUCTIONAL SUPPLIES	\$ -180.00	NEW VI-WHISPER KILN WHEEL
June 2012	7	03132400	5730	EQUIPMENT - NEW	\$ 1,010.00	NEW VI-WHISPER KILN WHEEL
June 2012	10	03142219	5611	INSTRUCTIONAL SUPPLIES	\$ 2,500.00	HIGH SCHOOL PAPER SUPPLY
June 2012	10	03132400	5440	RENTALS-LAND,BLDG,EQUIPMENT	\$ -2,500.00	HIGH SCHOOL PAPER SUPPLY
June 2012	12	01132400	5810	DUES & FEES	\$ -603.00	FOLDING CHAIRS/CART/BRACESTAGE
June 2012	12	01111010	5611	INSTRUCTIONAL SUPPLIES	\$ -169.00	FOLDING CHAIRS/CART/BRACESTAGE
June 2012	12	01132400	5730	EQUIPMENT - NEW	\$ 2,260.00	FOLDING CHAIRS/CART/BRACESTAGE
June 2012	12	01132400	5690	OTHER SUPPLIES	\$ -266.00	FOLDING CHAIRS/CART/BRACESTAGE
June 2012	12	01142219	5690	OTHER SUPPLIES	\$ -731.00	FOLDING CHAIRS/CART/BRACESTAGE
June 2012	12	01111005	5641	TEXTBOOKS	\$ -491.00	FOLDING CHAIRS/CART/BRACESTAGE
June 2012	16	02111001	5611	INSTRUCTIONAL SUPPLIES	\$ -400.00	iPad order
June 2012	16	02142219	5611	INSTRUCTIONAL SUPPLIES	\$ -200.00	iPad order
June 2012	16	02142700	5510	PUPIL TRANSPORTATION	\$ -950.00	iPad order
June 2012	16	05142350	5730	EQUIPMENT - NEW	\$ 1,550.00	iPad order
June 2012	26	03132400	5580	STAFF TRAVEL	\$ -2,500.00	new projector for auditorium
June 2012	26	03132400	5730	EQUIPMENT - NEW	\$ 2,500.00	new projector for auditorium
June 2012	28	03132400	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -500.00	mileage funds
June 2012	28	03132400	5580	STAFF TRAVEL	\$ 500.00	mileage funds
June 2012	40	01111010	5440	RENTALS-LAND,BLDG,EQUIPMENT	\$ -150.00	PE ELIPTICAL & LIFECYCLE BIKE
June 2012	40	01111010	5641	TEXTBOOKS	\$ -1,000.00	PE ELIPTICAL & LIFECYCLE BIKE
June 2012	40	01111010	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -1,089.00	PE ELIPTICAL & LIFECYCLE BIKE
June 2012	40	01111011	5731	EQUIPMENT - REPLACEMENT	\$ 2,500.00	PE ELIPTICAL & LIFECYCLE BIKE
June 2012	40	01111016	5611	INSTRUCTIONAL SUPPLIES	\$ -261.00	PE ELIPTICAL & LIFECYCLE BIKE
June 2012	43	03142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -1,134.00	PMS on elev REQ33169
June 2012	43	02142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 1,134.00	PMS on elev REQ33169
June 2012	50	03113202	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -2,500.00	Additional busses
June 2012	50	03113202	5510	PUPIL TRANSPORTATION	\$ 2,500.00	Additional busses
June 2012	61	02142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 240.00	Reliable Boiler cleaning/tunin
June 2012	61	03142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -240.00	Reliable Boiler cleaning/tunin
June 2012	65	02142600	5730	EQUIPMENT - NEW	\$ 1,030.00	Orange conference minisplit
June 2012	65	03142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -1,030.00	Orange conference minisplit
June 2012	89	03132400	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -1,200.00	PA SYSTEM REPAIR
June 2012	89	03132400	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 1,200.00	PA SYSTEM REPAIR

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June 2012	100	05142600	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -1,228.00 Auto scrubber
June 2012	100	03142600	5730	EQUIPMENT - NEW	\$ -2,315.00 Auto scrubber
June 2012	108	04126130	5560	TUITION EXPENSE	\$ -2,035.00 INCOMING STUDENT IEP REQUIRED
June 2012	108	04121200	5611	INSTRUCTIONAL SUPPLIES	\$ 1,963.00 INCOMING STUDENT IEP REQUIRED
June 2012	108	04132190	5590	OTHER PURCHASED SERVICES	\$ 72.00 INCOMING STUDENT IEP REQUIRED
June 2012	121	03132400	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -200.00 senior picnic/bus transportati
June 2012	121	03142700	5510	PUPIL TRANSPORTATION	\$ 200.00 senior picnic/bus transportati
June 2012	147	01132400	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -81.00 GRADUATION ITEMS
June 2012	147	01132130	5690	OTHER SUPPLIES	\$ -84.00 GRADUATION ITEMS
June 2012	147	01111006	5641	TEXTBOOKS	\$ -128.00 REIMB END OF YR ACTIVITIES
June 2012	147	01111006	5611	INSTRUCTIONAL SUPPLIES	\$ -66.00 REIMB END OF YR ACTIVITIES
June 2012	147	01111008	5810	DUES & FEES	\$ -139.00 GRADUATION ITEMS
June 2012	147	01132400	5690	OTHER SUPPLIES	\$ 498.00 REIMB END OF YR ACTIVITIES
June 2012	148	03142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -719.00 SHI laptop replacement
June 2012	148	05142350	5731	EQUIPMENT - REPLACEMENT	\$ 719.00 SHI laptop replacement
June 2012	182	05142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 696.00 lift repair UNITED RENTAL
June 2012	182	01142600	5720	IMPROVEMENTS TO SITES	\$ -696.00 lift repair UNITED RENTAL
June 2012	202	01142600	5440	RENTALS-LAND,BLDG, EQUIPMENT	\$ -750.00 custodial supplies
June 2012	202	01142600	5613	MAINTENANCE/CUSTODIAL SUPPLIES	\$ -1,171.41 custodial supplies
June 2012	202	03142600	5440	RENTALS-LAND,BLDG,EQUIPMENT	\$ -180.00 custodial supplies
June 2012	202	02142600	5613	MAINTENANCE/CUSTODIAL SUPPLIES	\$ 750.00 custodial supplies
June 2012	202	02142600	5613	MAINTENANCE/CUSTODIAL SUPPLIES	\$ 180.00 custodial supplies
June 2012	202	02142600	5440	RENTALS-LAND,BLDG,EQUIPMENT	\$ -750.00 custodial supplies
June 2012	202	02142600	5613	MAINTENANCE/CUSTODIAL SUPPLIES	\$ 1,171.41 custodial supplies
June 2012	202	02142600	5613	MAINTENANCE/CUSTODIAL SUPPLIES	\$ 750.00 custodial supplies
June 2012	250	03142600	5720	IMPROVEMENTS TO SITES	\$ 1,297.15 cameras cafe
June 2012	250	01142600	5720	IMPROVEMENTS TO SITES	\$ -1,297.15 cameras cafe
June 2012	255	04121200	5641	TEXTBOOKS	\$ 145.00 TEXTBOOKS FOR ESY
June 2012	255	04126130	5560	TUITION EXPENSE	\$ -145.00 TEXTBOOKS FOR ESY
June 2012	256	04132130	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 2,230.00 SNAP Support
June 2012	256	04121200	5330	OTHER PROFESSIONAL & TECH SRVC	\$ -2,230.00 SNAP Support
June 2012	277	03142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 1,603.00 CAMERA DVR
June 2012	277	03132400	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -1,200.00 CAMERA DVR
June 2012	277	02111010	5420	REPAIRS,MAINTENANCE & CLEANING	\$ -403.00 CAMERA DVR
June 2012	358	02111010	5111	CERTIFIED SALARIES	\$ 2,058.00 EOY Salary Adj
June 2012	358	02111008	5111	CERTIFIED SALARIES	\$ 1.00 EOY Salary Adj
June 2012	358	02111001	5111	CERTIFIED SALARIES	\$ -69.00 EOY Salary Adj
June 2012	358	02111005	5111	CERTIFIED SALARIES	\$ -344.00 EOY Salary Adj
June 2012	358	02111006	5111	CERTIFIED SALARIES	\$ 1.00 EOY Salary Adj
June 2012	358	01132400	5111	CERTIFIED SALARIES	\$ -1,419.00 EOY Salary Adj
June 2012	358	01111009	5111	CERTIFIED SALARIES	\$ 2,807.00 EOY Salary Adj
June 2012	358	01111010	5111	CERTIFIED SALARIES	\$ -2,565.00 EOY Salary Adj
June 2012	358	01132120	5111	CERTIFIED SALARIES	\$ -72.00 EOY Salary Adj
June 2012	358	01113202	5111	CERTIFIED SALARIES	\$ -706.00 EOY Salary Adj
June 2012	358	02113202	5111	CERTIFIED SALARIES	\$ -2,181.00 EOY Salary Adj
June 2012	358	02113201	5111	CERTIFIED SALARIES	\$ 1,110.00 EOY Salary Adj
June 2012	358	02111016	5111	CERTIFIED SALARIES	\$ -53.00 EOY Salary Adj
June 2012	358	02111014	5111	CERTIFIED SALARIES	\$ 2,034.00 EOY Salary Adj
June 2012	358	02132120	5112	CLASSIFIED SALARIES	\$ -724.00 EOY Salary Adj
June 2012	358	01132120	5112	CLASSIFIED SALARIES	\$ 190.00 EOY Salary Adj
June 2012	358	01132130	5112	CLASSIFIED SALARIES	\$ 1,585.00 EOY Salary Adj
June 2012	358	01132220	5112	CLASSIFIED SALARIES	\$ 320.00 EOY Salary Adj
June 2012	358	01132400	5112	CLASSIFIED SALARIES	\$ -2,690.00 EOY Salary Adj
June 2012	358	01111006	5111	CERTIFIED SALARIES	\$ -1,351.00 EOY Salary Adj
June 2012	358	02132400	5111	CERTIFIED SALARIES	\$ 1,500.00 EOY Salary Adj
June 2012	358	03111008	5111	CERTIFIED SALARIES	\$ 20.00 EOY Salary Adj

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June 2012	358	03111007	5111	CERTIFIED SALARIES	\$ 1.00	EOY Salary Adj
June 2012	358	03111011	5111	CERTIFIED SALARIES	\$ -900.00	EOY Salary Adj
June 2012	358	03111017	5111	CERTIFIED SALARIES	\$ -1,447.00	EOY Salary Adj
June 2012	358	02132400	5112	CLASSIFIED SALARIES	\$ -146.00	EOY Salary Adj
June 2012	358	02132220	5112	CLASSIFIED SALARIES	\$ -470.00	EOY Salary Adj
June 2012	358	02132130	5112	CLASSIFIED SALARIES	\$ 2,428.00	EOY Salary Adj
June 2012	358	03132220	5111	CERTIFIED SALARIES	\$ -472.00	EOY Salary Adj
June 2012	358	04132120	5112	CLASSIFIED SALARIES	\$ -952.00	EOY Salary Adj
June 2012	358	05142320	5111	CERTIFIED SALARIES	\$ 1.00	EOY Salary Adj
June 2012	358	04132190	5112	CLASSIFIED SALARIES	\$ -14.00	EOY Salary Adj
June 2012	358	04132190	5111	CERTIFIED SALARIES	\$ 2,064.00	EOY Salary Adj
June 2012	358	05132213	5111	CERTIFIED SALARIES	\$ -491.00	EOY Salary Adj
June 2012	358	05132212	5112	CLASSIFIED SALARIES	\$ -1,991.00	EOY Salary Adj
June 2012	358	05142510	5112	CLASSIFIED SALARIES	\$ 672.00	EOY Salary Adj
June 2012	413	05142350	5580	STAFF TRAVEL	\$ 355.00	EOY BALANCES
June 2012	413	05142700	5627	TRANSPORTATION SUPPLIES	\$ 138.00	EOY BALANCES
June 2012	413	05142510	5327	DATA PROCESSING	\$ 125.00	EOY BALANCES
June 2012	413	05150000	5856	Transfer Account	\$ 100.00	EOY BALANCES
June 2012	413	05142510	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 818.00	EOY BALANCES
June 2012	413	05142350	5730	EQUIPMENT - NEW	\$ 160.00	EOY BALANCES
June 2012	413	05142350	5690	OTHER SUPPLIES	\$ 1,845.00	EOY BALANCES
June 2012	413	05152512	5260	LIFE INSURANCE	\$ 1,519.00	EOY BALANCES
June 2012	413	05151026	5111	CERTIFIED SALARIES	\$ 2,611.00	EOY BALANCES
June 2012	413	05132212	5322	INSTRUCTIONAL PROG IMPROVEMENT	\$ 897.00	EOY BALANCES
June 2012	413	04132190	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 1,651.00	EOY BALANCES
June 2012	413	04132190	5580	STAFF TRAVEL	\$ 141.00	EOY BALANCES
June 2012	413	04122151	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 259.00	EOY BALANCES
June 2012	413	04121200	5111	CERTIFIED SALARIES	\$ 202.00	EOY BALANCES
June 2012	413	04121200	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 601.00	EOY BALANCES
June 2012	413	03142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 367.00	EOY BALANCES
June 2012	413	03132120	5111	CERTIFIED SALARIES	\$ 159.00	EOY BALANCES
June 2012	413	03132120	5581	TRAVEL - CONFERENCES	\$ 275.00	EOY BALANCES
June 2012	413	03113202	5690	OTHER SUPPLIES	\$ 271.00	EOY BALANCES
June 2012	413	03113202	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 1,755.00	EOY BALANCES
June 2012	413	03113202	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 555.00	EOY BALANCES
June 2012	413	03132400	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 1,150.00	EOY BALANCES
June 2012	413	03132400	5580	STAFF TRAVEL	\$ 493.00	EOY BALANCES
June 2012	413	02132400	5580	STAFF TRAVEL	\$ 174.00	EOY BALANCES
June 2012	413	02142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 622.00	EOY BALANCES
June 2012	413	03111013	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 540.00	EOY BALANCES
June 2012	413	03111007	5611	INSTRUCTIONAL SUPPLIES	\$ 267.00	EOY BALANCES
June 2012	413	03111009	5611	INSTRUCTIONAL SUPPLIES	\$ 118.00	EOY BALANCES
June 2012	413	03111009	5641	TEXTBOOKS	\$ 40.00	EOY BALANCES
June 2012	413	03111010	5611	INSTRUCTIONAL SUPPLIES	\$ 33.00	EOY BALANCES
June 2012	413	03111010	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 81.00	EOY BALANCES
June 2012	413	03111013	5810	DUES & FEES	\$ 50.00	EOY BALANCES
June 2012	413	03111014	5690	OTHER SUPPLIES	\$ 6.00	EOY BALANCES
June 2012	413	02142600	5730	EQUIPMENT - NEW	\$ 92.00	EOY BALANCES
June 2012	413	03111006	5611	INSTRUCTIONAL SUPPLIES	\$ 2.00	EOY BALANCES
June 2012	413	03111005	5611	INSTRUCTIONAL SUPPLIES	\$ 42.00	EOY BALANCES
June 2012	413	03111005	5641	TEXTBOOKS	\$ 74.00	EOY BALANCES
June 2012	413	03111003	5611	INSTRUCTIONAL SUPPLIES	\$ 29.00	EOY BALANCES
June 2012	413	02132400	5590	OTHER PURCHASED SERVICES	\$ 37.00	EOY BALANCES
June 2012	413	02132400	5581	TRAVEL - CONFERENCES	\$ 5.00	EOY BALANCES
June 2012	413	03132400	5550	COMMUNICATIONS: TEL,POST,ETC.	\$ 90.00	EOY BALANCES
June 2012	413	03132220	5642	LIBRARY BOOKS & PERIODICALS	\$ 98.00	EOY BALANCES

<u>MONTH/YR</u>	<u>JNL#</u>	<u>ACCOUNT NUMBER &amp; DESCRIPTION</u>		<u>AMOUNT</u>	<u>DESCRIPTION</u>
June 2012	413	03132130	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 75.00 EOY BALANCES
June 2012	413	04132190	5611	INSTRUCTIONAL SUPPLIES	\$ 3.00 EOY BALANCES
June 2012	413	04132140	5690	OTHER SUPPLIES	\$ 213.00 EOY BALANCES
June 2012	413	05132212	5580	STAFF TRAVEL	\$ 36.00 EOY BALANCES
June 2012	413	05132213	5580	STAFF TRAVEL	\$ 34.00 EOY BALANCES
June 2012	413	04132130	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 1,943.00 EOY BALANCES
June 2012	413	03132400	5730	EQUIPMENT - NEW	\$ 1,856.00 EOY BALANCES
June 2012	413	03113202	5440	RENTALS-LAND,BLDG,EQUIPMENT	\$ 1,935.00 EOY BALANCES
June 2012	413	01142600	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 382.00 EOY BALANCES
June 2012	413	02111008	5730	EQUIPMENT - NEW	\$ 730.00 EOY BALANCES
June 2012	413	01113202	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 793.00 EOY BALANCES
June 2012	413	01111010	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 379.00 EOY BALANCES
June 2012	413	02113202	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 481.00 EOY BALANCES
June 2012	413	02113202	5810	DUES & FEES	\$ 29.00 EOY BALANCES
June 2012	413	01111013	5611	INSTRUCTIONAL SUPPLIES	\$ 104.00 EOY BALANCES
June 2012	413	01132400	5330	OTHER PROFESSIONAL & TECH SRVC	\$ 68.00 EOY BALANCES
June 2012	413	01132400	5580	STAFF TRAVEL	\$ 41.00 EOY BALANCES
June 2012	413	02111010	5420	REPAIRS,MAINTENANCE & CLEANING	\$ 2,966.00 EOY BALANCES
June 2012	413	02113202	5510	PUPIL TRANSPORTATION	\$ 1,925.00 EOY BALANCES



Amity Regional School District No. 5 - Budget Transfers 2012-2013

<u>MONTH/YR</u>	<u>JNL#</u>	<u>ACCOUNT NUMBER &amp; DESCRIPTION</u>	<u>AMOUNT</u>	<u>DESCRIPTION</u>
2012-JUL	12	01-031110105330 - OTHER PROF SVCS	1,400.00	GUEST FIDDLER
2012-JUL	12	01-031110105611 - INSTRUCT SUPP	(1,400.00)	GUEST FIDDLER
2012-JUL	13	01-011322205642 - LIBRARY BOOKS	170.00	MEDIA DATABASE
2012-JUL	13	01-011322205330 - OTHER PROF SVCS	(170.00)	MEDIA DATABASE
2012-JUL	13	01-011110095690 - OTHER SUPPLIES	160.00	PENCIL SHARPENERS
2012-JUL	13	01-011110095611 - INSTRUCTIONAL SUP	(160.00)	PENCIL SHARPENERS
2012-JUL	13	01-011110105810 - DUES&FEES	20.00	CMEA PRICE INCREASE
2012-JUL	13	01-011110105641 - TEXTBOOKS	(20.00)	CMEA PRICE INCREASE

# AMITY REGIONAL SCHOOL DISTRICT NO. 5

Bethany Orange Woodbridge  
25 Newton Road, Woodbridge Connecticut 06525



Jack B. Levine  
Director of Finance and Administration  
[jack.levine@reg5.k12.ct.us](mailto:jack.levine@reg5.k12.ct.us)

Phone (203) 397-4813  
Fax (203) 397-4864

To: Dr. John J. Brady, Superintendent of Schools  
From: Jack B. Levine, Director of Finance and Administration  
Re: Budget Transfers of \$3,000 or More  
Date: August 13, 2012

I recommend the Amity Finance Committee and Board of Education approve the following budget transfer(s) of over \$3,000:

## Transfer Budgets into New Account:

*The budget for natural gas at the high school is \$132,495 (12,045 MBTU at \$11 each MBTU). The number of MBTU (million British thermal units) is calculated by dividing the estimated heating oil usage of 86,000 gallons by 7.14. This is included in the adopted 2012-2013 budget under 5620-Oil Used for Heating. A budget transfer is requested to move \$132,495 into a new account for natural gas expenditures.*

**#1 - Move to make the following budget transfer of \$132,495 from Oil Used for Heating to the new account for Natural Gas:**

ACCOUNT NUMBER	ACCOUNT NAME	FROM	TO
03-14-2600-5620	Oil Used for Heating	\$132,495	
03-14-2600-5621	Natural Gas		\$132,495

*The budget for propane to heat the field house and facilities garage and provide gas to the kitchen facilities is \$17,000. This is included in the adopted 2012-2013 budget under 5410-Utilities-Excluding Heat. A budget transfer is requested to move \$17,000 into a new account for natural gas expenditures.*

**#2 - Move to make the following budget transfer of \$17,000 from Utilities – Excluding Heat to the new account for Natural Gas:**

ACCOUNT NUMBER	ACCOUNT NAME	FROM	TO
03-14-2600-5410	Utilities – Excluding Heat	\$17,000	
03-14-2600-5621	Natural Gas		\$17,000

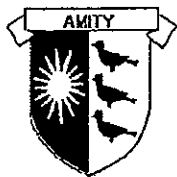
Budget Transfers of \$3,000 or More  
August 13, 2012  
Page 2

**Textbooks for World Language Department:**

*Due to higher than expected enrollment, we need to purchase additional Chinese and Spanish Textbooks.*

*#3 - Move to make the following budget transfer of \$4,800 to purchase additional Chinese and Spanish Textbooks for the High School World Language Department:*

ACCOUNT NUMBER	ACCOUNT NAME	FROM	TO
03-14-2219-5611	Instructional Supplies	\$4,800	
03-11-1006-5641	Textbooks		\$4,800




## **AMITY REGIONAL SCHOOL DISTRICT NO. 5**

**BETHANY \* ORANGE \* WOODBRIDGE**

*John J. Brady, Ed.D.  
Superintendent of Schools*

*25 Newton Road  
Woodbridge, CT 06525  
john.brady@reg5.k12.ct.us  
Phone: (203) 392-2106  
Fax: (203) 397-4864*

To: Amity Finance Committee and Board of Education Members

From: Dr. John J. Brady  Superintendent of Schools

Re: Deposit Policy for Custodial Credit Risk

Date: June 27, 2012

As required by Board Policy 3292.1 (b), Deposit Policy for Custodial Credit Risk, I am reporting that the Accounts Payable, Payroll Accounts, Adult Education, Cafeteria Funds and Grants Fund have been moved to Peoples United from Bank of America. In addition, new accounts were opened at Peoples United for the Self Insured Reserve Fund and Artificial Turf Special Project Account. The other smaller accounts are with Bank of America.

c: Jack B. Levine, Director of Finance and Administration  
Terry Lumas, Finance Manager